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LEWISHAM STATEMENT OF ACCOUNTS 2012/13	

# FOREWORD TO THE STATEMENT OF ACCOUNTS 2012/13

### FOREWORD BY THE EXECUTIVE DIRECTOR FOR RESOURCES AND REGENERATION

### 1. INTRODUCTION

The Statement of Accounts brings together the financial results of all the Council's operations for the financial year 2012/13 and shows the Council's financial position as at 31 March 2013. The Accounts have been compiled in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 (the COP), and the Service Reporting Code of Practice for Local Authorities (SERCOP) 2012/13, jointly developed by CIPFA and the Accounting Standards Board. The Code constitutes 'proper accounting practice' with which Local Authorities must by statute comply and includes adherence to International Financial Reporting Standards (IFRS), which were implemented in the 2010/11 accounts and have been maintained since then. There are no fundamental changes to the basis on which the accounts have been compiled for 2012/13. The significant events that have had a major impact on the Statement of Accounts during 2012/13 are outlined in Section 7 of this foreword.

### 2. THE COUNCIL'S STATEMENT OF ACCOUNTS

The Statement of Accounts comprises this Foreword, a Statement of Responsibilities, an External Auditor's report (to insert upon completion of the audit) and sections as outlined below. Following a review, the accounts no longer include Group Accounts (see Accounting Policy 14 and Note 25 to the accounts for details of this).

### Section 1 - The Core Financial Statements

### Section 1a - Movement in Reserves Statement (MiRS)

This statement shows the movement during the year in the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure) and unusable reserves (i.e. those which are used for technical accounting purposes). The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Council's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance and the Housing Revenue Account for Council Tax setting and dwellings rent setting purposes. The Net Increase / Decrease before Transfers to Earmarked Reserves line shows the statutory General Fund and Housing Revenue Account Balances before any discretionary transfers to or from earmarked reserves.

### Section 1b - Comprehensive Income and Expenditure Statement (CIES)

This statement shows the accounting cost in the year of providing the Council's services in accordance with IFRS, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

### Section 1c - Balance Sheet

The Balance Sheet shows the value as at the date of the Accounts of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves are those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'. The Balance Sheet includes the Housing Revenue Account and the Council's own share of the Collection Fund, but excludes the Pension Fund and Trust Funds.

### Section 1d - Cash Flow Statement

This statement shows the changes in cash and cash equivalents of the Council during the year and how it generates and uses these by classifying cash flows into operating, investing and financing activities. The net cash flows from operating activities are a key indicator of the extent to which the operations of the Council are funded by taxation and grant income or from service users. Investing activities show the extent to which cash outflows have been made for resources which contribute to the Council's future service delivery. Cash flows arising from financing activities indicate claims on future cash flows by providers of capital (i.e. borrowing) to the Council. The direct method of compilation has been used to be consistent with the Whole of Government Accounts return.

### Section 2 - Statement of Accounting Policies

These outline the accounting and measurement bases used for the recognition, measurement and disclosure of figures and events in preparing the financial statements in the accounts. Other accounting policies used that are relevant to an understanding of the financial statements are also included.

**Section 3 – Notes to the Core Financial Statements** - This section contains all the notes that help to explain or give more detail to the Core Financial Statements.

### **Section 4a – Housing Revenue Account**

This reflects the statutory obligation to account separately for Local Authority housing provision and associated services to Council tenants and leaseholders. It shows the major elements of income and expenditure on Council Housing.

### Section 4b - Collection Fund

This statutory account shows the transactions relating to Council Tax and National Non-Domestic Rates and how the amounts collected have been distributed to the Council's General Fund and preceptor (GLA).

### Section 5 - Pension Fund

The Lewisham Pension Fund is a separate entity from the Council and thus has its own accounts. These show the income and expenditure for the year, the value of the investments held and an assessment of the liabilities at the year end.

### **Section 6 – Annual Governance Statement**

The Annual Governance Statement sets out the control and governance framework for all significant corporate systems and processes, cultures and values by which the Council is directed and controlled. The framework describes the activities with which it engages the community, and enables it to monitor the achievement of its strategic objectives and the delivery of appropriate and cost effective services. It also reports any significant issues and the actions already taken and planned to be taken to address these.

### Section 7 - Glossary

This explains some technical and commonly used terms.

### 3. REVENUE BUDGET

### 3a 2012/13 Revenue Budget Setting

The Council set a net budget of £268.5 million for 2012/13 at its meeting on 29<sup>th</sup> February 2012. This is a decrease of £10.3m or 3.7% on the previous year's net budget requirement of £278.8m. These two figures are not directly comparable due to changes in the local government funding mechanism, but the Council did make a significant reduction in its gross budget.

### 3b 2012/13 Revenue Budget Funding

The main sources of income are the Council Tax, Government determined National Non-Domestic Rates (NNDR) and the Revenue Support Grant (RSG). The amount to be raised from Council Tax was calculated as shown in the following table.

# Lewisham's Net Budget Less: Formula Grant Less NNDR received from the national pool Less: Surplus on Collection Fund General Fund Services to be met from Council Tax Add Precept (GLA) Total to be met from Council Tax

2012/13 £000	2011/12 £000
268,510	278,793
3,315	44,050
170,994	142,512
1,017	18
93,184	92,213
27,427	27,415
120,611	119,628

Note: The variations between the years on Formula Grant and NNDR come about due to changes by Central Government in the redistributable amount. For variance purposes they are considered as one block.

### 3c 2012/13 Revenue Budget Outturn

During 2012/13, Mayor and Cabinet and the Executive Management Team (EMT) received regular financial monitoring reports. These enabled the Council to take corrective action where pressures were identified, with the result that at the end of the 2012/13 financial year there was a net underspend of £3.5m on the Directorates' service budgets, continuing the Council's record of sound financial management. The reasons for these variances were reported to the Public Accounts Select Committee on the 13 June 2013 and the Mayor and Cabinet on the 19 June 2013.

### 3d 2013/14 Revenue Budget Outlook

The Council set a net budget requirement of £284.6m for 2013/14 at its meeting in February 2013. This is £16.1m higher in cash terms than the equivalent figure for 2012/13, but is not directly comparable due to the continuing changes in the local government funding mechanism and the incorporation of some specific grants into the main formula grant. The Council again made significant reductions in its overall budget and a savings package of £20m was agreed. This reflects the significant spending pressures on the Council, planning is underway to ensure that expenditure remains affordable in the future. The Council has adequate reserves to enable it to manage the significant funding risks it faces in the medium-term as the national programme of public sector expenditure reductions continues.

### 4. COUNCIL TAX AND NATIONAL NON DOMESTIC RATES (NNDR)

### 4a Council Tax Levels and the Tax Base

The actual Council Tax is determined by dividing the net amounts to be met from Council Tax by the tax base, which for Lewisham is 89,419 equivalent Band D properties for 2012/13 (88,487 for 2011/12). This then equates to the following Council Tax at Band D:

Lewisham's Demand

Add: Preceptor Requirements:

Greater London Authority

Council Tax for Band D

2012/13 £000	2011/12 £000	Decrease £	Decrease %
1,042.11	1,042.11	0.00	0
306.72	309.82	- 3.10	- 1.0
1,348.83	1,351.93	- 3.10	- 0.23

### 4b Council Tax and National Non Domestic Rates Collection Rates

Actual Collection Rates	2012/13 %	2011/12 %	2010/11 %
Council Tax	94.78	94.56	94.09
National Non-Domestic Rates	97.38	97.41	98.98

Further information on Council Tax and National Non-Domestic Rates can be found in the Collection Fund statements in Section 4b of the Accounts.

### 5. CAPITAL PROGRAMME

### 5a 2012/13 Capital Programme

A summary of the capital expenditure incurred during the year and how it was resourced is shown below. The percentage spent compared to the revised programme budget was 83%. A number of areas of underspending, mainly on school buildings and housing schemes have been carried forward to 2013/14.

	2012/13	2012/13	2011/12
	Actual	Revised	Actual
	Outturn	Budget	Outturn
	£m	£m	£m
CAPITAL PROGRAMME EXPENDITURE			
Directorates' Capital Programme	69.7	84.2	70.7
Lewisham Homes' Capital Programme	35.9	43.2	28.0
Total Capital Expenditure for the Year	105.6	127.4	98.7
CAPITAL FINANCING			
Borrowing	3.3		17.9
Capital Grants	41.1		45.0
Capital Receipts	16.2		21.1
Capital Expenditure Financed from Revenue	45.0		14.7
Total Capital Expenditure Financed	105.6		98.7

The actual expenditure on major projects in the 2012/13 capital programme was:

Principal programmes and projects of over £1.5m include:	2012/13 Expenditure £m
Directorates' Capital Programme	
Building Schools for the Future (BSF) – Design and Build Programme	15.3
Primary Places Programme (inc Expansion)	20.1
Highways and Bridges (inc Tfl programmes)	5.5
Housing Regeneration Schemes	4.5
Schools Works and Upgrades Programme	4.3
Deptford Town Centre, Station and High Street	3.3
MyPlace – Wells Park	2.4
Asset Management Programme	1.8
Forest Hill Pool	1.6
Housing Revenue Account Capital Programme	
Lewisham Homes - Decent Homes programme	26.7
Lewisham Homes – Other Major Works programme	9.2

### 5b 2013/14 Capital Programme

The Council's capital programme budget was agreed at Mayor and Cabinet in February 2013. This outlined the Council's five year programme for the years 2012/13 to 2016/17 of £460m. The majority of the programme is focused on schools with the Primary Places Programme and the major secondary school refurbishment and rebuild programme under the BSF banner is well advanced. Housing self-financing will give the Council the opportunity to consider investment in new housing stock, and the decent homes programme should be complete by 2015/16. In addition the Council is still pursuing ambitious regeneration schemes, utilising and maximising the value of its assets in prudent yet creative ways to enable further development and regeneration, especially in Catford and Lewisham Centre.

Principal programmes and projects of over £2m include:	2013/14 Budget £m
Directorates' Capital Programme	
Building Schools for the Future (BSF) – Design and Build Programme	36.8
Primary Places Programme	25.8
Schools Minor Works Programme	7.7
Catford Town Centre Regeneration	5.8
Housing Regeneration Schemes	3.3
Asset Management Programme	2.0
Other Schemes (below £2.5m)	10.0
Directorates' Capital Programme	91.4
Housing Revenue Account Capital Programme	60.0
Total Capital Programme - 2013/14	151.4

### 6. FINANCIAL HEALTH

### 6a General Fund

After transfers to and from reserves the General Fund balance now stands at £12.0m. This is an adequate but not excessive level of cover and represents approximately 2.5% of Lewisham's Net Budget Requirement and 2% of the Dedicated Schools Grant expenditure. Lewisham also has earmarked reserves for specific ongoing projects and these are detailed in Note 8 to the Core Financial Statements in Section 3 of the Accounts.

### 6b Housing Revenue Account

After transfers to and from earmarked reserves the HRA total balance, including earmarked reserves, now stands at £22.9m. The earmarked reserves are for specific ongoing projects and these are outlined in the notes to the HRA statements in Section 4a of the Accounts.

### 6c Collection Fund

The Collection Fund had a surplus of £0.75m for the year, which when added to the brought forward surplus of £1.7m gives a surplus of £2.45m to carry forward to 2013/14. The details are shown in the Collection Fund statements in Section 4b of the Accounts.

### 7. SIGNIFICANT EVENTS IN 2012/13 THAT HAVE HAD AN IMPACT ON THE ACCOUNTS

### 7a National Deficit Reduction Strategy

The government's strategy to reduce the national deficit over the lifetime of this Parliament is affecting the Council's current and future funding plans. It has also had some direct effect on the 2012/13 accounts, with termination costs of £2.0m (£9.6m in 2011/12) being incurred during the year as the Council has implemented savings and staff reductions in response to the new funding climate (also see note 37 to the Core Financial Statements on page 75).

### 7b Building Schools for the Future

Three secondary schools were opened in September 2012 after substantial rebuilding works through the Building Schools for the Future capital programme. They were Deptford Green, Bonus Pastor and Prendergast the Vale. Another school, Drumbeat Special School, will open after Easter 2013.

### 7c Crossways Sixth Form College

On 31 January 2013 the Crossways Sixth Form College was transferred to Christ the King College, which is an academy trust. The asset has been reclassified from Land and Buildings to Non-operational Assets Held For Resale and impaired to nil with effect from 1st February 2013.

### 7d Forest Hill Pools

The newly rebuilt and refurbished pools, including a café, meeting rooms and a health and fitness suite, were opened in September 2012 after substantial investment.

### **7e Pension Fund Valuation**

The Pension Fund's value rose over the year by £91m from £777m to £868m (12%), mainly due to an increase in stock valuation during the year. The Fund underwent a major transition this year in moving from active management to passive management, with 78% of the fund being transitioned. This resulted in a change of some investment managers. RCM, Alliance Bernstein and UBS (active) were replaced by Blackrock and UBS (passive). The Fund also disinvested from the hedge fund of funds held with Fauchier Partners.

### Statement of Responsibilities

### THE STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

### The Authority's Responsibilities

### The Authority is required:

- to make arrangements for the proper administration of its financial affairs and to secure that one of its
  officers has the responsibility for the administration of those affairs. In this Authority, that officer is the
  Executive Director for Resources and Regeneration.
- to manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets:
- to approve the statement of accounts.

### Responsibility of the Executive Director for Resources and Regeneration

The Executive Director for Resources and Regeneration is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the 'Code of Practice').

### In preparing the Statement of Accounts as set out in this document, I certify that I have:

- · selected suitable accounting policies and applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the CIPFA Local Authority Code of Practice.

### I certify that I have also:

- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

The Statement of Accounts give a true and fair view of the financial position of the Authority at the accounting date and its income and expenditure for the year ended 31 March 2013.

### Janet Senior CPFA

Executive Director for Resources and Regeneration 19<sup>th</sup> September 2013

I confirm that these accounts were approved by the Council at the meeting held on 19th September 2013

Signed on behalf of the London Borough of Lewisham:

Councillor Chair of Council

Dated: 19<sup>th</sup> September 2013

### INDEPENDENT AUDITOR'S REPORTS TO THE MEMBERS OF LONDON BOROUGH OF LEWISHAM

### **OPINION ON THE FINANCIAL STATEMENTS**

We have audited the financial statements of the London Borough of Lewisham for the year ended 31 March 2013 under the Audit Commission Act 1998. The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement and Collection Fund and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of the London Borough of Lewisham in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Council and the Council's Members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of the Executive Director for Resources and Regeneration and auditor

As explained more fully in the Statement of the Chief Finance Officer's Responsibilities, the Executive Director for Resources and Regeneration is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Council's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Executive Director for Resources and Regeneration; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword and the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the financial position of the London Borough of Lewisham as at 31 March 2013 and of its expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

### Opinion on other matters

In our opinion, the information given in the explanatory foreword and the content of the Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we report by exception

We report to you if:

- in our opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007;
- we issue a report in the public interest under section 8 of the Audit Commission Act 1998;
- we designate under section 11 of the Audit Commission Act 1998 any recommendation as one that requires the Council to consider it at a public meeting and to decide what action to take in response; or
- we exercise any other special powers of the auditor under the Audit Commission Act 1998.

We have nothing to report in these respects.

### CONCLUSION ON THE COUNCIL'S ARRANGEMENTS FOR SECURING ECONOMY, EFFICIENCY AND EFFECTIVENESS IN THE USE OF RESOURCES

### Respective responsibilities of the Council and the auditor

The Council is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires us to report to you our conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission.

We report if significant matters have come to our attention which prevent us from concluding that the Council has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

### Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our audit in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the Audit Commission in November 2012, as to whether the Council has proper arrangements for:

- securing financial resilience; and
- challenging how it secures economy, efficiency and effectiveness.

The Audit Commission has determined these two criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Council put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Council had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

### Conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in November 2012, we are satisfied that, in all significant respects, the London Borough of Lewisham put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

### Certificate

We cannot formally conclude the audit and issue an audit certificate until we have completed the work necessary to issue our assurance statement in respect of the authority's Whole of Government Accounts consolidation pack. We are satisfied that this work does not have a material effect on the financial statements or on our value for money conclusion.

### **Darren Wells**

Director for and on behalf of Grant Thornton UK LLP, Appointed Auditor

The Explorer Building Fleming Way Crawley West Sussex RH10 9GT

27 September 2013

### **OPINION ON THE PENSION FUND FINANCIAL STATEMENTS**

We have audited the pension fund financial statements of London Borough of Lewisham for the year ended 31 March 2013 under the Audit Commission Act 1998. The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

This report is made solely to the members of London Borough of Lewisham in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Executive Director for Resources and Regeneration and auditor

As explained more fully in the Statement of the Chief Finance Officers Responsibilities, the Executive Director for Resources and Regeneration is responsible for the preparation of the Authority's Statement of Accounts, which includes the pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Executive Director for Resources and Regeneration and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword and the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on other matters**

In our opinion, the information given in the explanatory foreword for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Opinion on financial statements**

In our opinion the pension fund's financial statements:

- give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2013 and the amount and disposition of the fund's assets and liabilities as at 31 March 2013; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

### Susan M Exton

Director, for and on behalf of Grant Thornton UK LLP, Appointed Auditor Grant Thornton House Melton Street, Euston Square London NW1 2EP

27 September 2013

## SECTION 1 CORE FINANCIAL STATEMENTS 2012/13

- 1a) MOVEMENT IN RESERVES STATEMENT
- 1b) COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT
  - 1c) BALANCE SHEET
  - 1d) CASH FLOW STATEMENT

### MOVEMENT IN RESERVES STATEMENT - YEAR ENDING 31ST MARCH 2013

YEAR ENDING 31ST MARCH 2013	General Fund Balance £000	Earmarked Gen Fund Reserves £000	Housing Revenue Account £000	Capital Receipts Reserve £000	Major Repairs Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves £000
Balance at 31 March 2012 Brought Forward	11,800	110,373	17,181	24,327	4,529	6,546	174,756	766,444	941,200
Movement in Reserves during 2012/13									
Surplus or (Deficit) on the provision of services	(24,535)	0	38,640	0	0	0	14,105	0	14,105
Other Comprehensive Income and Expenditure	0	0	0	0	0	0	0	(37,161)	(37,161)
Total Comprehensive Income and Expenditure	(24,535)	0	38,640	0	0	0	14,105	(37,161)	(23,056)
Adjustments between accounting basis and funding basis under regulations (see note 7)	39,533	0	(11,348)	(4,050)	(13,385)	1,416	12,166	(12,166)	0
Net Increase / (Decrease) before Transfers to Earmarked Reserves	14,998	0	27,292	(4,050)	(13,385)	1,416	26,271	(49,327)	(23,056)
Transfers to / (from) Earmarked Reserves	(14,798)	14,798	(21,575)	0	21,575	0	0	0	0
Increase / (Decrease) in 2012/13	200	14,798	5,717	(4,050)	8,190	1,416	26,271	(49,327)	(23,056)
Balance at 31 March 2013 Carried Forward	12,000	125,171	22,898	20,277	12,719	7,962	201,027	717,117	918,144

### MOVEMENT IN RESERVES STATEMENT - YEAR ENDING 31ST MARCH 2012

YEAR ENDING 31ST MARCH 2012	General Fund Balance £000	Earmarked Gen Fund Reserves £000	Housing Revenue Account £000	Capital Receipts Reserve £000	Major Repairs Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves £000
Balance at 31 March 2011 Brought Forward	11,511	83,904	9,908	32,745	3,211	4,583	145,862	757,781	903,643
Movement in Reserves during 2011/12									
Surplus or (Deficit) on the provision of services	(3,562)	0	122,720	0	0	0	119,158	0	119,158
Other Comprehensive Income and Expenditure	0	0	0	0	0	0	0	(81,601)	(81,601)
Total Comprehensive Income and Expenditure	(3,562)	0	122,720	0	0	0	119,158	(81,601)	37,557
Adjustments between accounting basis and funding basis under regulations (see note 7)	30,320	0	(115,447)	(8,418)	1,318	1,963	(90,264)	90,264	o
Net Increase / (Decrease) before Transfers to Earmarked Reserves	26,758	0	7,273	(8,418)	1,318	1,963	28,894	8,663	37,557
Transfers to / (from) Earmarked Reserves	(26,469)	26,469	0	0	0	0	0	0	0
Increase / (Decrease) in 2011/12	289	26,469	7,273	(8,418)	1,318	1,963	28,894	8,663	37,557
Balance at 31 March 2012 Carried Forward	11,800	110,373	17,181	24,327	4,529	6,546	174,756	766,444	941,200

### COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDING 31ST MARCH 2013

	2011/12				2012/13		
Gross	Gross	Net		Gross	Gross	Net	
Expenditure	Income	Expenditure		Expenditure	Income	Expenditure	Note
£000s	£000s	£000s	SERVICE	£000s	£000s	£000s	
39,266	(32,414)	6,852	Central services to the public	37,860	(32,434)	5,426	
24,004	(3,989)	20,015	Cultural and related services	23,142	(4,063)	19,079	
36,564	(6,079)	30,485	Environmental and regulatory services	37,009	(6,650)	30,359	
17,048	(3,815)	13,233	Planning services	15,179	(3,532)	11,647	
351,243	(255,118)	96,125	Children's and education services	399,579	(270,078)	129,501	
25,984	(10,938)	15,046	Highways and transport services	27,308	(12,261)	15,047	
347,928	(326,239)	21,689	Housing services	331,117	(356,195)	(25,078)	
120,913	(34,713)	86,200	Adult social care	109,917	(32,941)	76,976	
6,644	(294)	6,350	Corporate and democratic core	5,083	(320)	4,763	
12,932	(15)	12,917	Non distributed costs	1,762	(30)	1,732	
982,526	(673,614)	308,912	Cost of Services	987,956	(718,504)	269,452	22
			Other Operating Expenditure				
0	(6,962)	(6,962)	(Gain) / Loss on the disposal of non- current assets	0	(12,077)	(12,077)	
1,730	0	1,730	Levies	1,723	0	1,723	6
1,787	0	1,787	Contribution of housing capital receipts to	1,119	0	1,119	20a
			Government Pool				
3,517	(6,962)	(3,445)		2,842	(12,077)	(9,235)	
			Financing and Investment Income and Expenditure				
75,877	0	75,877	Interest payable and similar charges	30,242	0	30,242	
466	0	466	Changes in fair value of Investment Properties	0	(26)	(26)	
127	0	127	(Gain) / loss on disposal of Investment Properties	0	(315)	(315)	
316	(3,531)	(3,215)	Interest and Investment Income	474	(2,847)	(2,373)	
61,882	(51,689)	10,193	Pensions interest cost and expected return	58,871	(42,808)	16,063	
·	• • •	·	on pensions assets		, , ,		
138,668	(55,220)	83,448		89,587	(45,996)	43,591	ļ
	(00 500)	(00.500)	Taxation and non-specific Grant Income		(04.700)	(0.4.700)	
0	(93,522)			0	(94,766)	(94,766)	
0	(47,899)	(47,899)		0	(8,267)	(8,267)	
"	(224,140)	(224,140)	Recognised Capital Grants and Contributions	0	(43,886)	(43,886)	
0	(142,512)	(142,512)	National Non-Domestic Rates redistribution	0	(170,994)	(170,994)	
0	(508,073)	(508,073)	Todiotriodiotr	0	(317,913)	(317,913)	
<u> </u>	(000,010)	(000,010)			(011,010)	(011,010)	•
		(119,158)	Deficit/(Surplus) on provision of services	3		(14,105)	•
		(0.000)	Complete an acceptantian of non-comment accept	_		(40.407)	244
		(3,889) 85,641	Surplus on revaluation of non-current asset Actuarial (gains)/losses on pension fund	(46,167) 83,328			
		(151)	assets and liabilities Other (gains)/losses	0			
		81,601	Other Comprehensive Income and Exper	37,161			
		(37,557)	Total Comprehensive Income and Expen	diture		23,056	

### **BALANCE SHEET AS AT 31ST MARCH 2013**

31/03/2012		31/03/2013	
£000		£000	
	Property, Plant & Equipment	2000	. 1010
609,047	Council Dwellings	641.908	9b, HRA 1a, 9
827,988	Other Land and Buildings	909,269	
32,913	Vehicles, plant, furniture and equipment	33,039	
71,252	Infrastructure	79,121	
9,275	Community Assets	9,325	
257	Heritage Assets	257	43
32,955	Surplus Assets not held for Sale	35,609	_
51,435	Assets under Construction	28,510	
1,635,122	7 looks and of construction	1,737,038	
21,960	Investment Property	21,876	
0	Long Term Investments	2,442	
13,161	Long Term Debtors	12,854	
1,670,243	Total Long Term Assets	1,774,210	
50,441	Short Term Investments	30,512	
825	Assets Held for Sale	825	
179	Inventories	170	.0
42,299	Debtors	55,205	14b
183,275	Cash and Cash Equivalents	238,881	
4,235	Prepayments	1,832	
281,254	Current Assets	327,425	
15,096	Bank Overdraft	18,306	
47,676	Short Term Borrowing	41,003	
3,472	Provisions (Less than 1 year)	3,291	
76,814	Creditors	77,803	
67,765	Receipts in Advance	82,542	
5,831	PFI Liabilities due within one year	7,549	
216,654	Current Liabilities	230,494	00
210,004	Current Elabilities	200,404	
1,734,843	Total Assets less Current Liabilities	1,871,141	
157,782	Long Term Borrowing	159,822	12
9,718	Provisions (More than 1 year)	8,097	19
170,344	Deferred PFI Liabilities	235,900	35
744	Capital Grants Receipts in Advance	948	
455,055	Liability related to defined benefit pension scheme	548,230	39
793,643	Long Term Liabilities	952,997	
	•		
941,200	NET ASSETS	918,144	
	Usable Reserves		
11,800	General Fund Balance	12,000	
110,373	Earmarked Revenue Reserves	125,171	8
17,181	Housing Revenue Account	22,898	HRA 15
24,327	Usable Capital Receipts Reserve	20,277	20a
4,529	Major Repairs Reserve	12,719	HRA 14
6,546	Capital Grants Unapplied	7,962	20b
174,756		201,027	
	Unusable Reserves		
212,749	Revaluation Reserve	254,978	21d
1,022,024	Capital Adjustment Account	1,021,814	21e
337	Deferred Capital Receipts	174	21a
(8,557)	Financial Instruments Adjustment Account	(7,237)	21b
(455,055)	Pensions Reserve	(548,230)	21c
1,313	Collection Fund Adjustment Account	1,878	21f
(6,367)	Short Term Compensated Absences Account	(6,260)	21g
766,444		717,117	
941 200	TOTAL EQUITY	019 144	
941,200	IOTAL EQUIT	918,144	

### CASH FLOW STATEMENT FOR THE YEAR ENDING 31<sup>ST</sup> MARCH 2013

2011/12 £000s		2012/13 £000s	Note
119,158	Net surplus or (deficit) on the provision of services	14,105	
(33,418)	Adjustment to surplus or deficit on the provision of services for noncash movements	91,462	
(60,564)	Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities	(57,056)	
25,176	Net Cash flows from operating activities	48,511	45
17,909	Net Cash flows from Investing Activities	14,077	46
(3,171)	Net Cash flows from Financing Activities	(10,192)	47
39,914	Net increase or (decrease) in cash and cash equivalents	52,396	
128,265	Cash and cash equivalents at the beginning of the reporting period	168,179	
168,179	Cash and cash equivalents at the end of the reporting period	220,575	

### **SECTION 2**

### STATEMENT OF ACCOUNTING POLICIES

2012/13

### STATEMENT OF ACCOUNTING POLICIES - 2012 / 2013

### 1. GENERAL PRINCIPLES

The Statement of Accounts summarises the Authority's transactions for the 2012/13 financial year and its financial position at the year-end of 31 March 2013. The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit (England) Regulations 2011, which requires them to be prepared in accordance with proper practices in relation to accounts. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 (the "COP") and the Service Reporting Code of Practice for Local Authorities 2012/13 (the "SeRCOP"), both published by the Chartered Institute of Public Finance and Accountancy (CIPFA)), and supported by International Financial Reporting Standards (IFRS) and statutory guidance in the Accounts and Audit Regulations 2003 where applicable.

### 2. CHANGES IN ACCOUNTING ESTIMATES AND ACCOUNTING POLICIES, MATERIAL ERRORS AND PRIOR PERIOD ADJUSTMENTS

Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Prior period adjustments may arise from a change in an accounting policy or to correct a material error.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

### 3. ACCRUALS OF INCOME AND EXPENDITURE

The Council's revenue and capital accounts are prepared on an accruals basis. This means that activity is accounted for in the year that it takes place, not simply when cash payments are made or received.

Income from the provision of services or sale of goods is recognised when it is probable that the economic benefits or service potential associated with the transaction will be received by the Council.

Expenditure on supplies is recorded as expenditure when they are consumed. When there is a significant gap between the date on which supplies are received and the date of their consumption, and the value is material, they are carried as stocks on the Balance Sheet. Expenditure on services received (including those provided by employees) is recorded as expenditure when the services are received rather than when payments are made.

Interest payable on borrowings and receivable on investments is accounted for in the year to which it relates on a basis that reflects the effective interest rate, rather than the cash flows, of the loan or investment.

Where income and expenditure have been recognised in the accounts, but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where it is probable that debts may not be settled, a charge is made to revenue for the income that might not be collected and the debtor is impaired.

### 4. EXCEPTIONAL ITEMS

Where items of expenditure and income are material, their nature and amount are disclosed separately, either in the Comprehensive Income and Expenditure Statement (the "CIES") or in a note to the accounts, depending on their significance.

### 5. FOREIGN CURRENCY TRANSLATION

Where the Council has entered into a foreign currency transaction, it is converted into sterling at the exchange rate prevailing on the transaction date. Where amounts are outstanding at year end, they are converted at the exchange rate on 31 March. Any gains or losses are charged to the Financing and Investment Income and Expenditure line in the CIES.

### 6. VALUE ADDED TAX (VAT)

Income and Expenditure excludes any amounts related to VAT, unless it is unrecoverable from Her Majesty's Revenue and Customs. VAT is paid on invoices received and charged to an input tax account and VAT is collected with income and posted to an output tax account. These accounts are reconciled and claims made to HM Revenue and Customs for the net VAT incurred on a monthly basis.

### 7. EVENTS AFTER THE BALANCE SHEET DATE

Events after the Balance Sheet date are those events, favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that give evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events where they are considered to be material.
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events. However, where they would have a material effect, disclosure is made in the notes of the nature of the event and its estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

### 8. OVERHEADS AND SUPPORT SERVICES

The costs of overheads and support services are charged to those services that benefit from the supply or service in accordance with the total absorption costing principles of the SeRCOP. The exceptions are;

- Corporate and Democratic Core costs relating to the Authority's status as a multifunctional, democratic organisation (e.g. member's services, external audit fees).
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early and any impairment losses chargeable on Assets Held for Sale.

These are defined in SeRCOP and accounted for separately as part of Cost of Services in the CIES.

### 9. GOVERNMENT GRANTS AND CONTRIBUTIONS

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that the Council will comply with the conditions attached to the payments, and the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the CIES until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential of the asset acquired using the grant or contribution are required to be

consumed by the recipient as specified, or else the future economic benefits or service potential must be returned to the transferor.

Amounts received as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as receipts in advance. When conditions are satisfied, it is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring fenced revenue grants and all capital grants) in the CIES.

Where capital grants are credited to the CIES, they are reversed out of the General Fund Balance in the Movement in Reserves Statement (MiRS). Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied Reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

### 10. LEASES

Leases are classified as finance leases where the terms of the lease substantially transfers all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Any arrangements which do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where the fulfilment of the arrangement is dependent on the use of specific assets.

### a) The Council as Lessee

### i) Finance Leases

Property, Plant and Equipment held under a finance lease is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. The initial direct costs of the Council are added to the carrying amount of the asset. Any premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between a charge for the acquisition of the interest in the property, plant or equipment, applied to write down the lease liability, and a finance charge (to the Financing and Investment Income and Expenditure line in the CIES).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Authority at the end of the lease period).

The Council is not required to raise Council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, an annual contribution is made from revenue to the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the MiRS for the difference between the two.

### ii) Operating Leases

Rentals paid under operating leases are charged to the CIES as expenditure of the services which benefit from the use of the leased asset. Charges are made on a straight-line basis over the life of the lease, even if this does not match the incidence of payments (e.g. where there is a rent-free period).

### b) The Council as Lessor

### i) Finance Leases

Where the Council grants a finance lease over a property or item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet is written off to the Other Operating Expenditure line in the CIES as part of the gain or loss on disposal. Any gain, representing the Council's net investment in the lease, is credited to the same line in the CIES as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease asset (long-term debtor) in the Balance Sheet.

Lease rentals receivable are apportioned between a charge for the acquisition of the interest in the property – applied to write down the lease debtor (together with any premiums received), and finance income (credited to the Financing and Investment Income and Expenditure line in the CIES).

The gain credited to the CIES on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the MiRS. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the MiRS. When the future rentals are received, the capital receipt for the disposal of the asset is used to write down the lease debtor, and the associated deferred capital receipt is transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against Council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the MiRS.

### ii) Operating Leases

Where the Council grants an operating lease over a property or item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the CIES on a straight-line basis over the life of the lease, even if this does not match the incidence of payments received.

### 11. INVENTORIES (STOCK)

Highways and fleet stores are valued and included in the Balance Sheet at cost price as a proxy for average price. Revenue accounts are charged with the cost of obsolescent stock written off.

### 12. LONG TERM CONTRACTS

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year

### 13. EMPLOYEE BENEFITS

### a) Benefits Payable During Employment

Short-term employee benefits are those which are settled within 12 months of the year-end. They include salaries, paid annual leave and sick leave for current employees and are recognised as an expense in the year in which employees render their services to the Council. An accrual is made for the cost of entitlements (or any form of leave) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the salary rates applicable in the year in which the employee takes the benefit. The accrual is charged to Surplus or

Deficit on the Provision of Services, but then reversed out through the MiRS so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

### b) Termination and Discretionary Benefits

Termination benefits are amounts payable either as a result of a decision by the Council to terminate an officer's employment before their normal retirement date or an officer's decision to accept voluntary redundancy. They are charged on an accruals basis to the relevant Service Cost line in the CIES in the year in which the Council is committed to the termination of the employment of the officer.

The Council has restricted powers to make discretionary awards of retirement benefits in the event of early retirements and has an agreed scheme. It operates a Panel which considers proposals for retirement of employees on the grounds of redundancy and/or efficiency and applications for early retirement from employees. Any resulting additional liabilities arising to the Pension Fund are funded by payments from the CIES.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the MiRS, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any amounts payable but unpaid at the year-end.

### c) Post Employment Benefits

Employees of the Council are members of three separate pension schemes:

- The Teachers Pension Scheme administered by Capita for the Department for Education.
- The Local Government Pension Scheme (LGPS) administered by Lewisham Council.
- The London Pension Fund administered by the London Pension Fund Authority (LPFA).

These schemes provide defined benefits to members (retirement lump sums and pensions), which are earned as they work for the Council.

### (i) Teachers' Pension Scheme

This scheme is a defined benefit scheme, but is accounted for as if it was a defined contributions scheme, since its liabilities can not be separately identified to individual Local Authorities. No liabilities for future payment of benefits are therefore recognised in the balance sheet for this scheme. The CIES is charged with the employer's contributions paid to Teachers' Pensions during the year.

### (ii) Local Government Pension Scheme

This scheme is a defined benefit scheme and is accounted for as such, since its liabilities and assets are attributable to individual Local Authorities. The Council's attributed liabilities are included in the Balance Sheet on an actuarial basis using the projected unit method – ie an assessment of the future payments to be made by the Scheme in relation to benefits earned to date, based on a number of assumptions about mortality rates, turnover, projected earnings etc. These liabilities are discounted to their value at current prices, using a discount rate recommended by the Scheme's Actuaries.

The assets of the Scheme which are attributable to the Council are included in the Balance Sheet at their fair value. The asset categories and their valuation basis are as follows;

Quoted securities – current bid price Unquoted securities – professional estimate Unitised securities – current bid price Property – market value.

The change in the net pensions liability is analysed into the following components:

- <u>current service cost</u> the increase in liabilities as a result of years of service earned this year. These are allocated in the CIES to the services for which the employees worked.
- <u>past service cost</u> the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years. These are debited to the Surplus or Deficit on the Provision of Services in the CIES as part of Non Distributed Costs.
- <u>interest cost</u> the expected increase in the present value of liabilities during the year as they move one year closer to being paid. These are debited to the Financing and Investment Income and Expenditure line in the CIES.
- <u>expected return on assets</u> the annual investment return on the fund assets attributable to the Council, based on an average of the expected long-term return. These are credited to the Financing and Investment Income and Expenditure line in the CIES.
- gains or losses on settlements and curtailments the result of actions to relieve the Council of liabilities or events that reduce the expected future service or accrual of benefits of employees. These are debited or credited to the Surplus or Deficit on the Provision of Services in the CIES as part of Non Distributed Costs.
- <u>actuarial gains and losses</u> changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions. These are debited to the Pensions Reserve.
- contributions paid to the Council's pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as expenditure.

Statutory provisions only allow the Council to raise Council tax to fund the amounts payable to the Pension Scheme in the year, rather than the amount calculated according to the relevant accounting standards. The notional entries for assets and liabilities are therefore matched with appropriations to and from the Pension Reserve in the Movement in Reserves Statement. The negative balance on the Pensions Reserve thus measures the beneficial impact on the General Fund of being required to account on the basis of cash flows rather than as benefits are earned by employees.

The detailed accounting policies followed in preparing the pension fund accounts are disclosed separately in the Council's Pension Fund Accounts in Section 5 of the Statement of Accounts.

### (iii) London Pension Fund

This scheme is a defined benefit scheme and is accounted for as such, since its liabilities and assets can be identified to individual Councils. The CIES is charged with a levy from the LPFA to meet the employer's contributions and the costs of administration.

### 14. INTERESTS IN COMPANIES

Lewisham Homes (LH) and Catford Regeneration Partnership Ltd (CRPL) are wholly owned subsidiary companies of the Council. In previous years, Group Accounts have been prepared which incorporated the accounts of these three entities. A review of the necessity of preparing Group Accounts concluded that there is no material benefit in doing so and not preparing them would be compliant with the COP. Therefore they have not been prepared for 2012/13, with the Interest in Companies note (see Note 25 in Section 3 of the Statement of Accounts) being expanded to include the necessary information instead.

During 2012/13 the Council had a minority interest (significantly lower than 50%) in a number of other companies, details of which are also shown in the Interest in Companies Note. The transactions between the Council and all of these companies are included in the Council's accounts.

### 15. CARBON REDUCTION COMMITMENT ALLOWANCES

The Council is required to participate in the Carbon Reduction Commitment (CRC) Energy Efficiency Scheme. This scheme is currently in its introductory phase which will last until 31 March 2014. The Council is required to purchase and surrender allowances, currently retrospectively, on the basis of emissions ie carbon dioxide produced as energy is used. As carbon dioxide is emitted (i.e. as energy is used), a liability and an expense are recognised. The liability is discharged by surrendering allowances. The liability is measured at the current market price of the number of allowances required to meet the liability at the reporting date. The cost to the Council is recognised and reported in its costs of services.

### 16. REVENUE PROVISIONS AND IMPAIRMENT ALLOWANCES

### a) Provisions

The Council has set aside amounts from its revenue account to form provisions, which will be used to cover future expenditure. These are shown in the notes to the Statement of Accounts in Section 3. Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the CIES in the year that the Authority becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. When payments are eventually made, they are charged to the provision in the Balance Sheet. All provisions are reviewed at the end of each financial year, and where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service. Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Authority settles the obligation.

### b) Impairment Allowances

Impairment allowances (i.e. to cover Council tax, housing rents and other debtors) are set up where it is doubtful that the debts will be settled. A charge is made to the relevant account for the income and is deducted from the current debtors balance on the balance sheet. When it is deemed that the debts are irrecoverable they are written off to the impairment allowance. Where payments are made, they are credited to the provision on the Balance Sheet.

### 17. RESERVES

The Council has set aside specific amounts as reserves to cover future expenditure for policy purposes or for contingencies, which fall outside the definition of provisions (see above). These are shown in Note 8 of Section 3 of the Statement of Accounts. The reserves are created by appropriating amounts out of the General Fund Balance in the MiRS. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the CIES. The reserve is then appropriated back into the General Fund Balance in the MiRS so that there is no net charge against Council tax for the expenditure.

A number of statutory reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and are not available for the Council to use.

### 18. CONTINGENT LIABILITIES AND ASSETS

A contingent liability or asset arises where an event has taken place that gives the Council a possible obligation or asset. However, this will only be confirmed by the occurrence or otherwise of another event not wholly within the control of the Council. A contingent liability could also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably. These are not recognised in the Balance Sheet but are disclosed in a note to the accounts where it is probable that there will be an inflow or outflow of economic benefits or service potential.

### 19. REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE

Expenditure incurred which can be capitalised under statutory provisions but does not result in the creation of a non-current asset for the Council (e.g. home improvement grants or expenditure on voluntary aided schools), is charged to the relevant cost of service line in the CIES in the year. Where the cost of this expenditure is met from existing capital resources or by borrowing, a transfer in the MiRS from the General Fund Balance to the Capital Adjustment Account reverses out the amounts charged so that there is no impact on the level of Council tax.

### 20. CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than twenty four hours. Cash equivalents are investments that mature in no more than three months or less from the date of acquisition and are readily convertible to known amounts of cash with insignificant risk of change in value. The Cash Flow Statement shows cash and cash equivalents net of repayable on demand bank overdrafts which form an integral part of the Council's cash management.

### 21. FINANCIAL INSTRUMENTS

### a) Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council enters into a contract for a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the CIES for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised. For the Council's borrowings, this means that the amount shown in the Balance Sheet is the outstanding principal repayable (plus accrued interest), and the interest charged to the CIES is the amount payable for the year according to the loan agreement.

There has been no repurchase or early settlement of borrowing in the year (nor in 2011/12). If such exercises are carried out, the accounting treatment adopted will be as set out in the Code of Practice.

Where premiums and discounts have been charged to the CIES, regulations require the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid. Premiums and discounts are split between the General Fund and Housing Revenue Account in accordance with their share of debt as identified by the Council's Capital Financing Requirement as at 1 April in the year in which they are incurred. In accordance with statute, the reconciliation of amounts charged to the CIES to the net charge required against Council Tax or Housing Rents is managed by a transfer to or from the Financial Instruments Adjustment Account in the MiRS.

### b) Financial Assets

### i) Loans and Receivables

Loans and receivables are assets that have fixed or determinable payments but are not quoted in an active market. They are recognised on the Balance Sheet when the Council enters into the financial instrument initially measured at fair value and subsequently at their amortised cost. This category includes short term investments and sundry debtors.

The credits to the Financing and Investment Income and Expenditure line in the CIES for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For the loans that the Authority has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the loan agreement.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the CIES.

### ii) Available-for-Sale Assets

These are assets which have a quoted market price and/or do not have fixed or determinable payments. The Council does not have any assets in this category.

### 22. INTANGIBLE NON CURRENT ASSETS

Intangible Non Current Assets (e.g. software licenses) do not have any physical substance and are identifiable and controllable by the Council through custody or legal rights. The expenditure on them is capitalised when it and the future economic benefits or service potential flowing from it are both material.

### 23. CHARGES TO REVENUE FOR NON CURRENT ASSETS

All services debited with the following amounts to record the cost of using property, plant and equipment assets during the year:

- depreciation attributable to the assets used by the relevant service.
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off.

The Council is not required to raise Council tax to finance these charges. However, it is required to make an annual charge to revenue to reduce its overall borrowing requirement, calculated on a prudent basis in accordance with statutory guidance (Minimum Revenue Provision - MRP). These charges, therefore, are replaced by the MRP charge to the General Fund Balance by way of an adjusting transaction with the Capital Adjustment Account in the MiRS for the difference between the two.

### 24. PROPERTY, PLANT AND EQUIPMENT

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

### a) Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided it adds value, increases its ability to deliver future economic benefits or service potential, or can be capitalised as a component under IFRS and exceeds the Council's de minimus limit of £40,000. Expenditure financed from the government's Devolved Formula Capital Grant is

also capitalised on the basis that it increases the school's service potential. Expenditure that only maintains an asset's value (i.e. repairs and maintenance) and does not increase its ability to deliver benefits or services is charged as revenue expenditure when it is incurred.

### b) Measurement and Valuation

Assets are initially measured at cost, comprising the purchase price and any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. The Council does not capitalise costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase will be deemed to be its fair value, however the Council has not received any donated assets in 2012/13 or 2011/12. Any donated assets received in future will be accounted for according to the COP.

Assets are carried in the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction depreciated historical cost
- dwellings fair value, using the basis of existing use value for social housing (EUV-SH)
- all other assets fair value, being the amount that would be paid for the asset in its existing use (existing use value EUV).
- where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.
- where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the Balance Sheet at fair value are revalued regularly and as a minimum every five years. They are valued in accordance with the Statements of Appraisal and Valuation Manual and Guidance Notes issued by the Royal Institution of Chartered Surveyors and recommended by CIPFA

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Gains are credited to the CIES where they arise from the reversal of a loss previously charged to a service. Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no or an insufficient balance in the Revaluation Reserve, the carrying amount of the asset is written down against the relevant service line in the CIES.

### c) Impairment

Assets held on the Balance Sheet are reviewed at year-end to assess whether they may be impaired. Where an impairment exists, the recoverable amount of the asset is estimated and if material, an impairment loss is recognised for the shortfall. Where impairment losses are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount
  of the asset is written down against the relevant service line in the CIES.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line in the CIES, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### d) Depreciation

Depreciation is charged on all Property, Plant and Equipment assets by applying the straight-line method based on the asset's useful life. Depreciation is not charged for assets with an indeterminable finite useful life or such a long life that any depreciation would be immaterial or assets where the recoverable amount exceeds the carrying amount (i.e. freehold land and community assets), and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on the following bases:

- dwellings and other buildings straight-line allocation over the useful life of the property as determined by the valuer (dwellings are usually over 25 years and buildings over 40 years).
- vehicles, plant and equipment straight-line allocation over 5-10 years as advised by a suitably qualified officer.
- infrastructure straight-line allocation over 25 years, unless advised by a suitably qualified officer.

The Council's policy is to charge depreciation on the value of the asset as at 1 April each year (i.e. opening value). It is charged from the beginning of the year following the date of purchase or completion of construction, and is not adjusted for disposals or additions of assets during the year. Where a Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

### 25. DISPOSALS AND NON CURRENT ASSETS HELD FOR SALE

When it is almost certain that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, and the strict criteria outlined in the COP are met, it is reclassified as an Asset Held for Sale.

The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the CIES. Gains in fair value are recognised only up to the amount of any previously losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale. Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the CIES as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the CIES also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are classified as capital receipts. A proportion of receipts relating to housing disposals (as defined in the relevant regulations) is currently payable to the Government. The retained receipts are required to be credited to the Capital Receipts Reserve, and can only be used to finance new capital investment or set aside to reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the MiRS. The written-off value of disposals is not a charge against Council tax, as the

cost of non current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the MiRS.

### **26. INVESTMENT PROPERTIES**

Investment properties are those assets which are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way for the delivery of services or production of goods or is held for sale. Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. They are revalued annually according to market conditions, and are therefore not depreciated. Any gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the CIES. These are not permitted by statutory arrangements to have an impact on the General Fund Balance, and are therefore reversed out of the General Fund Balance in the MiRS and posted to the Capital Adjustment Account and the Capital Receipts Reserve if relevant.

### 27. PRIVATE FINANCE INITIATIVE (PFI) CONTRACTS

PFI contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the Council is deemed to control the services that are provided under its PFI schemes and as ownership of the assets will pass to the Council at the end of the contracts for no additional charge, the Council carries the assets used under the contracts on its Balance Sheet as part of Property, Plant and Equipment.

The original recognition of these assets at fair value was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment. Where schemes include a capital contribution, the liability is written down accordingly. Non current assets recognised on the Balance Sheet are revalued and depreciated in the same way as other non current assets which are owned by the Council.

The amounts payable to the PFI operators each year are analysed into the following five elements:

- fair value of the services received during the year debited to the relevant service in the CIES.
- finance cost an interest charge on the outstanding Balance Sheet liability, debited to Interest Payable and Similar Charges in the CIES.
- contingent rent increases in the amount to be paid for the asset arising during the contract, debited to Interest Payable and Similar Charges in the CIES.
- payment towards liability applied to write down the Balance Sheet liability towards the PFI operator.
- lifecycle replacement costs recognised as prepayments in the Balance Sheet and then recognised as non current assets on the Balance Sheet when the work is carried out.

### 28. HERITAGE ASSETS

Where an asset is primarily held for its contribution to knowledge or culture, it is designated as a heritage asset. However, where it is used as an operational asset, it is classified as such. Heritage Assets are recognised and measured in accordance with the Council's accounting policies on Property, Plant and Equipment in respect of revaluation, impairment and disposal. The Council has, however, opted not to depreciate these assets since they are enduring by nature. The Council has identified 2 assets which have been classified as heritage assets.

Statement of Accounting Policies								

### **Notes to the Core Financial Statements**

### **SECTION 3**

### NOTES TO THE CORE FINANCIAL STATEMENTS

2012/13

### **Notes to the Core Financial Statements**

### NOTES TO THE CORE FINANCIAL STATEMENTS

### 1. ACCOUNTING STANDARDS ISSUED, NOT ADOPTED IN THE 2012/13 ACCOUNTS

The Code of Practice on Local Authority Accounting 2013/2014 (the Code) will include the following changes in accounting policies as follows;

- amendments to IAS 1 Presentation of Financial Statements (other comprehensive income, June 2011)
- amendments to IFRS 7 Financial Instruments: Disclosures (offsetting financial assets and liabilities, December 2011)
- amendments to IAS 12 Income Taxes (deferred tax: recovery of underlying assets, December 2010)
- amendments to IAS 19 Employee Benefits (June 2011)

The Council will be required to adopt these changes in its 2013/14 financial statements, however, it is unlikely that they will have a material effect on the accounts.

The Code will also potentially include the following change in accounting policy, but it is still being consulted on and a decision has not yet been made.

IFRS 13 Fair Value Measurement (May 2011).

If the Council is required to adopt this change in its 2013/14 financial statements, there will potentially be a material effect on the asset valuations reported in the accounts.

### 2. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the Accounting Policies set out in Section 2, the Council has had to make certain judgements about complex transactions (shown in this note) and a number of assumptions which involve uncertainty about future events (shown in the following note). The major judgements made are as follows:

- There is uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not sufficient to indicate that the assets of the Council might be impaired as a result of a need to close facilities and reduce levels of service provision.
- A number of judgements have been made as a result of the implementation of IFRS accounting
  concerning the classification of and the accounting for Non Current Assets, Leases, PFI and other
  major contracts, Capital and Revenue Grants and other miscellaneous items. There are no
  material changes to these judgements for the 2012/13 accounts to those adopted in 2011/12.
- The Council has had to make an accounting judgement as to whether Schools' land and buildings should be included within the Council's Balance Sheet. The judgement made is that Community Schools' land and buildings have been included in the Council's Balance Sheet, but not land and buildings relating to Foundation Schools, Voluntary-aided Schools or Academies. The only exceptions to this are that land and buildings related to Schools which are part of PFI schemes, but which are not Community Schools', have been included in the Balance Sheet on the basis that the Council has a greater degree of control over the use and condition of these Schools' land and buildings, and that the contract with the PFI provider is with the Council rather than the schools concerned.
- When Lewisham Homes was first established as an ALMO, it was agreed that all the pension costs of transferred staff would be indemnified by the Council. The Council's judgement is that this indemnity is most accurately represented by accounting for it under IAS19, rather than as an accrual, provision or reserve or contingent liability. The 2012/13 accounts therefore include the full costs of the Lewisham Homes IAS19 liability, rather than just the pre-transfer costs as in previous years accounts. This is a change in the method of calculating the amount of the future

costs which are covered by the indemnity, and as such is an accounting estimate change rather than a change in accounting policy, since the basis of measurement (IAS19) remains the same. The effect of this change on the overall pensions liability and asset in 2012/13 is £2.6m (0.5%), and therefore does not materially affect the overall position.

# 3. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. The items in the Council's Balance Sheet at 31 March 2013 for which there is a significant possibility of material adjustment in the forthcoming financial year are as follows:

#### a) Property, Plant and Equipment

Assets are depreciated over their useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, possibly bringing into doubt some of the useful lives assigned to assets. If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. It is estimated that the annual depreciation charge for buildings could increase by approximately £1m for every year that useful lives are reduced.

#### b) Insurance Provisions

The insurance provision is made up of contributions to cover liabilities arising from a number of insurance years dating back to 2002. It has been split between less than one year and greater than one year, estimating what proportion of the monies held relate to each of the years, what has been paid so far in each of those years and what remains outstanding. The Council commissions an annual review from its insurance advisors to inform this split. An increase over the forthcoming year of 10% in the total number of claims or the average settlement could each have the effect of adding £0.16m to the provision needed.

#### c) Pensions Liability

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. Two firms of consulting actuaries (one for the LGPS and one the LPFA) are engaged to provide the Council with expert advice about the assumptions to be applied.

The effects on the net pensions liability of changes in individual assumptions can be measured. For instance, a 0.5% increase in the real discount rate assumption would result in a decrease in the pension liability of about £120m. However, the factors interact in complex ways, during 2012/13, the actuaries advised that the net pensions liability had increased by £115m as a result of corrections as a result of experience and increased by £43m due to the updating of assumptions. In addition, agreed changes to the IAS19 requirements for 2013/14 will increase the net pensions liability by £5m in next year's accounts.

#### d) Arrears of Significant Debtors

The Council had balances of sundry debtors, Council Tax, NNDR and Housing Rents of approximately £104m as at 31st March 2013. All of the significant balances have been reviewed and impairment allowances for doubtful debts have been set at appropriate levels, with an overall impairment allowance of approximately £49m.

Although the current economic climate has been taken into account, it is not certain that these allowances will be sufficient, as the judgements made in respect of them are necessarily mainly based on historical

trends. The impact of the Government's welfare benefits reform initiative is potentially substantial, but at this point it is too early to fully assess. Overall, there is insufficient evidence of reductions in collection rates, which in some cases have improved during 2012/13, to justify making additional impairments in this respect. If collection rates were to deteriorate, an increase of 10% in the amount of the impairment allowance would require just under £5m to be set aside.

#### 4. MATERIAL ITEMS OF INCOME AND EXPENDITURE

Where material items have not been separately disclosed in the Comprehensive Income and Expenditure Statement, the nature and amount of the items are set out below;

#### a) 2012/13 Accounts -

There are no material items which need to be disclosed.

#### b) 2011/12 Accounts - 'Housing Services' line

#### i) Housing Revenue Account - Self Financing

The government reformed the Council housing finance system from 1<sup>st</sup> April 2012 by abolishing the HRA subsidy system and replacing it with a "self-financing" system instead. The government repaid £136m of the Council's PWLB debt and paid a premium of £42m.

#### 5. EVENTS AFTER THE BALANCE SHEET DATE

The pre-audit Statement of Accounts was authorised for issue by the Executive Director for Resources and Regeneration on 28 June 2013. Where events took place before this date which materially altered the conditions existing at 31 March 2013, the figures in the financial statements and notes have been adjusted in all material respects to reflect these altered conditions. However, no such post balance sheet events have occurred.

The following significant events have occurred after 31 March 2013 which will affect the 2013/14 accounts, but have no effect on the 2012/13 accounts;

#### a) BSF Sydenham School

The Building Schools for the Future contract for Sydenham Secondary School reached financial close on 30<sup>th</sup> May 2013. This will comprise the rebuilding and substantial refurbishment of the school buildings. The estimated cost is £26m over the next 4 years.

#### b) Public Health

The service and assets were transferred from Lewisham PCT to the Council on 1st April 2013. The budget for the service in 2013/14 (fully funded by Grant) is £19.5m.

#### 6. OTHER OPERATING EXPENDITURE - LEVIES

These are included under the "Other Operating Expenditure" line in the Comprehensive Income and Expenditure Statement, and comprises the statutory levies for services carried out by other bodies.

London Pension Fund Authority Environment Agency Lee Valley Regional Park Authority

**Total Levies Paid** 

2012/13	
£000	
1,292 174 257	
1,723	

2011/12 £000
1,294 174 262
1,730

# 7. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the Comprehensive Income and Expenditure Statement recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure. The total of these adjustments appears as a line on the "Movement in Reserves Statement" (see Section 1 of these accounts).

	Usable Reserves						
2012/13	General Fund Balance £'000	Earmarked GF Reserves £'000	Housing Revenue Account £'000	Capital Receipts Reserve £'000	Major Repairs Reserve £'000	Capital Grants Unapplied £'000	Movement in Unusable Reserves £'000
Adjustments primarily involving the Capital	2 000	2000	2 000	2 000	2 000	2 000	2 000
Adjustment Account:							
Reversal of items credited or debited to the							
Comprehensive Income and Expenditure							
Statement:							
Charges for depreciation and impairment of							
non-current assets	95,215		(18,925)				(76,290)
Movements in the market value of Investment							
Properties	(26)						26
Capital grants and contributions applied	(42,175)						42,175
Revenue expenditure funded from capital	,						ļ
under statute	6,065						(6,065)
Amounts of non-current assets written off on							
disposal or sale as part of the gain / loss on							
disposal to the Comprehensive Income and							
Expenditure Statement	82		696				(778)
HRA capital expenditure or income from							
subsidy buy-out							0
Insertion of items not debited or credited to							
the Comprehensive Income and							
Expenditure Statement:							
Statutory provision for the financing of capital investment	(11,810)		(2,699)				14,509
Capital expenditure charged against the	(11,010)		(2,000)				1 1,000
General Fund and HRA balances	(4,930)						4,930
Adjustments primarily involving the Capital	(1,000)						1,000
Grants Unapplied Account:							
Capital Grants and contributions unapplied							
credited to the Comprehensive Income and							
Expenditure Statement	(1,711)					1,711	0
'	, ,					,	
Application of grants to capital financing							
transferred to the Capital Adjustment Account						(295)	295
Adjustments primarily involving the Capital							
Receipts Reserve:							
Transfer of cash sale proceeds credited as							
part of the gain / loss on disposal to the							
Comprehensive Income and Expenditure							
Statement	(11,246)		(1,924)	13,170			0
Use of the Capital Receipts Reserve to finance							
new capital expenditure				(16,264)			16,264
Contribution from the Capital Receipts							
Reserve to finance the payments to the							
Government capital receipts pool	1,119			(1,119)			0
Transfer from Deferred Capital Receipts							
Reserve upon receipt of cash				163			(163)

	Usable Reserves						
2012/13 continued	General	Earmarked	Housing	Capital	Major	Capital	Movement
	Fund	GF	Revenue	Receipts	Repairs	Grants	in Unusable
	Balance	Reserves	Account	Reserve	Reserve	Unapplied	Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments primarily involving the Major							
Repairs Reserve:	1						
Use of the Major Repairs Reserve to finance new capital expenditure					(873)		873
Reversal of Major Repairs Allowance credited to the HRA			(4,359)		4,359		
Difference between Major Repairs Allowance	I		( , ,		,		ļ
and HRA depreciation			16,871		(16,871)		0
Adjustments primarily involving the							
Financial Instruments Adjustment Account:	I						
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs							
chargeable in the year in accordance with statutory requirements	(301)		(1,019)				1,320
Adjustments primarily involving the	I						
Pensions Reserve:							
Reversal of items relating to retirement							
benefits debited or credited to the							
Comprehensive Income and Expenditure							(00.450)
Statement	38,960		193				(39,153)
Employer's pensions contributions and direct							
payments to pensioners payable in the year	(29,125)		(181)				29,306
Adjustments primarily involving the	(=0,:=0)		()				
Collection Fund Adjustment Account:							
-							
Amount by which Council Tax income credited							
to the Comprehensive Income and							
Expenditure Statement is different from							
Council Tax income calculated for the year in							
accordance with statutory requirements	(565)						565
Adjustments primarily involving the	I						
Accumulated Absences Account:							
Amount by which officer remuneration charged							
to the Comprehensive Income and							
Expenditure Statement on an accruals basis is							
different from remuneration chargeable in the							
year in accordance with statutory requirements	(107)						107
Other Adjustments	88		(1)				(87)
Total Adjustments	39,533	0	(11,348)	(4,050)	(13,385)	1,416	(12,166)

			Usable Re	eserves			
2011/12	General	Earmarked	Housing	Capital	Major	Capital	Movement
COMPARATIVE FIGURES	Fund	GF	Revenue	Receipts	Repairs	Grants	in Unusable
	Balance	Reserves	Account	Reserve	Reserve	Unapplied	Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments primarily involving the Capital							
Adjustment Account:							
Reversal of items credited or debited to the							
Comprehensive Income and Expenditure							
Statement:							
Charges for depreciation and impairment of non-current assets	72,724		29,012				(101,736)
Movements in the market value of Investment							
Properties	466						(466)
Capital grants and contributions applied	(42,682)		(178,100)				220,782
Revenue expenditure funded from capital under statute	11,874						(11,874)
Amounts of non-current assets written off on							
disposal or sale as part of the gain / loss on							
disposal to the Comprehensive Income and							
Expenditure Statement	6,863		661				(7,524)
HRA capital expenditure or income from							
subsidy buy-out			41,762				(41,762)
Insertion of items not debited or credited to							
the Comprehensive Income and							
Expenditure Statement:							
Statutory provision for the financing of capital							
investment	(9,355)		(2,621)				11,976
Capital expenditure charged against the							
General Fund and HRA balances	(1,620)						1,620
Adjustments primarily involving the Capital							
Grants Unapplied Account:							
Capital Grants and contributions unapplied							
credited to the Comprehensive Income and							
Expenditure Statement	(3,358)					3,358	0
Application of grants to capital financing						(4.005)	4 005
transferred to the Capital Adjustment Account						(1,395)	1,395
Adjustments primarily involving the Capital							
Receipts Reserve:							
Transfer of cash sale proceeds credited as part of the gain / loss on disposal to the							
Comprehensive Income and Expenditure							
Statement	(11,593)		(2,766)	14,359			0
Use of the Capital Receipts Reserve to finance	(11,000)		(2,700)	17,555			
new capital expenditure				(21,122)			21,122
Contribution from the Capital Receipts				(21,122)			21,122
Reserve to finance the payments to the							
Government capital receipts pool	1,787			(1,787)			0
Transfer from Deferred Capital Receipts	.,			( . , ,			
Reserve upon receipt of cash				132			(132)
Adjustments primarily involving the Major							(/
Repairs Reserve:							
Use of the Major Repairs Reserve to finance							
new capital expenditure					(881)		881
Reversal of Major Repairs Allowance credited					( )		
to the HRA			(5,570)		5,570		
Difference between Major Repairs Allowance			( , - )		,		
and HRA depreciation			3,371		(3,371)		0

	Usable Reserves						
2011/12 continued comparative figures	General Fund Balance £'000	Earmarked GF Reserves £'000	Housing Revenue Account £'000	Capital Receipts Reserve £'000	Major Repairs Reserve £'000	Capital Grants Unapplied £'000	Movement in Unusable Reserves £'000
Adjustments primarily involving the Financial Instruments Adjustment Account: Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements Adjustments primarily involving the Pensions Reserve: Reversal of items relating to retirement benefits debited or credited to the	(302)		(1,201)				1,503
Comprehensive Income and Expenditure Statement	36,219		177				(36,396)
Employer's pensions contributions and direct payments to pensioners payable in the year Adjustments primarily involving the Collection Fund Adjustment Account:	(28,837)		(172)				29,009
Amount by which Council Tax income credited to the Comprehensive Income and Expenditure Statement is different from Council Tax income calculated for the year in accordance with statutory requirements Adjustments primarily involving the Accumulated Absences Account:	(1,291)						1,291
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements Other Adjustments	(577) 2						577 (2)
Total Adjustments	30,320	0	(115,447)	(8,418)	1,318	1,963	90,264

#### 8. TRANSFERS TO AND FROM EARMARKED RESERVES

The Council maintains a number of earmarked reserves on its Balance Sheet. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice, and others have been set up voluntarily to earmark resources for future spending plans. This note shows the amounts used to meet General Fund expenditure in 2012/13 and amounts set aside in the year to finance future expenditure plans. The use of HRA earmarked reserves is shown in the notes to the HRA in Section 4a.

#### a) General Earmarked Reserves

This comprises a number of specific reserves which are earmarked for particular purposes.

#### b) PFI and BSF Schemes Reserves

This is a reserve which enables services to make revenue contributions towards their committed PFI and Building Schools for the Future (BSF) schemes in future years.

#### c) Insurance Reserve

Included within this reserve is an amount which has been set aside for contingent liabilities in respect of specific cases under the MMI scheme.

#### d) Capital Expenditure Reserve

This reserve will be used to finance proposed capital programme expenditure in future years.

#### e) School Reserves

This reserve consists of the unspent year-end balances from schools' self-managed budgets. These balances are earmarked to be used by schools in future years.

#### f) School External Funds

These are the unspent balances from schools' locally generated funds. These balances are earmarked to be used by schools in future years.

	Balance	12/13 Tra	Balance	Ì	
	31/03/12	In	Out	31/03/13	
	£000	£000	£000	£000	
					1
General Earmarked	52,931	19,999	(12,712)	60,218	(a)
PFI and BSF Schemes	12,675	1,786	(705)	13,756	(b)
Insurance	14,947	0	0	14,947	(c)
Capital Expenditure	10,564	12,982	(7,653)	15,893	(d)
	91,117	34,767	(21,070)	104,814	
School Reserves	18,531	1,409	(42)	19,898	(e)
School External Funds	725	0	(266)	459	(f)
	19,256	1,409	(308)	20,357	
Total	440.272	20.470	(24.270)	405 474	
Total	110,373	36,176	(21,378)	125,171	

#### 9. PROPERTY, PLANT AND EQUIPMENT

#### a) Non Current Assets Revaluations

A five-year rolling programme of revaluation for land and buildings is carried out to ensure that the Council's assets are held at valuations in accordance with RICS and CIPFA guidance. These were signed off by the Council's Valuers Department. In addition to the rolling programme, a number of assets were revalued following the completion of capital programme works on them during the year.

	Council	Other Land	Surplus	
	Dwellings	& Buildings	Assets	Total
	£000	£000	£000	£000
Valued at Historic Cost	0	16,473	0	16,473
Valued at Current Value				
2012/13	641,908	302,753		944,661
2011/12		140,434	24,274	164,708
2010/11		251,280	2,808	254,088
2009/10		113,302	8,339	121,641
2008/09		84,752	188	84,940
2007/08		275		275
Total Net Book Value	641,908	909,269	35,609	1,586,786

## b) Movements in Non Current Assets

The movements in non current assets during 2012/13 were as follows:

2012/13	Council Dwellings £000	Other Land & Buildings £000	Vehicles, Plant & Equipment £000	Infra- structure Assets £000	Comm. Assets £000	Surplus Assets £000	Assets under Construction £000	TOTAL £000
Gross Book Value b/fwd at 1st April 2012	639,496	853,147	67,327	119,370	9,275	33,350	51,435	1,773,400
Additions	1,498	96,138	6,877	9,696	50	4,432	15,087	133,778
Revaluations (Reval Reserve) Revaluations (Surp/Def on Prov of Servs)	12,803 7,536	31,116 (57,971)	0	0	0	0	0	43,919 (50,435)
Total Revaluations	20,339	(26,855)	0	0	0	0	0	(6,516)
Impairments (Reval	0	0	0	0	0	0	0	0
Reserve) Impairments (Surp/Def on Prov of Servs)	(1,138)	(13,404)	(991)	0	0	(10,048)	0	(25,581)
Total Impairments	(1,138)	(13,404)	(991)	0	0	(10,048)	0	(25,581)
Disposals	(713)	0	(35)	0	0	0	0	(748)
Transfers	(1,532)	28,533	(751)	2,258	0	8,473	(38,012)	(1,031)
Assets reclassed to/from Held for Sale	0	0	0	0	0	0	o	0
Gross Book Value c/fwd at 31st March 2013	657,950	937,559	72,427	131,324	9,325	36,207	28,510	1,873,302
Depreciation b/fwd at 1st April 2012	(30,449)	(25,159)	(34,414)	(48,118)	0	(395)	0	(138,535)
Depreciation for year	(16,095)	(11,008)	(5,948)	(4,085)	0	(203)	0	(37,339)
Depreciation written back on:								
Transfers	38	385	950	0	0	(1,372)	0	1
Assets Revalued	30,447	7,492	0	0	0	0	0	37,939
Assets Impaired	0	0	0	0	0	1,372	0	1,372
Assets Sold	17	0	24	0	0	0	0	41
Depreciation c/fwd at 31st March 2013	(16,042)	(28,290)	(39,388)	(52,203)	0	(598)	0	(136,521)
Not Dook Value of								
Net Book Value at 31st March 2013	641,908	909,269	33,039	79,121	9,325	35,609	28,510	1,736,781

The movements in non current assets during 2011/12 were as follows:

2011/12	Council Dwellings £000	Other Land & Buildings £000	Vehicles, Plant & Equipment £000	Infra- structure Assets £000	Comm. Assets £000	Surplus Assets £000	Assets under Construction £000	TOTAL £000
Gross Book Value b/fwd at 1st April 2011	639,633	872,226	58,522	102,091	8,162	31,465	58,098	1,770,197
Additions	15,722	11,248	4,105	10,701	100	3,177	32,023	77,076
Revaluations (Reval Reserve) Revaluations (Surp/Def on Prov of Servs)	0 (11,785)	5,828 (28,073)	(66)	(6)	0	5,780 (2,925)	0	11,608 (42,855)
Total Revaluations	(11,785)	(22,245)	(66)	(6)	0	2,855	o	(31,247)
Impairments (Reval Reserve)	(421)	(589)	0	0	0	(5,490)	0	(6,500)
Impairments (Surp/Def on Prov of Servs)	(907)	(15,934)	0	0	0	(4,333)	(6,760)	(27,934)
Total Impairments	(1,328)	(16,523)	0	0	0	(9,823)	(6,760)	(34,434)
Disposals	(679)	0	(33)	0	0	(6,594)	0	(7,306)
Transfers	(2,067)	8,441	4,799	6,584	1,013	13,095	(31,926)	(61)
Assets reclassed to/from Held for Sale	0	0	0	0	0	(825)	0	(825)
Gross Book Value c/fwd at 31st March 2012	639,496	853,147	67,327	119,370	9,275	33,350	51,435	1,773,400
Depreciation b/fwd at 1st April 2011	(15,340)	(17,104)	(28,678)	(44,752)	0	(295)	0	(106,169)
Depreciation for year	(15,329)	(11,415)	(5,569)	(3,366)	0	(120)	0	(35,799)
Depreciation written back on:								
Transfers	115	336	(191)	0	(2)	(258)	0	0
Assets Revalued	0	1,058	0	0	2	26	0	1,086
Assets Impaired Assets Sold	72 33	1,966 0	0 24	0	0 0	252 0	0 0	2,290 57
Depreciation c/fwd at 31st March 2012	(30,449)	(25,159)	(34,414)	(48,118)	0	(395)	0	(138,535)
Net Book Value at 31st March 2012	609,047	827,988	32,913	71,252	9,275	32,955	51,435	1,634,865

#### c) Capital Commitments

At 31 March 2013, the Authority had one construction contract in progress with a remaining contract value of over £8m. The value of the work completed as at 31 March 2013 has been established using a stage of completion methodology based on architects' certificates obtained at periodic times during the year.

Children & Young People BSF Prendergast Hilly Fields School Gordonbrock School

**Total Commitments** 

Total	Value of Worl	Value of	
Value of	Before During		Contract
Contract	1 April 2012	2012/13	Remaining
£000	£000	£000	£000
18,585	6,368	4,073	8,144
9,407	7,876	375	1,156
•			
27,992	14,244	4,448	9,300

# 10. INVESTMENT PROPERTIES

	2012/13 £000	2011/12 £000
a) In Comprehensive Income and Expenditure Statement		
Operating Expenses Rental Income	184	138
Industrial and Commercial Properties Shops	(448) (1,004)	(440) (1,115)
Aerial Sites	(262) (1,714)	(252) (1,807)
Net Income from Investment Properties	(1,530)	(1,669)
b) Movement in fair value in the Balance Sheet		
Balance at Beginning of Year	21,960	22,491
Purchases Disposals Net Gains / (Losses) from fair value adjustments Transfers to / from PPE	0 (110) 26 0	0 (127) (466) 62
Balance at End of Year	21,876	21,960

#### 11. INTANGIBLE ASSETS

The expenditure on these assets is only capitalised when it is material and the future economic benefits or service potential flowing will also be material. The Council has reviewed the level of spend on these assets and they continue to be immaterial and therefore are charged direct to the Comprehensive Income and Expenditure Statement.

#### 12. FINANCIAL INSTRUMENTS

The 2012/13 Code of Practice requires the accounts to be compliant with the IFRS but some of these requirements are not compliant with primary legislation. Where this occurs, the Comprehensive Income and Expenditure Statement complies with IFRS, with the Movement in Reserves Statement containing the reversals required to ensure that the closing balances comply with Statute.

The figures shown in the table do not all appear on the face of the balance sheet due to the reclassification of certain short term investments as Cash Equivalents under IFRS. Where values are zero, the relevant lines have been excluded from the table.

Long-Torm

#### a) Financial Instruments Balances

Long	-ıerm	
31/03/2013	31/03/2012	31/03/2
£000	£000	£000
•	157,607	38,
	175	2,2
159,822	157,782	41,0
	,	7,
235,900	170,344	7,
-	-	62,
-	-	<b>62</b> ,
-	-	250,
-	-	
-	-	251,0
40.054	40.404	
12,854	13,161	40.
-	-	42,
12,854	13,161	42,
	31/03/2013 £000 159,638 184 159,822 235,900 235,900 	£000 £000  159,638 157,607 184 175  159,822 157,782  235,900 170,344

Current		
31/03/2013	31/03/2012	
£000	£000	
38,741	45,000	
2,262	2,676	
41,003	47,676	
7,549	5,831	
7,549	5,831	
62,132	64,671	
62,132	64,671	
250,483	218,017	
604	603	
251,087	218,620	
-	-	
42,703	35,646	
42,703	35,646	

Note 1 – Under accounting requirements the carrying value of the financial instrument is shown in the balance sheet (including the principal amount borrowed or lent and adjustments for breakage costs or stepped interest and accrued interest where relevant). Accrued interest is shown separately in current assets/liabilities where the payments/receipts are due within one year.

Note 3 – The Council provided no financial guarantees in the financial year and had none outstanding from previous years.

Note 4 – The Council has made no loans to voluntary organisations at less than market rates (soft loans), nor has it received any such loans.

Note 5 – Debtors and Creditors are carried at cost as this is a fair approximation of their value. The breakdown of these figures are shown in Notes 14a, 14b and 18 respectively. (Statutory debtors and creditors are excluded from the figures in this note above).

#### **Unusual Movements**

There were no unusual movements during the 2012/13 year.

In 2011/12, long term investments held by the two cash managers were cashed in during the year and the money brought back in-house and re-invested in the money market funds.

In 2011/12, the government redeemed £136m of the Council's PWLB loans on under the HRA Self Financing regulations.

#### Other Required Declarations

There were no reclassifications of financial instruments in the year.

No derecognition is expected to impact where the Council has transferred financial assets to a third party. The Council did not hold and did not obtain any collateral for third party debts or other credit enhancements in the financial years 2012/13 or 2011/12.

No allowance for credit losses under section 7.4.2.6 of the Code was made during the year.

No defaults or breaches relating to the Council's financial instruments were incurred during the year.

#### b) Financial Instruments Gains / (Losses)

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows (there were no revaluations on financial instruments in 2012/13 or 2011/12, or assets classified as Available for Sale.):

Interest expense

**Total Expense in Surplus or Deficit on Provision of Services** 

Interest income

Total Income in Surplus or Deficit on Provision of Services

Net (Gain) / Loss for the Year

	2012/13		2011/12
Liabilities -	Assets -		
Amortised	Loans and		
Cost	Receivables	Totals	Totals
£000	£000	£000	£000
9,573	-	9,573	17,683
9,573		9,573	17,683
-	(2,613)	(2,613)	(2,444)
-	(2,613)	(2,613)	(2,444)
9,573	(2,613)	6,960	15,239

#### c) Fair Values of Assets and Liabilities

Financial liabilities and financial assets represented by loans and receivables are carried on the balance sheet at amortised cost (in long term assets/liabilities with accrued interest in current assets/liabilities). Their fair value can be assessed by calculating the present value of the cash flows that take place over the remaining life of the instruments, using the following assumptions:

- Borrowing rates from the PWLB have been applied to PWLB loans using their own procedures;
- For loans receivable prevailing benchmark market rates have been used to provide the fair value;
- No early repayment or impairment is recognised;
- Where an instrument has a maturity of less than 12 months or is a trade or other receivable the fair value is taken to be the carrying amount or the billed amount.

The fair values for loans and receivables have been determined by direct reference to published price quotations in an active market where available, or by estimating using a valuation technique. These provide a reasonable approximation for the fair value of a financial instrument, and includes accrued interest. The comparator market rates prevailing have been taken at each balance sheet date. In practice, rates will be determined by the size of the transaction and the counterparty, but it is impractical to use these figures, and the difference is likely to be immaterial.

The following table shows the carrying amount of assets and liabilities on the balance sheet compared to the fair value amounts (which are not disclosed on the balance sheet). The differences are attributable to fixed interest loans receivable held by the Council whose interest rate is lower than the prevailing rate estimated to be available at 31 March. This depresses the fair value of financial liabilities and raises the value of loans and receivables.

PWLB Debt Non-PWLB Debt

#### **Total Debt / Liabilities**

Money Market Loans Long Term Debtors

**Total Assets** 

31 March 2013		
Carrying		
Amount	Fair Value	
£000	£000	
88,877	102,986	
111,948	114,618	
200,825	217,604	
268,967	268,988	
12,878	12,878	
281,845	281,866	

31 March 2012		
Carrying		
Amount	Fair Value	
£000	£000	
89,097	98,483	
116,361	117,063	
205,458	215,546	
233,318	233,912	
13,161	13,161	
246,479	247,073	

#### 13. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

#### a) Key Risks

The Council's activities necessarily expose it to a variety of financial risks. The key risks are:

Credit risk - The possibility that other parties might fail to pay amounts due to the Council;

**Liquidity risk** - The possibility that the Council might not have funds available to meet its commitments to make payments;

**Re-financing risk** - The possibility that the Council might be requiring to renew a financial instrument on maturity at disadvantageous interest rates or terms;

**Market risk** - The possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates movements.

#### b) Overall Procedures for Managing Risk

The Council's overall risk management procedures focus on the unpredictability of financial markets, and are structured to implement suitable controls to minimise these risks. The procedures for risk management are set out through a legal framework based on the *Local Government Act 2003* and associated regulations. These require the Council to comply with CIPFA's Prudential Code and Code of Practice on Treasury Management in the Public Services and investment guidance through the Act.

Overall, these procedures require the Council to manage risk in the following ways:

- by formally adopting the requirements of the CIPFA Treasury Management Code of Practice;
- by the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations/standing orders/constitution;
- by approving annually in advance prudential and treasury indicators for the following three years.
- by approving an investment strategy for the forthcoming year setting out its criteria for investing and selecting investment counterparties in compliance with Government guidance.

These procedures are required to be reported and approved at Council before the start of the year to which they relate. These items are reported with the annual treasury management strategy which outlines the detailed approach to managing risk in relation to the Council's financial instrument exposure. Actual performance is also reported after each year. The annual treasury management strategy which incorporates the prudential indicators was approved by Council in February 2012 and is available on the Council website.

The Council maintains written principles for overall risk management, as well as written policies (Treasury Management Practices) covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash. These are a requirement of the Code of Practice and are reviewed periodically.

#### c) Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers. This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's and Standard & Poors Credit Ratings Services. The Annual Investment Strategy also considers maximum amounts and time limits in respect of each financial institution.

This Council uses the creditworthiness service provided by Sector. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moodys and Standard and Poors, forming the core element. It also uses some other criteria as well.

The Authority's maximum exposure to credit risk in relation to its investments in banks, building societies and Local Authorities cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of irrecoverability applies to all of the Authority's deposits, but there was no evidence at the 31 March 2013 that this was likely to crystallise.

#### d) Liquidity Risk

The Council manages its liquidity position through the risk management procedures above as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when needed. The Council has ready access to borrowings from the money markets to cover any day to day cash flow need, and the PWLB and money markets for access to longer term funds. All sums invested are either due to be paid in less than one year or can be easily realised.

#### e) Refinancing and Maturity Risk

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer term financial liabilities and longer term financial assets.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters.

#### f) Interest Rate Risk

The Council is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council, depending on how variable and fixed interest rates move across differing financial instrument periods. The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy includes expected interest rate movements. A treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure, and this is monitored regularly. If all interest rates had been 0.1% higher (with all other variables held constant) the financial effect would be as below. The impact of a 0.1% fall in interest rates would be as shown but with the movements being reversed:

Increase in interest payable on variable rate borrowings Increase in interest receivable on variable rate investments

Effect on (Surplus) or Deficit on the Provision of Services

Variation £000 115 (260) (145)

#### 14. DEBTORS

### a) Long Term Debtors

These consist of sums repayable to the Council over a period of time of more than one year. Catford Regeneration Partnership Ltd (CRPL) is a wholly owned subsidiary of the Council.

	31/03/2013 £000	31/03/2012 £000
Catford Regeneration Partnership Ltd Mortgages Land Charges Debts Other Long Term Debtors	11,671 249 458 476	11,769 332 507 553
Total Long Term Debtors	12,854	13,161

#### b) Current Debtors

These are short term debts consisting of amounts due from the Government, other Local Authorities and amounts for goods and services provided as at 31 March 2013:

	31/03/2013	31/03/2012
		Restated
	£000	£000
Government and Other Public Bodies:		
HM Revenue & Customs - VAT	5,518	6,653
Education Recoupment	2,521	1,209
Central Government bodies	1,589	1,760
Other Local Authorities	16,967	1,130
NHS bodies	0	1,555
Other Public bodies	1,105	1,955
Council Tax Payers	20,724	21,744
Council Tax Court Costs	4,860	4,986
Housing Benefit Overpayments	12,907	11,677
Housing Rents (inc PSL, B & B, Hostels, Commercial)	7,687	7,337
Leaseholders Services Charges	6,559	7,581
Parking	4,432	4,216
General Debtors due for Supplies and Services	19,272	18,494
T. 10 15 11	101111	22.22
Total Current Debtors	104,141	90,297
Impairment Allowances	(48,936)	(47,998)
Total Net Current Debtors	55,205	42,299

#### c) Impairment Allowances

Council Tax Payers Council Tax Court Costs Housing Benefit Overpayments Housing Rents (inc PSL, B & B, Hostels, Commercia Leaseholders Services Charges Parking General Debtors due for Supplies and Services	l)

Balance at 31/03/2012 Restated	Movement in 2012/13	Balance at 31/03/2013
£000	£000	£000
(19,711)	783	(18,928)
(4,439)	79	(4,360)
(8,721)	(996)	(9,717)
(6,656)	455	(6,201)
(1,363)	(23)	(1,386)
(3,312)	(108)	(3,420)
(3,796)	(1,128)	(4,924)
(47,998)	(938)	(48,936)

Movement in Balance

Balance

The above have been determined individually according to particular factors for each type of debtor.

#### 15. **CASH AND CASH EQUIVALENTS**

**Total Impairment Allowances** 

	31/03/2012 £000	2012/13 £000	31/03/2013 £000
Cash Equivalents			
Short Term Deposits	0	44,574	44,574
Cash			
Money Market Funds	170,561	13,319	•
Call Accounts with Banks	12,316	. , ,	
	182,877	11,004	193,881
Other Cash and Bank Balances	398	28	426
Total Cash and Cash Equivalents	183,275	55,606	238,881
Bank Accounts Overdrawn			
Schools Bank Accounts	(1,833)	660	(1,173)
Main Bank Accounts	(13,263)	(3,870)	(17,133)
	(15,096)	(3,210)	(18,306)
Net Cash and Cash Equivalents	168,179	52,396	220,575
•	<u> </u>	•	•

- a) Short term deposits are made for varying periods of between one day and three months, depending on the immediate cash requirements, and earn interest at the respective short term deposit rates.
- b) The carrying amounts of cash equivalents, cash and bank overdrafts approximate to their fair values.
- c) The Schools Bank Accounts are an integral part of the Council's overall cash management arrangements, and are therefore included under Cash and Cash equivalents. They consist of individual accounts for each school, and a treasury account which is used to invest the balance in conjunction with the Council's other balances. The balances on these accounts were £19.6m (11/12 £13.7m) and overdrawn £20.8m (11/12 overdrawn £15.5m) respectively.

#### 16. ASSETS HELD FOR SALE

	2012/13 £000	2011/12 £000
Balance outstanding at start of year	825	0
Assets newly classified Assets sold	0	825 0
Balance outstanding at year end	825	825

### 17. PREPAYMENTS

	31/03/2013 £000	31/03/2011 £000
Directorate prepayments PFI Capital Prepayments	1,832 0	1,800 2,435
Total Prepayments	1,832	4,235

#### 18. CREDITORS

These are amounts owed to the Government and other public bodies and all unpaid sums for goods and services received as at the end of the year.

	31/03/2013 £000	31/03/2012 £000
	2000	2000
Government and other public bodies:		
HM Revenue & Customs	5,655	5,776
Education Recoupment	3,443	4,014
Central Government bodies	4,359	6,178
Other Local Authorities	2,805	2,410
NHS bodies	5,210	4,117
Other Public bodies	1,724	1,346
	23,196	23,841
Short Term Compensated Absences	6,260	6,367
General Creditors (amounts owed for supplies and services)	48,347	46,606
Total Creditors	77,803	76,814

#### 19. **PROVISIONS**

These are amounts which are set aside to meet liabilities that are likely or certain to arise from events which have taken place, but where it is not possible to determine precisely when the event will take place.

Balance

Current (less than 1 year) Insurance Provision Other Provisions

Non Current (Over I year) Insurance Provision Other Provisions

Dalalice	1131013	12/13 Hallsleis		
31/03/13		In	31/03/12	
£000	Out £000	£000	£000	
1,870	0	270	1,600	
1,421	(525)	74	1,872	
3,291	(525)	344	3,472	
6,857	(758)	1,338	6,277	
1,240	(2,205)	4	3,441	
8,097	(2,963)	1,342	9,718	
11,388	(3,488)	1,686	13,190	

12/13 Transfers

#### **Total - Provisions**

#### a) Insurance Provisions

The Council's insurance programme comprises a mix of external insurance, largely for cover at catastrophe level or where required by contract or lease arrangements, and self-insurance. Dedicated Insurance Provisions and Reserves are maintained to provide 'self-insurance' to meet either uninsured losses or losses that fall below the external insurance excess. The appropriate levels are assessed annually by the Council's insurance actuaries.

#### b) Other Provisions

This includes a provision to cover the liability for repayment of charges made under the Section 117 1983 Mental Health Act that have now been declared unlawful by the Court of Appeal.

#### 20. **USABLE RESERVES**

#### a) Usable Capital Receipts

Capital receipts are mainly sums received from the sale of fixed assets. Housing capital receipts are split into two parts: a usable part, which may be used to finance new capital expenditure; and a poolable part, which is paid to central government. Non housing capital receipts are wholly usable to finance new capital expenditure. The balance on this account is available for the financing of future capital expenditure.

	31/03/2013 £000	31/03/2012 £000
Balance brought forward at start of year	24,327	32,745
Amounts receivable in year (inc HRA self financing grant) Poolable to Central Government Amounts applied in respect of HRA self financing debt repayment Amounts applied to finance new capital investment in year	13,333 (1,119) 0 (16,264)	192,591 (1,787) (178,100) (21,122)
Total increase/(decrease) in capital receipts in year	(4,050)	(8,418)
Balance carried forward at end of year	20,277	24,327

#### b) Capital Grants Unapplied

These are capital grants which are available to finance new capital expenditure but have yet to be used.

	2012/13 £000	2011/12 £000
Opening balance at start of year	6,546	4,583
Movement in year	1,416	1,963
Balance carried forward at end of year	7,962	6,546

#### 21. UNUSABLE RESERVES

#### a) Deferred Capital Receipts

This account holds the gains recognised on the disposal of non-current assets but for which cash settlement has yet to take place. Under statutory arrangements, the Council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

#### b) Financial Instrument Adjustment Account

This account is used to hold the accumulated difference between the financing costs included in the Comprehensive Income and Expenditure Account and the accumulated financing costs required to be charged to the General Fund Balance in accordance with regulations.

0040/40

0044140

	£000	£000
Opening balance at start of year	(8,557)	(10,060)
Premiums paid for early redemption of debt Amortisation of premiums and discounts	0 1,320	0 1,503
Balance carried forward at end of year	(7,237)	(8,557)

#### c) Pensions Reserve

The Pensions Reserve absorbs the timing differences which arise from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall between the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements ensure that funding will have been set aside by the Council by the time the benefits are due to be paid.

	2012/13 £000	2011/12 £000
Opening balance at start of year	(455,055)	(362,027)
Actuarial gains or losses on pensions assets and liabilities Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in	(83,328)	(85,641)
the CIES	(39,153)	(36,396)
Employer's pensions contributions and direct payments to pensioners payable in the year	29,306	29,009
Balance carried forward at end of year	(548,230)	(455,055)

#### d) Revaluation Reserve

The Revaluation Reserve records the accumulated gains since 1 April 2007 on non current assets held by the Council arising from increases in value (to the extent that these gains have not been consumed by subsequent downward movements in value). The Reserve is also debited with the part of the depreciation that has been incurred because the asset has been revalued. On disposal of an asset, its Revaluation Reserve balance is written out to the Capital Adjustment Account.

The overall balance on the Reserve thus represents the amount by which the value of non current assets carried in the Balance Sheet is greater because they are carried at revalued amounts rather than depreciated historical cost.

	2012/13	2011/12
	£000	£000
Balance brought forward at start of year	212,749	213,300
Upwards revaluation of assets  Downward revaluation of assets and impairment losses not charged	52,938	18,518
to the Surplus/Deficit on the provision of services	(6,771)	(14,629)
Surplus or deficit on revaluation of non-current assets not		
posted to the Surplus or Deficit on the Provision of Services	46,167	3,889
		4
Difference between fair value and historic cost depreciation	(3,912)	(3,664)
Accumulated gains on assets sold or scrapped	(26)	(98)
Other amounts written off to Capital Adjustment Account	0	(678)
	4	
Amount written off to the Capital Adjustment Account	(3,938)	(4,440)
Balance carried forward at end of year	254,978	212,749

#### e) Capital Adjustment Account

This reflects the timing differences arising from the different arrangements for accounting for the use of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling entries from the Revaluation Reserve to convert fair value figures to a historical cost basis). It is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement, and also contains accumulated gains and losses on Investment Properties.

	2012/13	2011/12
	£000	£000
Balance at Beginning of Year	1,022,024	923,021
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:		
Charges for depreciation and impairment of non-current assets Revaluation losses on Property, Plant and Equipment	(76,290)	(101,735)
Amortisation of intangible assets	0	
Revenue expenditure funded from capital under statute	(6,065)	(11,874)
Amounts of non-current assets written off on disposal or sale as part of	( , ,	` ' '
the gain/loss on disposal to the CIES	(791)	(7,277)
	(83,146)	(120,886)
Adjusting amounts written out of the Revaluation Reserve	3,912	4,342
Net amount written out of the cost of non-current assets consumed	(======================================	4442.744
in the year	(79,234)	(116,544)
Capital financing applied in the year:		
Use of Capital Receipts to finance new capital expenditure	16,216	21,122
Use of Major Repairs Reserve to finance new capital expenditure	873	881
Capital grants and contributions credited to the CIES	42,470	42,681
Application of grants from the Capital Grants Unapplied Account Statutory provision for the financing of capital investment charged	0	1,395
against the General Fund and HRA balances	9,206	6,883
Repayment of principal on PFI schemes	5,303	5,093
Capital expenditure charged to General Fund and HRA	4,930	1,620
HRA Self Financing Debt Repayment	0	136,338
	78,998	216,013
Movements in the value of Investment Properties debited or		
credited to the CIES	26	(466)
Balance at End of Year	1,021,814	1,022,024

#### f) Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council tax income in the CIES as it falls due from Council tax payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	2012/13 £000	2011/12 £000
Opening balance at start of year	1,313	22
Amount by which Council Tax income credited to the CIES is different from Council Tax income calculated for the year in accordance with statutory requirements	565	1,291
Balance carried forward at end of year	1,878	1,313

#### g) Short Term Compensated Absences Account

This account shows the differences arising on the General Fund Balance from accruing for compensated absences earned but not taken in the year, eg annual leave entitlement carried forward at 31 March each year. Statutory requirements are that the impact on Council Tax is reversed through the Account.

	2012/13 £000	2011/12 £000
Opening balance at start of year	(6,367)	(6,944)
Reversal of accrual made at the end of the preceding year Amounts accrued at the end of the current year	6,367 (6,260)	6,944 (6,367)
Amount by which the accrued charge to the CIES is different from that charged in the year in accordance with statutory requirements	107	577
Balance carried forward at end of year	(6,260)	(6,367)

# 22. SEGMENTAL REPORTING (AMOUNTS REPORTED FOR RESOURCE ALLOCATION DECISIONS)

#### **SEGMENTAL REPORTING FOR THE YEAR ENDING 31ST MARCH 2013**

	СҮР	Community Services	Customer Services	Resources and Regeneration	HRA	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service						
income	(12,105)	(37,663)	(47,192)	(20,030)	(145,438)	(262,428)
Government grants	(268,051)	(13,210)	(258,834)	(9)	(30,868)	(570,972)
Total Income	(280,156)	(50,873)	(306,026)	(20,039)	(176,306)	(833,400)
Employee expenses	208,754	33,558	37,954	29,165	2,287	311,718
Other operating expenses	135,559	129,328	300,975	37,687	170,960	774,509
Total operating expenses	344,313	162,886	338,929	66,852	173,247	1,086,227
Net Cost of Services	64,157	112,013	32,903	46,813	(3,059)	252,827
Net Budgets	65,212	114,217	31,996	47,944	0	259,369
Variation	(1,055)	(2,204)	907	(1,131)	(3,059)	(6,542)
Less; HRA Variation						3,059
General Fund Underspend reported to Members						(3,483)
Reconciliation to Net Cost of Se			F			
Reconciliation to Net Cost of Se	ervices in Com	iprenensive in	come and Ex	penditure Stateme	ent	£000s
Cost of Services in Service Ana	lysis					252,827
Add services not included in ma	ain analysis					7,164
Add amounts not reported to management (Technical Accounting adjustments)						39,197
Remove amounts reported to management not included in Comprehensive Income and Expenditure Statement					(29,736)	
Net Cost of Services in Comprehensive Income and Expenditure Statement						269,452

Reconciliation to Subjective Analysis	Service	Services not in	Not reported	Not included	Net Cost of	Corporate	Total
(Single Entity)	Analysis	Analysis	to mgmt	in I&E	Services	Amounts	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service							
income	(262,428)	0	0	0	(262,428)	0	(262,428)
Surplus or deficit on associates							
and joint ventures	0	0	0	0	0	0	0
Interest and investment income							
	0	0	494	0	494	(2,373)	(1,879)
Income from council tax	0	0	0	0	0	(94,766)	(94,766)
Government grants and				_			
contributions	(570,972)	0	(23,453)	0	(594,425)	(223,147)	(817,572)
Total Income	(833,400)	0	(22,959)	0	(856,359)	(320,286)	(1,176,645)
Employee expenses	311,718	5,237	22,982	(29,306)	310,631	0	310,631
Other service expenses	774,509	1,927	(9,529)	0	766,907	0	766,907
Depreciation, amortisation and							
impairment	0	0	59,421	0	59,421	(26)	59,395
Interest Payments	0	0	(10,718)	0	(10,718)	46,305	35,587
Precepts & Levies	0	0	0	(430)	(430)	1,723	1,293
Payments to Housing Capital							
Receipts Pool	0	0	0	0	0	1,119	1,119
Gain or Loss on Disposal of non-							
current assets	0	0	0	0	0	(12,392)	(12,392)
Total operating expenses	1,086,227	7,164	62,156	(29,736)	1,125,811	36,729	1,162,540
Surplus or deficit on provision							
of services	252,827	7,164	39,197	(29,736)	269,452	(283,557)	(14,105)

#### SEGMENTAL REPORTING FOR THE YEAR ENDING 31ST MARCH 2012 - COMPARATIVE FIGURES

	CYP £000s	Community Services £000s	Customer Services £000s	Resources and Regeneration £000s	HRA £000s	Total £000s
Food shareas & other comics	20003	20003	20003	20003	20003	20003
Fees, charges & other service income	(13,444)	(37,441)	(47,453)	(20,911)	(81,147)	(200,396)
Government grants	(272,321)	(13,991)	(247,478)	(1,005)	(193,245)	(728,040)
Total Income	(285,765)	(51,432)	(294,931)	(21,916)	(274,392)	(928,436)
Total Income	(200), 00)	(31,131)	(25.,552)	(22/520)	(2) 1,002)	(320, 130)
Employee expenses	207,959	37,784	37,563	31,342	2,153	316,801
Other operating expenses	126,868	131,061	290,848	38,466	270,645	857,888
Total operating expenses	334,827	168,845	328,411	69,808	272,798	1,174,689
Net Cost of Services	49,062	117,413	33,480	47,892	(1,594)	246,253
Net Budgets	49,543	118,037	33,011	49,104	0	249,695
Variation	(481)	(624)	469	(1,212)	(1,594)	(3,442)
Less; HRA Variation						1,594
General Fund Underspend repo	orted to Memb	ers			-	(1,848)
Reconciliation to Net Cost of S	ervices in Com	prehensive In	come and Ex	penditure Stateme	ent	
						£000s
Cost of Services in Service Ana	llysis					246,253
Add services not included in m	ain analysis					12,130
Add amounts not reported to r	nanagement (	Technical Acco	ounting adjus	stments)		79,974
Remove amounts reported to r	nanagement r	ot included in	Comprehens	sive Income and		
Expenditure Statement						(29,445)
Net Cost of Services in Compre	hensive Incor	ne and Expend	liture Statem	ent	-	308,912

Reconciliation to Subjective Analysis (Single Entity)	Service Analysis	Services not in Analysis	Not reported to mgmt	Not included in I&E	Net Cost of Services	Corporate  Amounts	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service income Surplus or deficit on associates	(200,396)	0	0	0	(200,396)	0	(200,396)
and joint ventures Interest and investment income	0	0	0	0	0	0	0
	0	0	310	0	310	(3,215)	(2,905)
Income from council tax Government grants and	0	0	0	0	0	(93,522)	(93,522)
contributions	(728,040)	0	0	0	(728,040)	(414,551)	(1,142,591)
Total Income	(928,436)	0	310	0	(928,126)	(511,288)	(1,439,414)
Employee expenses	316,801	7,255	36,396	(29,009)	331,443	0	331,443
Other service expenses	857,888	4,875	26,301	0	889,064	0	889,064
Depreciation, amortisation and impairment	0	0	85,355	0	85,355	466	85,821
Interest Payments	0	0	(68,388)	0	(68,388)	86,070	17,682
Precepts & Levies	0	0	0	(436)	(436)	1,730	1,294
Payments to Housing Capital Receipts Pool Gain or Loss on Disposal of non-	0	0	0	0	0	1,787	1,787
current assets	0	0	0	0	0	(6,835)	(6,835)
Total operating expenses	1,174,689	12,130	79,664	(29,445)	1,237,038	83,218	1,320,256
Surplus or deficit on provision of services	246,253	12,130	79,974	(29,445)	308,912	(428,070)	(119,158)

#### 23. TRADING OPERATIONS

The following services trade with the public or other third parties. The relevant line in the Comprehensive Income and Expenditure Statement is also shown for each category.

Planning and Development Services Markets Industrial Estates

**Cultural and Related Services** 

Theatre

Total -	Trading	<b>Operations</b>
ı Otai -	Haumy	Operations

	2012/13	
Expenditure £000	Income £000	(Surplus)/ Deficit £000
1,356 216	(1,454) (480)	(98) (264)
964	(645)	319
2,536	(2,579)	(43)

2011/12
(Surplus)/
Deficit
£000
(177) (302)
423
(56)

Note - Under the Local Authorities Act 1990 (amended) Street Markets operate as a trading account and any surplus or deficit at the year end is carried over into the following year. As at 31 March 2013, the accumulated surplus is £418k.

#### 24. AGENCY SERVICES AND POOLED BUDGETS

The Council did not carry out any agency services, construction work or any other work for any other Local Authorities, public bodies or entities in 2012/13 or 2011/12.

The Council did not operate any pooled budgets as defined by the terms of a Section 75 Agreement (National Health Service Act 2006) in 2012/13 or 2011/12.

#### 25. INVESTMENT IN COMPANIES

#### a) Companies of which the Council is the sole owner.

#### i) Lewisham Homes Limited

Lewisham Homes is an arms-length management organisation (ALMO) that was set up in January 2007 as part of the Council's initiative to deliver better housing services and achieve the government's Decent Homes Standard. Lewisham Homes is responsible for managing and providing housing related services such as repairs and maintenance of Council dwellings. It is a wholly owned subsidiary of the Council and is limited by guarantee. Councillors Bell, Nisbet and John Paschoud sat on its board throughout the year. The majority of their income was a management fee of £18.9m paid by the Council to the company in 2012/13 (£18.9m in 2011/12).

Lewisham Homes Limited's Accounts for 2011/12 received an unqualified audit opinion and their Statement of Accounts can be obtained from Lewisham Homes Limited, 9 Holbeach Road, Catford, London, SE6 4TW. Its auditors are KPMG LLP, 2 Cornwall Street, Birmingham, B3 2DL, United Kingdom.

#### ii) Catford Regeneration Partnership Limited

Catford Regeneration Partnership Ltd (CRPL) was incorporated in February 2009 and is a wholly owned subsidiary of the Council. The Head of Business Management and Service Support and the Head of Public Services are its board members and directors. The Council advanced a loan of £12m to CRPL in

2009/10, and CRPL repaid principal of £93k and made interest payments of £0.66m during 2012/13 to the Council (in 2011/12, these payments were £61k and £0.83m respectively). CRPL purchased the Catford Centre in February 2009 which is included on its balance sheet as an investment property at £11.8m, and receives approximately £1m per annum in rent from its tenants.

Catford Regeneration Partnership Limited's Accounts for 2011/12 received an unqualified audit opinion and their Statement of Accounts can be obtained from Catford Regeneration Partnership Limited, 4<sup>th</sup> Floor, Laurence House, Catford, London, SE6 4RU. Its auditors are ACF Auditing Services Limited, Plaza Building, Lee High Road, London, SE13 5PT.

#### b) Companies of which the Council is a joint owner or shareholder.

#### i) Lewisham Schools for the Future LEP Limited

The Council has a small minority stake of 10% in Lewisham Schools for the Future LEP Limited which is the Local Education Partnership company. It was established by its strategic partners, a consortium made up of Costain Engineering & Construction Limited, Babcock Project Investments Limited and Building Schools for the Future Ltd under the Council's Building Schools for the Future (BSF) programme to rebuild and refurbish the secondary schools within the Borough.

The Council also has a 10% stake in four Special Purpose Vehicles set up in relation to those schools which are being newly built within this BSF Programme, one for each phase of the programme, known as Lewisham SPV Limited, Lewisham SPV3 Limited and Lewisham SPV4 Limited, and in their related Holding Companies, Lewisham Building Schools for the Future Holdings 1 Limited, 2, 3 and 4 Limited. The corporate structure is standard to the BSF scheme. The Head of Business Management and Service Support is the Council's Director on the LEP, the SPV's and the Hold Co's.

In 2012/13, the Council paid the LEP £15.4m (£10.0m in 2011/12), SPV1 £8.5m (£8.7m in 2011/12), SPV2 £2.9m (£3.2m in 2011/12), SPV3 £2.8m (£12k in 2011/12) and SPV4 £3.5m in 2012/13 (zero in 2011/12).

#### ii) South-East London Combined Heat and Power Ltd (SELCHP)

The Council has a small minority share of less than 1% in South-East London Combined Heat and Power Ltd (SELCHP) which is a joint venture with the London Borough of Greenwich for the provision of waste disposal and waste to energy services. Councillor Curran is a board member. Payments of £5.3m were made in 2012/13 to the company (£5.1m in 2011/12).

#### iii) Greater London Enterprise Ltd

The Council has a small minority share in Greater London Enterprise Ltd which is a company limited by guarantee and provides property management & consultancy services.

#### 26. MEMBERS' ALLOWANCES

The Council paid the following amounts to elected members of the Council during the year.

Allowances (inc. Pensions and NI) Other Expenses

**Total Expenditure in Year** 

2012/13 £000	
1,028 71	
1,099	

2011/12 £000
1,027 80
1,107

#### 27. OFFICERS' REMUNERATION

#### a) Employees whose Remuneration was £50,000 or more

The number of employees whose remuneration, excluding employer's pension contributions, was £50,000 or more is shown below, in bands of £5,000. These figures include a number of senior employees whose details are also disclosed separately in note c) below.

Remuneration Band
£50,000 to £54,999
£55,000 to £59,999
£60,000 to £64,999
£65,000 to £69,999
£70,000 to £74,999
£75,000 to £79,999
£80,000 to £84,999
£85,000 to £89,999
£90,000 to £94,999
£95,000 to £99,999
£100,000 to £104,999
£105,000 to £109,999
£110,000 to £114,999
£115,000 to £119,999
£130,000 to £134,999
£140,000 to £144,999
Total

2012/13	2012/13			
Non-School Employees	School Employees	Total Employees		
65	177	242		
20	63	83		
14	41	55		
11	32	43		
6	21	27		
5	18	23		
0	5	5		
1	6	7		
6	2	8		
3	6	9		
2	2	4		
1	2	3		
0	0	0		
1	0	1		
1	0	1		
3	0	3		
139	375	514		

2011/12		
Non-School Employees	School Employees	Total Employees
71	202	273
25	82	107
13	28	41
15	38	53
9	23	32
4	19	23
1	4	5
2	6	8
6	4	10
4	2	6
4	3	7
1	2	3
1	0	1
0	0	0
1	0	1
3	0	3
160	413	573

Note - Where salary bands are not quoted, there are no employees in those bands for either year.

#### b) Exit Packages agreed and paid in year

Cost Band (inc	Numb	per of
Pension Fund	Comp	ulsory
Contributions)	Redund	dancies
	2011/12	2012/13
£0 - £20,000	237	76
£20,001 to £40,000	109	19
£40,001 to £60,000	36	11
£60,001 to £80,000	17	5
£80,001 to £100,000	6	0
£100,001 to £150,000	6	0
£150,001 to £200,000	1	0
Total	412	111

rtures
2012/13
0 0 0 0 0
0

Total Number of Exit Packages			
2011/12 2012/13			
237 110	76 19		
37 11			
17	5		
6 0			
7 0			
1	0		
415	111		

Total Cost of Exit Packages 2011/12 2012/13		
£	£	
1,973 3,198 1,802 1,179 531 785 171	571 590 553 321 0 0	
9,639	2,035	

#### c) Disclosure of Senior Employees' Remuneration for financial year 2012/13

#### **Post Holder Information**

#### Senior Employees - Salary below £150,000

Executive Director for Children and Young People
Executive Director for Resources and Regeneration
Executive Director for Community Services
Executive Director for Customer Services
Chief Executive (Part time)
Director of Children's Social Care and Health
Director of Regeneration and Asset Management
Head of Law and Monitoring Officer (Part time)

**Totals** 

		Total	
Salary (inc	Employer's	including	
fees and	Pension	Pension	
allowances)	Contributions	Contributions	
£	£	£	
141,123	29,636	170,759	
141,123	29,636	170,759	
141,123	29,636	170,759	
132,611	27,848	160,459	
115,432	0	115,432	
105,108	22,073	127,181	
103,901	21,819	125,720	
64,523	13,550	78,073	
944,944	174,198	1,119,142	

Note – No payments in respect of bonuses, expenses or compensation for loss of office were made in 2012/13 to these employees.

#### c) Disclosure of Senior Employees' Remuneration for financial year 2011/12

## Salary (inc.

#### **Post Holder Information**

Senior Employees - Salary below £150,000
Executive Director for Children and Young People
Executive Director for Resources and Regeneration
Executive Director for Community Services
Chief Executive (Part time wef 1 July 2011)
Director of Regeneration and Asset Management
(ex Director of Programme Management and Property)
Executive Director for Customer Services (see note)
Director of Children's Social Care
Head of Law and Monitoring Officer (Part time wef 1
June 2011)

Т	ota	ls

		Total	
Salary (inc	Employer's	including	
fees and	Pension	Pension	
allowances)	Contributions	Contributions	
£	£	£	
141,123	28,930	170,053	
141,123	28,930	170,053	
141,123	28,930	170,053	
134,671	9,860	144,531	
111,668	22,892	134,560	
109,843	22,638	132,481	
102,678	21,049	123,727	
71,692	14,697	86,389	
71,002	14,007	00,000	
953,921	177,926	1,131,847	

Note - This includes the postholders remuneration as Head of Strategy to 30 October 2011 and as Executive Director of Customer Services from 31 October 2011.

Note – No payments in respect of bonuses, expenses or compensation for loss of office were made in 2011/12 to these employees.

#### 28. EXTERNAL AUDIT COSTS

External audit services
Certification of grant claims and returns
Other services provided by the appointed auditor

2012/1 £00	
25 7	55 79 7
34	ļ1

2011/12 £000
391 130 0
521

These fees exclude those payable for the audit of the Pension Fund.

The Council's external auditors have changed from the Audit Commission to Grant Thornton with effect from 1<sup>st</sup> November 2012.

#### 29. DEDICATED SCHOOLS' GRANT

The Council's expenditure on schools is funded primarily by the Dedicated Schools' Grant (DSG), which are grant monies provided by the Department for Education. DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the School Finance (England) Regulations 2011. The Schools Budget includes elements for a range of educational services provided on a Council wide basis and for the Individual Schools Budget (ISB), which is divided into a budget share for each maintained school.

The details of the deployment of DSG receivable for 2012/13 (and 2011/12) are as follows:

Final DSG for Year Brought forward from previous year Carry forward to next year agreed in advance

Agreed budgeted distribution in Year

Actual Central Expenditure
Actual ISB deployed to schools
Local authority contribution for Year

Use of DSG in Year

Carried forward to next year

	2012/13	
	Individual	
Central	Schools	
Expen-	Budget	
diture	(ISB)	Total
£000	£000	£000
36,617	192,334	228,951
501	0	501
0	0	0
37,118	192,334	229,452
37,118	0	37,118
0	192,334	
0	0	0
37,118	192,334	229,452
0	0	0

2011/12		
	Individual	
Central	Schools	
Expen-	Budget	
diture	(ISB)	Total
£000	£000	£000
38,182	194,866	233,048
0	0	0
0	0	0
38,182	194,866	233,048
38,182	194,866	233,048
<b>38,182</b> 37,681	<b>194,866</b>	<b>233,048</b> 37,681
·	<b>194,866</b> 0 194,866	·
·	0	37,681
37,681 0	0 194,866 0	37,681 194,866 0
37,681 0 0	0 194,866 0	37,681 194,866 0

#### 30. GRANT AND TAXATION INCOME

The Council credited the following taxation and general grants to the Comprehensive Income and Expenditure Statement in 2012/13;

	2012/13 £000	2011/12 £000
Credited to Taxation and Non Specific Grant Income		
Income from Council Tax	(94,766)	(93,522)
Recognised Capital Grants and Contributions	(43,886)	(224,140)
National Non-Domestic Rates redistribution	(170,994)	(142,512)
General Government Grants		
Formula Revenue Grant	(3,315)	(44,051)
Other Grants (non-service specific)	(4,952)	(3,848)
	(8,267)	(47,899)
Total	(317,913)	(508,073)
	(2 ,2 2)	(111)
Credited to Services		
Dedicated Schools Grant	(229,452)	(223,852)
Housing and Council Tax Benefit	(254,037)	(242,645)
Early Intervention Grant	(18,500)	(17,772)
Other Grants	(88,561)	(65,724)
Total	(590,550)	(549,993)

The Council has received a number of grants and contributions that have yet to be recognised as income as they have conditions attached to them that have not yet been satisfied. The balances at the year-end are as follows:

	2012/13 £000	2011/12 £000
Capital Grants	(0.48)	(744)
Capital Grants	(948)	` ,
Revenue Grants	(4,670)	(3,866)
Total	(5,618)	(4,610)

#### 31. RECEIPTS IN ADVANCE

	31/03/2013 £000	31/03/2012 £000
Revenue Receipts in Advance		
Capital Contributions Unapplied	46,499	37,910
Council Tax	5,612	5,311
PFI Schemes	17,421	16,441
Other Receipts in Advance	13,010	8,103
Total Receipts in Advance	82,542	67,765

#### 32. RELATED PARTY TRANSACTIONS

This note disclosures additional information on transactions between the Council and its related parties. The Council is required to disclose material transactions with related parties, which are bodies or individuals that have the potential to control or influence the Council or to be controlled by the Council. The purpose of the note is to demonstrate fairness and openness in the Accounts.

#### (a) Central Government and Other Local Authorities

The UK government exerts significant influence on the Council through legislation and grant funding. The general government grants received are shown in Note 30 to the Core Financial Statements. The precept to the Greater London Authority is shown in the notes of the Collection Fund in Section 4b of the Accounts. There were numerous other transactions between the Council and other Local Authorities.

#### (b) Subsidiaries, Associated Companies and Joint Ventures

The companies that are related to the Council are detailed in Note 25 to the Core Financial Statements.

#### (c) Members and Chief Officers

Members of the Council have direct control over the Council's financial and operating policies. The total cost of members (including allowances) is shown in Note 26. This information is based on the Council's Register of Members and Chief Officers' Declarations of Interests. This is open to public inspection at the Civic Suite at Lewisham Town Hall.

The declarable related party transactions where the Council has paid an amount of over £10,000 in 2012/13 to an organisation in which a Councillor has a controlling interest are shown below (the amount paid is shown in brackets):

- The Mayor, Sir Steve Bullock, is a member of the Friends of the Horniman Museum (£37k).
- Councillor Adefirance is a committee member of the Marsha Phoenix Memorial Trust (£0.25m) and the Deptford City Challenge Trust (£0.26m).
- Councillor Bell is a member of Lewisham CAB (£0.59m).
- Councillor Curran is a member of Lewisham Plus Credit Union (£37k).
- Councillor Daby is a board member of Phoenix Community Housing Association (£0.15m) and a member of Connect Family Services (£10k).
- Councillor Feakes is a member of the Sydenham Arts Festival (£11k).
- Councillor Fletcher is a board member of Phoenix Community Housing Association (£0.15m) and on the Council of Management of the Lewisham Youth Theatre (£59k).
- Councillor Hall is a board member of the Phoenix Community Housing Association (£0.15m).
- Councillor Handley is chair of Lewisham Community Transport Scheme (£56k).
- Councillor Harris is a member of the Albany Theatre (£0.7m).
- Councillor Johnson is a committee member of the Marsha Phoenix Memorial Trust (£0.25m).
- Councillor Klier is a member and trustee of Age Exchange Theatre Trust (£0.19mk)
- Councillor Long is Chair (remunerated) of the South London and Maudsley NHS Trust (£3.2m).
- Councillor Mallory is a member of Deptford Challenge Trust (£0.26m).
- Councillor Millbank is a member of Voluntary Action Lewisham (£0.36m) and the Ackroyd Children and Families Charity (£0.2m).
- Councillor Morrison is a member of the North Downham Training Project (£0.1m) and is on the Management Committee of the Ackroyd Community Association (£62k).
- Councillor Muldoon is a board member of the South London and Maudsley NHS Trust (£3.2m) and a member of the Noah's Ark Children's Venture (£65k).
- Councillor Nisbet is a trustee of Lewisham & Southwark Age Concern (£0.11m).
- Councillor Onuegbu is a member of the South London and Maudsley NHS Trust (£3.2m).
- Councillor Jacqueline Paschoud is a member of the Ravensbourne Project (£0.11m).
- Councillor John Paschoud is a member of the Lewisham Disability Coalition (£0.2m) and a member of the Ravensbourne Project (£0.11m).
- Councillor Smith is a member of Groundwork Trust, London South (£67k).
- Councillor Till is employed by Dinardo Ltd (£0.18m), a member of the Marsha Phoenix Memorial Trust (£0.25m), the North Downham Training Project (£0.1m), the Ackroyd Community

- Association (£62k), the Noah's Ark Children's Venture (£65k) and the Goldsmiths Community Centre (£36k).
- Councillor Wise is a member of Lewisham CAB (£0.59m), a member of Sydenham Gardens (£67k) and Groundwork Trust, London South (£67k).

#### (d) Lewisham Pension Fund

- The Council's total contribution to the Pension Fund in 2012/13 on behalf of its employees was £22.5m (£24.7m in 2011/12).
- The Council's cost of administering the Pension Fund of £0.56m (£0.55m in 2011/12) was charged to the fund in 2012/13.
- As at the 31 March 2013 the Pension Fund owed the Council £0.93m (as at 31 March 2012 the Pension Fund owed £1.4m to the Council).

#### 33. CAPITAL EXPENDITURE AND CAPITAL FINANCING

The capital expenditure incurred in the year (excluding the value of assets acquired under finance leases and PFI contracts) and the resources used to finance it are shown below. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, this results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR movement is also analysed below.

	2012/13	2011/12
	£000	£000
Opening Capital Financing Requirement	247,382	372,648
oponing suprear manoring resquirement	247,002	012,040
Capital Investment		
Property, Plant and Equipment	60,313	73,781
Revenue Expenditure Funded from Capital under Statute	6,065	11,874
	66,378	85,655
Sources of Finance		
Capital Receipts	(16,216)	(21,122)
Government Grants and other contributions	(41,073)	(44,958)
Sums set aside from Revenue:	(5,788)	(1,620)
Minimum Revenue Provision	(9,206)	(6,883)
HRA Self Financing Debt Repayment	Ó	(136,338)
	(72,283)	(210,921)
Movement in Capital Financing Requirement in Year	(5,905)	(125,266)
Closing Capital Financing Requirement	241,477	247,382
Explanation of CFR movements in year		
Increase in the underlying need to borrowing (supported by		
government financial assistance)	0	15,350
Increase in the underlying need to borrowing (unsupported by		10,000
government financial assistance)	3,301	2,605
Debt Redeemed - MRP / HRA Self Financing	(9,206)	(143,221)
Increase/ (decrease) in Capital Financing Requirement	(5,905)	(125,266)

#### 34. LEASES

A Lease is an agreement whereby the lessor conveys to the lessee in return for a payment or series of payments the right to use an asset for an agreed period of time. The definition of a lease includes hire purchase contracts. Lease classification is made at the inception of the lease.

A Finance lease is a lease that transfers substantially all the risk and rewards incidental to ownership of an asset. Title may or may not eventually be transferred. An Operating lease is a lease other than a finance lease.

#### a) Council as a Lessee

#### i) Finance Leases

The Council does not have any assets held under finance leases.

#### ii) Operating Leases

The Authority has operating leases in the following areas:

Council Dwellings (life of 25 years),

School Plant and Equipment (life ranging from 1 - 7 years),

Refuse Vehicles.

The future minimum lease payments due under non-cancellable leases in futures are:

Not later than one year Later than one year and not later than five years Later than five years

31/03/13	
£000	
2,943	
4,097	
19,065	
26,105	

31/03/12 £000
2,783 5,478 17,026
25,287

The expenditure charged to services in the Comprehensive Income and Expenditure Statement during the year in relation to these leases was:

31/03/13
£000
3,250

31/03/12 £000
3,012

Minimum lease payments

### b) Council as a Lessor

#### i) Finance Leases

The Council has leased out a small number of commercial properties. The Council has a gross investment in the leases, made up of the minimum lease payments expected to be received over the remaining term and the residual value anticipated for the property when the lease comes to an end. The minimum lease payments comprise settlement of the long-term debtor for the interest in the property acquired by the lessee and finance income that will be earned by the Authority in future years whilst the debtor remains outstanding.

The gross investment (Finance Lease Debtor) is made up of the following amounts:

Net present value of minimum lease payments

#### Gross investment in the lease

31/03/13 £000 96

31/03/12 £000
175
175

The gross investment and the minimum lease payments will be received over the following periods;

Not later than one year Later than one year and not later than five years Later than five years

Gross Investment						
in the Lease						
31/03/13 31/03/12						
£000 £000						
41	87					
120	141					
206	236					
367	464					

Minimum						
Lease Payment						
31/03/13 31/03/12						
£000	£000					
41	87					
120	141					
206	236					
367	464					

#### ii) Operating Leases

The Authority leases out Commercial property for Investment purposes.

The future minimum lease payments receivable under non-cancellable leases in future years are:

Not later than one year Later than one year and not later than five years Later than five years

31/03/13 £000
2,109 6,771 20,555
29,435

31/03/12 £000		
2,086 7,155 28,094		
37,335		

#### 35. PRIVATE FINANCE INITIATIVES (PFI) CONTRACTS

#### a) Description of PFI Contracts

#### i) Downham Lifestyles Centre PFI

A PFI agreement was signed in September 2005 for the provision of the Downham Lifestyles Centre for a period of 32 years. The centre provides health and leisure facilities and opened in March 2007. Unitary charge payments were £2.1m in 2012/13 (£2.0m in 2011/12). It is expected that the lifetime unitary charge payments will be £77m.

#### ii) Brockley Area Housing PFI

An HRA PFI agreement was signed in June 2007 for the provision of the housing management services, repairs and maintenance and Decent Homes Standard refurbishment work to 1,845 leasehold and tenanted properties in the Brockley area. Under this contract the Council made unitary charge payments of £14m in 2012/13 (£13.5m in 2011/12). The contract is for a 20 year period and over its lifetime the project is expected to cost £288m.

#### iii) Grouped Schools PFI

A PFI contract was signed in August 2006 for the rebuild and running of three schools for 30 years at a total estimated cost of £229m. Greenvale Special School (opened in September 2007), Forest Hill Secondary School (opened in January 2008) and Prendergast Ladywell Fields College (fully opened in September 2008). The unitary charge for 2012/13 was £7m (£6.9m in 2011/12).

#### iv) BSF 1 - Conisborough and Sedgehill Secondary Schools

A PFI contract was signed in December 2007 for the rebuild and running of two secondary schools for 26 years at a total estimated cost of £241m. Sedgehill (opened in January 2009) and Conisborough (opened in April 2009). The unitary charge for 2012/13 was £8.3m (£8.2m in 2011/12).

#### v) BSF 2 - Trinity School

A PFI contract was signed in 2009/10 for the construction of Trinity School and the school opened in January 2011. The unitary charge for 2012/13 was £2.9m (£2.8m in 2011/12). The estimated cost over 27 years is estimated to be £86m.

#### vi) BSF 3 - Deptford Green School

A PFI contract was signed in 2010/11 for the rebuild and running of Deptford Green Secondary School. The school became operational in September 2012. The projected unitary payment is £4m per annum (part of the payment will be indexed by RPIx). The unitary charge for 2012/13 was £2.4m. The contract will run for 25 years at an estimated cost of £119m.

vii) BSF 4 - Bonus Pastor and Prendergast the Vale Schools and Drumbeat Special Needs School

A PFI contract was signed in 2010/11 for the rebuild and running of two secondary schools, Bonus Pastor and Prendergast the Vale, and a new special needs school (Drumbeat). The two secondary schools became operational in September 2012 and Drumbeat was operational in April 2013. The projected unitary payment is £7.5m per annum (part of the payment will be indexed by RPIx). The unitary charge for 2012/13 was £3.4m. The contract will run for 25.5 years at a total estimated cost of £225m.

#### viii) Street Lighting

The Council together with Croydon Council entered into a joint Street Lighting PFI contract with Skanska in August 2011 for a period of 25 years. The unitary charge for 2012/13 was £2.5m. The contract provides for the replacement of street lighting columns over the first five years and maintenance over the term of the contract. The estimated cost for Lewisham for the contract is £95m.

#### b) Payments made under PFI contracts in 2012/13

Payments made in 2012/13
Service charges Interest Repayment of liability Planned lifecycle replacement

Brockley HRA	Downham Lifestyles	Grouped Schools	BSF 1	BSF 2	BSF 3	BSF 4	Streetli ghting	12/13 Total
£000	£000	£000	£000	£000	£000	£000	£000	£000
5,463	372	2,578	2,298	677	675	866	1,447	14,376
5,844	1,592	3,729	4,790	1,894	1,621	3,200	266	22,935
2,699	197	736	1,224	30	86	-695	783	5,060
0	0	0	0	273	0	0	0	273
14,006	2,161	7,043	8,312	2,873	2,382	3,372	2,496	42,644

#### c) Movement in PFI Assets in year

The assets which are used to provide the services under these PFI contracts are recognised in the Council's Balance Sheet. The movements in value over the year are detailed in the following table.

0040/40

	2012/13		2011/12	
	£000	£000	£000	£000
Gross Book Value B/fwd		219,313		215,999
Additions		72,576		3,295
Revaluations (recognised in Revaluation Reserve) Revaluations (recognised in Surplus/ Deficit on the	20,055		0	
Provision of Services)  Total Revaluations	(3,161)	16,894	19	19
Impairments (recognised in Revaluation Reserve) Impairments (recognised in Surplus/ Deficit on the	0		0	
Provision of Services)  Total Impairments	0	0	0	0
Disposals		0		0
Gross Book Value at End of the Year		308,783		219,313
Depreciation Balance B/fwd		(8,526)		(4,039)
Depreciation for year		(4,647)		(4,489)
<u>Depreciation written back on:</u> Assets Impaired Assets sold		3,559 0		0
Depreciation Balance c/fwd to following year		(9,614)		(8,528)
Net Book Value at End of the Year		299,169		210,785

#### d) Payments due under PFI contracts in future years

The Council makes an agreed fixed payment each year which is linked to inflation and can be reduced if the contractor fails to meet availability and performance standards. The following table shows the estimated cash payments due to be paid (as part of a unitary charge) for each PFI. The price base is in nominal terms assuming a 3.1% RPI increase per annum compounded until the end of the contract. The amounts are broken down into the different elements of the payments reflecting how they will be accounted for.

Note: Amounts shown for Brockley HRA PFI relate only to the unitary charge for Tenanted properties.

	Brockley	Downham	Grouped					Streetlig	
Payments due	HRA	Lifestyles	Schools	BSF 1	BSF 2	BSF 3	BSF 4	hting	Total
1 004044	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
In 2013/14	E 0E 4	000	0.000	0.040	005	700	4 0 4 0	4 4 7 4	4 4 477
Service charges	5,654	208	2,380	2,240	695	782	1,346	1,171	14,477
Interest	5,643	1,615 223	3,658 739	4,678	1,901 280	2,807 539	5,874	509	26,685
Repayment of liability Planned lifecycle replacer	2,946 48	223	739 356	1,198 300	24	539 1	529 0	1,096 0	7,549 935
Planned illecycle replacer	14,291	2,253	7,133	8,416	2,899	4,129	7,749	<b>2,776</b>	49,645
within 2 to 5 years	14,231	2,233	7,133	0,410	2,099	4,123	1,143	2,110	49,043
Service charges	27,416	887	10,209	9,655	2,953	3,400	5,884	4,094	64,498
Interest	19,531	6,357	13,802	17,637	7,338	10,884	23,016	7,563	106,128
Repayment of liability	11,625	821	2,997	5,568	1,278	2,616	2,752	2,259	29,915
Planned lifecycle replacer		891	2,424	1,780	286	55	108	2,200	6,543
r iaririoa iliooyolo ropiacor	59,571	8,956	29,432	34,639	11,855	16,954	31,761	13,916	207,084
within 6 to 10 years		-,,,,,		- 1,000	,	,			
Service charges	44,746	1,240	14,472	13,776	4,076	5,138	9,215	4,195	96,858
Interest	17,253	7,954	15,284	18,725	8,326	12,493	27,232	11,160	118,427
Repayment of liability	15,458	767	4,271	7,467	1,976	4,069	3,949	3,697	41,653
Planned lifecycle replacer		1,301	5,035	5,719	1,074	566	1,172	, 0	17,762
,	80,352	11,262	39,061	45,687	15,452	22,267	41,567	19,052	274,700
within 11 to 15 years					-	·	•		
Service charges	40,199	1,403	16,645	15,971	4,612	6,660	11,340	4,746	101,577
Interest	8,131	8,095	12,826	14,669	7,119	10,515	24,375	9,693	95,424
Repayment of liability	20,303	1,419	6,737	11,013	2,902	5,042	6,125	5,486	59,027
Planned lifecycle replacer	2,380	1,486	5,541	7,011	1,610	1,389	2,054	0	21,471
	71,014	12,403	41,750	48,664	16,243	23,605	43,894	19,925	277,499
within 16 to 20 years									
Service charges		1,587	19,155	18,524	5,218	8,354	14,067	5,370	72,276
Interest		7,646	9,410	9,001	5,304	7,714	19,247	7,336	65,658
Repayment of liability		2,214	12,162	17,935	4,834	6,777	9,871	8,132	61,927
Planned lifecycle replacen	nent	1,695	4,051	6,574	1,781	2,274	3,341	0	19,715
	0	13,142	44,779	52,033	17,138	25,120	46,527	20,838	219,577
within 21 to 25 years									
Service charges		1,796	13,399	8,212	5,181	8,493	17,015	4,000	58,095
Interest		6,700	2,786	443	2,137	4,053	10,339	2,938	29,397
Repayment of liability		3,985	11,175	7,921	6,813	9,189	17,532	7,506	64,121
Planned lifecycle replacen		1,918	2,421	2,534	1,864	2,342	4,618		15,697
	0	14,399	29,780	19,109	15,995	24,077	49,505	14,444	167,309
within 26 to 30 years									
Service charges		387							387
Interest		1,122							1,122
Repayment of liability		1,140							1,140
Planned lifecycle replacen		413							413
	0	3,062	0	0	0	0	0	0	3,062
		A	404.05-						
TOTAL PAYMENTS DUE	225,228	65,476	191,935	208,549	79,581	116,152	221,003	90,952	1,198,877

# e) PFI Liabilities

The unitary payments made to the contractors have been calculated to compensate them for the fair value of the services they provide, the capital expenditure they have incurred and interest they have paid whilst the capital expenditure remains to be reimbursed.

The Council's outstanding liability to pay to the contractors for capital expenditure incurred is shown in the following table. The increase in the liability is due to Deptford Green, Bonus Pastor and Prendergast The Vale schools being opened during the year.

Balance outstanding at start of year

Movement in Year

Balance outstanding at end of year

Liabilities Due within 1 Year			
2012/13	2011/12		
£000	£000		
5,831	4,900		
1,718	931		
7,549	5,831		

Deferred Liabilities		
2012/13	2011/12	
£000	£000	
170,344	173,073	
65,556	(2,729)	
235,900	170,344	

#### 36. LONG TERM CONTRACTS

#### a) Leisure Centre Management

From October 2012 the Council entered into a new, 15 year contract with Fusion Lifestyles for the operation of all of the current leisure centres plus Bellingham Leisure & Lifestyle Centre. The contract also covers both the new Forest Hill Pools and the new centre in Loampit Vale, Lewisham which replaces the Ladywell centre. The total payments on this contract in 2012/13 was £1.9m (£0.8m in 2011/12).

#### b) Parks and Open Spaces

The Council entered into a 10 year Green Space Contract with Glendale Grounds Management on 1<sup>st</sup> March 2010. The contract has a 5 year break clause. Contract payments of £3.1m were made in 2012/13 (£3.3m in 2011/12). The contract covers parks and open spaces, highways enclosure and housing grounds maintenance on Lewisham Homes sites. There is no investment element to this contract.

# c) Networks and Telecommunications and Primary ICT Services

Lewisham and Bromley Councils jointly procured services from Capita for a period of up to 9 years. The contracts began on 1 April 2011 and run for 5 years, with options to extend for up to 4 more years. For the Council the cost is £2.3m per annum, which is fixed for the first 3 years of the contract.

#### d) IT Licenses and Support Contract

In May 2012 the Council renewed its existing contract with Oracle for a further 4 years for licenses and support on the financial information system. The total contract value is £1m.

#### e) Data Centre Provision

The Council's servers are housed in a Data Centre provided by Logicalis. The contract began in April 2011 and runs for 5 years with options to extend by up to 5 more years. The cost, including connections, is £0.4m per annum.

# f) Multi-Functional Device Contract

The Council leases MFDs from Siemens Financials and the contract runs out in August 2014. The cost is £1.7m per annum.

# g) Voice & Data Network (Line usage and rental)

This is provided by Capita, principally using Azzurri Communications as the line provider. The contract runs until March 2016 and costs £0.8m per annum.

# h) Schools' ICT Framework

As part of the Building Schools for the Future programme, an ICT Framework agreement was signed in December 2007 for the provision of interim and full ICT managed service provision for secondary schools in the Borough over a period of 10 years. The revenue costs of the ICT managed service are met by the individual schools. The capital investment in ICT equipment for 2012/13 was £4.6m (£0.2m in 2011/12), with the total capital expenditure over the life of the contract to be £20m.

#### i) Internal Audit Contract

In September 2011 the Council entered into a 3 year contract with RSM Tenon for the provision of internal audit services. This contract has a total value of £1.1m.

# j) Parking Contract

In August 2006 the Council entered into a 7 year contract with NSL for the provision of parking management services. Contract payments of £1.9m were made in 2012/13 (£1.8m in 2011/12). The current contract expires on 31 July 2013, and at it's meeting on 10th April 2013, Mayor and Cabinet awarded a new 6 year contract to NSL. The cost of this contract will be £1.9m per annum.

#### k) Highway Maintenance Contract

In April 2009 the Council entered into a contract with FM Conway for the provision of highway maintenance which has been extended to April 2014. Total contract payments of £2.9m were made in 2012/13 (£3.5m in 2011/12).

# 37. TERMINATION BENEFITS

The government's strategy to reduce the national deficit over the lifetime of this Parliament has had a direct effect on the last three years accounts as well as affecting the Council's future funding plans. A sum of £2.0m for termination of employment costs, affecting 111 employees, was incurred in 2012/13 (£9.6m in 2011/12) as the Council has implemented savings and staff reductions in response to this funding climate. This sum includes payments of £0.2m in 2012/13 (£1.5m in 2011/12).to the Pension Fund in respect of employees who have been granted early access to their pensions.

#### 38. PENSION SCHEMES ACCOUNTED FOR AS DEFINED CONTRIBUTION SCHEMES

Teachers employed by the Council are members of the Teachers Pension Scheme, which is administered by Capita on behalf of the Department for Education (DfE). The scheme provides benefits for teachers upon their retirement with the Council making contributions to the scheme based on a percentage of members pensionable pay. The scheme is unfunded and the DfE use a notional fund to set a national employers contribution rate which is paid by all employers.

The Teachers Pensions Scheme is technically a defined benefit scheme. However, the assets and liabilities of the Teachers' scheme cannot reliably be identified at individual employer level and therefore for the purposes of this Statement of Accounts it is accounted for on the same basis as a defined contribution scheme. In 2012/13 the Council paid £11.9m to the DfE in respect of teachers' pension costs (£12.0m in 2011/12). This represented 14.1% of pensionable pay for 2012/13 (14.1% for 2011/12).

The Authority is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the Teachers' scheme. These benefits are fully accrued in the pensions liability shown in Note 39 below.

#### 39. DEFINED BENEFIT PENSION SCHEMES

# a) Participation in pensions schemes

The Council offers retirement benefits as part of the terms and conditions of staff employment. Although these benefits will not actually be payable until employees retire, the Council is committed to making these payments, and they therefore are required to be disclosed at the time that employees earn their future entitlement.

The Council makes contributions on behalf of its employees to two pension schemes:

- (i) the Local Government Pension Scheme (LGPS), administered locally by the Council. This is a defined benefit final salary scheme, meaning that both the Council and the employees pay contributions into a fund, calculated at a level which is intended to balance the pensions liabilities with investment assets.
- (ii) the London Pensions Fund Authority (LPFA), which provides retirement benefits for former Greater London Council (GLC) staff and operates in the same way as the LGPS.

#### b) Transactions relating to retirement benefits

In accordance with International Accounting Standard 19 (IAS19), the Council recognises the cost of retirement benefits relating to the LGPS and LPFA in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However the charge which is required against Council tax is based on the cash payable in the year so the real cost of retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made during the year in the Comprehensive Income and Expenditure Statement, the Movement in Reserves Statement and the General Fund Balance:

Comprehensive Income and Expenditure Statement	Local Gov Pension		LP	LPFA	
	2012/13 £000	2011/12 £000	2012/13 £000	2011/12 £000	
Cost of Services					
Current Service Cost	22,321	22,247	394	381	
Past Service Cost Curtailments and Settlements	0 312	1,119 2,260	63	0 196	
Financing and Investment Income and	312	2,200	03	190	
<u>Expenditure</u>					
Interest Cost	55,474	58,150	3,397	3,732	
Expected Return on Scheme Assets	(40,295)	(48,752)	(2,513)	(2,937)	
Total Detirament Denefite abound to the					
Total Retirement Benefits charged to the Surplus or Deficit on the Provision of Services	37,812	35,024	1,341	1,372	
curplus of Bollon on the Frevioletic of Convictor	01,012	00,024	1,041	1,012	
Other charges to the Comprehensive Income and					
Expenditure Statement					
Actuarial Gains and (Losses)	(76,061)	(79,816)	(7,267)	(5,825)	
Total Retirement Benefits charged to the					
Comprehensive Income and Expenditure					
Statement	(38,249)	(44,792)	(5,926)	(4,453)	
Movement in Reserves Statement					
Reversal of net charges made for Retirement Benefits to the Surplus or Deficit on the Provision					
of Services	(37,812)	(35,024)	(1,341)	(1,372)	
	(01,012)	(,)	(1,211)	(-,)	
Actual amount charged against General Fund					
and HRA Balances for pensions in the year:					
Employers' contributions payable to scheme	28,180	27,656	1,126	1,353	

The cumulative amount of actuarial gains and losses recognised in the Comprehensive Income and Expenditure Statement at 31<sup>st</sup> March 2013 is a loss of £446.74m (£421.55m for the LGPS and £25.190m for the LPFA).

#### c) Assets and Liabilities in relation to Retirement Benefits

The underlying assets and liabilities for retirement benefits attributable to the Authority at 31 March 2013 are shown in the following tables detailing a reconciliation of opening and closing balances. It should be noted that the valuation of the assets was based on December 2012 data and may differ from the final valuation shown in the Pension Fund Accounts.

# Reconciliation of Present Value of the Scheme Liabilities

# Opening Scheme Liabilities Lewisham Homes – Post Transfer Costs Current Service Cost

Current Service Co Interest Cost

Contributions by Members

Actuarial Losses/(Gains)

Past Service Costs

Losses on Curtailments

Liabilities Extinguished on Settlements

Estimated Unfunded Benefits Paid Estimated Benefits Paid

#### **Closing Scheme Liabilities**

Local Government				
Pension	Scheme			
31 Mar 13	31 Mar 12			
£000	£000			
1,161,804	1,061,105			
20,851	0			
22,321	22,247			
55,474	58,150			
7,401	7,465			
128,110	50,320			
0	1,119			
312	2,260			
0	0			
(5,191)	(4,884)			
(37,163)	(35,978)			
1,353,919	1,161,804			

LPFA				
31 Mar 13	31 Mar 12			
£000	£000			
75,756	69,484			
394	381			
3,397	3,732			
93	117			
10,080	5,816			
0	0			
63	196			
0	0			
(264)	(256)			
(3,721)	(3,714)			
85,798	75,756			

Reconciliation of Fair	Value of the	ne Scheme
Assets		

# **Opening Fair Value of Scheme Assets**

Lewisham Homes – Post Transfer Costs Expected Return on Assets

Actuarial Gains/(Losses)

Contributions by the employer

Contributions by members

Contributions in respect of Unfunded Benefits

Estimated Benefits Paid Unfunded Benefits Paid

Assets Distributed on Settlements

**Closing Fair Value of Scheme Assets** 

Local Government			
Pension	Scheme		
31 Mar 13	31 Mar 12		
£000	£000		
722,959	709,444		
19,799	0		
40,295	48,752		
53,101	(29,496)		
22,989	22,772		
7,401	7,465		
5,191	4,884		
(37,163)	(35,978)		
(5,191)	(4,884)		
0	0		
829,381	722,959		

LPFA				
31 Mar 13	31 Mar 12			
£000	£000			
59,546	59,118			
2,513	2,937			
2,813	(9)			
862	1,097			
93	117			
264	256			
(3,721)	(3,714)			
(264)	(256)			
0	0			
62,106	59,546			

The actual return on scheme assets in 2012/13 showed a gain of £93.529m for the LGPS (gain of £19.392m for 2011/12) and a gain of £5.325m for the LPFA (gain of £2.928m for 2011/12).

#### d) Scheme History

	2012/13	2011/12	2010/11	2009/10	2008/09
	£000	£000	£000	£000	£000
Local Government Pension Scheme					
Fair Value of Scheme Assets	829,381	722,959	709,444	686,418	485,433
				(1,238,94	
Present Value of Funded Liabilities	(1,270,442)	(1,083,465)	(984,658)	3)	(726,182)
Present Value of Unfunded Liabilities	(83,477)	(78,339)	(76,447)	(80,411)	(67,267)
Surplus/Deficit	(524,538)	(438,845)	(351,661)	(632,936)	(308,016)
LPFA					
Fair Value of Scheme Assets	62,106	59,546	59,118	49,863	47,221
Present Value of Funded Liabilities	(82,398)	(72,486)	(66,375)	(82,777)	(56,548)
Present Value of Unfunded Liabilities	(3,400)	(3,270)	(3,109)	(3,404)	(3,390)
Surplus/Deficit	(23,692)	(16,210)	(10,366)	(36,318)	(12,717)
		_	-		
Total Liability	(548,230)	(455,055)	(362,027)	(669,254)	(320,733)

The liabilities show the underlying commitments that the Authority has in the long run to pay retirement benefits. Whilst the total liability of £548m has a significant impact on the net worth of the Authority as recorded in the balance sheet, statutory arrangements for funding the deficit mean that the financial position of the Authority remains healthy. The deficit will be made good by increased contributions over the remaining working life of employees (i.e. before the payments become due), as assessed by the scheme actuary. Finance is only required to fund the payment of discretionary benefits when they are actually paid to pensioners.

The total contributions expected to be made to the LGPS by the Council in the year to 31 March 2014 are £23.3m. The total expected contributions to the LPFA in the year to 31 March 2014 are £0.8m.

# e) Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels etc. The liabilities have been assessed by independent firms of actuaries (the LGPS by Hymans Robertson and the LPFA by Barnett Waddingham), and are based on their latest triennial valuations as at 31st March 2010. The main assumptions used in the valuations are:

Expected rate of return on scheme assets				
Equities				
Bonds				
Property				
Target Return Portfolio				
Cash				
Cashflow Matching				
Rate of Inflation – CPI				
Rate of Inflation – RPI				
Salary Increase Rate *				
Rate for discounting scheme liabilities				

Local Government				
Pension Scheme				
2012/13	2011/12			
4.5%	6.2%			
4.5%	3.9%			
4.5%	4.4%			
-	-			
4.5%	3.5%			
-	-			
2.8%	2.5%			
-	-			
5.1%	4.8%			
4.5%	4.8%			

LF	LPFA		
2012/13	2011/12		
4.3%	6.3%		
-	-		
-	-		
4.3%	4.5%		
4.3%	3.0%		
4.3%	3.3%		
2.4%	2.5%		
3.2%	3.3%		
4.1%	4.2%		
3.5%	4.6%		

# Mortality assumptions Longevity at 65 for current pensioners Men Women

Women
Longevity at 65 for future pensioners
Men
Women

	Local Government Pension Scheme		LP	FA
2012/13	2011/12		2012/13	2011/12
21.0yrs 23.8yrs	21.0yrs 23.8yrs		20.2yrs 23.1yrs	20.1yrs 23.0yrs
22.9yrs	22.9yrs		22.2yrs	22.1yrs
25.7yrs	25.7yrs		25.0yrs	24.9yrs

<sup>\*</sup> Note – Salary increases in the LGPS forecast are assumed to be 1% p.a. until 31 March 2016 reverting to the long term assumption shown thereafter.

Assets are valued at fair value, principally market value for investments, and consist of the following:

Fair Value of Total Scheme Assets		
Equities		
Bonds Property		
Target Return Portfolio Cash		
Cashflow Matching		
Total Value of Assets		

Local Government Pension Scheme			
20	12/13	2011/12	
%	£000	£000	
70	580,566	513,301	
17	140,995	130,133	
8	66,351	65,066	
-	-	-	
5	41,469	14,459	
-	-	-	
100.0	829,381	722,959	

LPFA			
201	2012/13 2011/12		
%	£000	£000	
14 - - 54	8,695 - - 33,537	7,741 - - 31,559	
1	621	1,191	
31	19,253	19,055	
100.0	62,106	59,546	

# f) History of Experience Gains and Losses

The actuarial gains identified as movements on the Pensions Reserve in the years 2008/09 to 2012/13 can be analysed into the following categories, shown also as a percentage of assets or liabilities as at 31 March of that year.

# Experience Gains and Losses Local Government Pension Scheme Experience Gains/(Losses) on Assets As a percentage of Assets Experience Gains/(Losses) on Liabilities

As a percentage of Liabilities

#### **LPFA**

Experience Gains/(Losses) on Assets As a percentage of Assets Experience Gains/(Losses) on Liabilities As a percentage of Liabilities

2012/13	2011/12	2010/11	2009/10	2008/09
£000	£000	£000	£000	£000
53,101	(29,496)	(24,734)	138,009	(199,461)
6.4%	(4.1%)	(3.5%)	20.1%	(41.1%)
(1,854)	(15,575)	148,890	(2,015)	135
(0.1%)	(1.3%)	14.0%	(0.2%)	0.0%
2,813	(9)	9,849	3,426	(7,825)
4.5%	(0.0%)	16.7%	6.9%	(16.6%)
-	(95)	763	633	(11)
-	(0.1%)	1.1%	0.7%	0.0%

#### 40. CONTINGENT LIABILITIES

The Council has the following Contingent Liabilities as at the date of the approval of the Accounts:

#### a) Connexions

The ending of the Connexions contract on 31 March 2011 resulted in the Council settling part of the case relating to a TUPE liability. However, there is still an outstanding element to be resolved.

# b) Brockley Housing

In the Brockley housing area, leaseholders whose blocks are managed by Regenter under the Housing PFI contract have had their appeal against elements of their share of the costs for works to those blocks upheld by the Leaseholders Valuation Tribunal (LVT). The Council is appealing against elements of the decision of the LVT, and so the final liability is not yet definite.

#### 41. CONTINGENT ASSETS

A contingent asset is an item of income that is likely but not certain and is subject to a further event or decision. At the date of approval of the accounts the Council has no contingent assets.

# 42. TRUST FUNDS

The Council acts as a trustee for other funds which are not included in the Balance Sheet.

Children and Young People
Community Services
Cemeteries Graves Maintenance

Balance	Movement in	Balance
31/03/2012	12/13	31/03/2013
£000	£000	£000
28	1	29
263	197	460
21	0	21
312	198	

**Total Trust Funds** 

Interest on trust funds is credited annually at the average rate earned on the Council's revenue balances.

Ralanco

The fund balances as at 31 March 2013 were invested as follows:

	31/03/2012 £000	
External Investments Cash	27 285	
Total Trust Funds	312	

#### 43. HERITAGE ASSETS

These assets comprise Lewisham Clock Tower and the Civic Regalia. The values used in the accounts are their insurance values which are assessed internally and based on current market values. They are both valued higher than £40,000, which is the threshold for disclosure and is consistent with assets recorded on the Council's Balance Sheet.

	2012/13 £000	2011/12 £000
Balance at Beginning of Year	257	o
Additions Disposals Revaluations and Impairments	0 0 0	257 0 0
Balance at End of Year	257	257

The Council has two other "categories" of asset which have not been disclosed as heritage assets on the Balance Sheet. 28 heritage assets, mainly works of art, have individual insurance values which are immaterial and therefore have been excluded from the Balance Sheet. Their total insurance value is approximately £45,000. Another 28 heritage assets, mainly paintings and sculptures, have not been included on the balance sheet because the cost of obtaining valuations is not felt to be economic to the benefits of the users of the accounts.

#### 45. CASH FLOW STATEMENT - OPERATING ACTIVITIES

The cash flows for operating activities include the following items;

	£000	£000
Interest Received Interest Paid	2,373 (30,943)	3,026 (37,392)
	(28,570)	(34,366)

2012/13

# 46. CASH FLOW STATEMENT - INVESTING ACTIVITIES

	2012/13 £000	2011/12 £000
Purchase of Property, Plant and Equipment, investment property and intangible assets	(61,854)	(71,008)
Purchase of short and long term investments	(62,442)	(130,000)
Other payments for Investing Activities	(49)	(347)
Proceeds from the sale of property plant and equipment, investment property and intangible assets	13,333	14,491
Proceeds from short-term and long-term investments	79,928	158,438
Other Receipts from Investing Activities	45,161	46,335
Net cash flows from investing activities	14,077	17,909

# 47. CASH FLOW STATEMENT - FINANCING ACTIVITIES

	2012/13 £000	2011/12 £000
Cash receipts of short and long term borrowing Other receipts from financing activities Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts Repayment of Short-Term and Long-Term Borrowing Other payments for financing activities	4,404 0 (5,302) (8,750) (544)	66,021 1,247 (5,093) (65,346) 0
Net cash flows from investing activities	(10,192)	(3,171)

# **SECTION 4a**

HOUSING REVENUE ACCOUNT

2012/13

# HOUSING REVENUE ACCOUNT

This account is maintained in accordance with the provisions of the Local Government and Housing Act 1989 to show all income and expenditure relating to the Council's responsibilities as landlord of dwellings and associated property.

COMPREHENSIVE INCOME AND EXPENDITURE ACCOUNT	2012/13	2011/12	
	£000	£000	Note
INCOME			
Gross Rent - Dwellings	(67,471)	(63,900)	1
Gross Rent - Other Housing Properties	(3,881)	(3,636)	1
Charges for Services and Facilities	(9,242)	(9,723)	1
Housing Subsidy and Government Grants	(30,868)	(15,145)	2
Contribution towards Expenditure	(2,614)	(3,888)	4
Total Income	(114,076)	(96,292)	
EXPENDITURE			
	29,172	29,313	5
Supervision and Management - General Expenses Supervision and Management - Special Expenses	5,754	5,478	
Repairs and Maintenance	16,716	19,978	
Repairs and Maintenance Funded by Major Repairs Allowance	33,291	10,811	_
Rent, Rates and Other Charges	33,291	282	
Rent Rebate Subsidy Shortfall	172	(13)	
Contribution to Doubtful Debts Provision	758	779	
Depreciation - Dwellings	16,094	15,329	
Depreciation - Other Housing Assets	777	1,052	
Impairment of Non Current Assets	(35,796)	12,630	
Debt Management Expenses	30	48	
Total Expenditure	67,348	95,687	
Total Expolication	01,040	30,007	
Net Cost of Services included in the Council's Income and			
Expenditure Account	(46,728)	(605)	
HIDA O i i i I D i . O O i	404	1	
HRA Services share of Corporate and Democratic Core Costs HRA share of other amounts included in the Council's net cost of	134	134	
services but not allocated to specific services	o		
services but not anocated to specific services	J	ľ	
Net Cost of HRA Services	(46,594)	(471)	1
HRA share of the Operating Income and Expenditure incl.in the			
Comprehensive Income and Expenditure Statement			
(Gain) / Loss on Sale of HRA Non Current Assets	(1,228)	(2,105)	
Interest Payable and Similar Charges	9,398	58,196	
Interest and Investment Income	(237)	(254)	
Pension Interest Cost and Expected Return on Pension Assets	21	14	
Government Grant - Self Financing Debt Repayment Grant	0	(136,338)	
Government Grant - Self Financing Premium Grant	0	(41,762)	2
(Surplus) / Definit for the Veer on UDA Semilers	(20.040)	(422.722)	1
(Surplus) / Deficit for the Year on HRA Services	(38,640)	(122,720)	j

# HOUSING REVENUE ACCOUNT - MOVEMENT IN RESERVES STATEMENT

	2012/13 £000	2011/12 £000
Balance on the HRA at the End of the Previous Year	17,181	9,908
Surplus or (Deficit) for the year on the HRA Income and Expenditure Statement	38,640	122,720
Adjustments between Accounting Basis and Funding Basis under Statute	(11,348)	(115,447)
Net Increase or (Decrease) before Transfers (To) / From Reserves	27,292	7,273
Transfers (To) / From Reserves	(21,575)	0
Increase or (Decrease) in Year on the HRA	5,717	7,273
Balance on the HRA at the End of the Year	22,898	17,181

An analysis of the amounts included within the figures for "Adjustments between Accounting Basis and Funding Basis under Statute" can be found within Note 7 to the Core Financial Statements.

Details of the movement in Housing Revenue Account Reserves and Balances can be found within Note 15 to the Housing Revenue Account.

#### NOTES TO THE HOUSING REVENUE ACCOUNT

# 1. GROSS RENT OF DWELLINGS

This is the total rent collectable for the year after allowance is made for empty property. At 31 March 2013, 0.7% of lettable property was empty (1.3% at 31 March 2012). These figures for empty property exclude accommodation for the homeless and dwellings designated for sale, major works and improvements. Average rents were £87.49 in 2012/13 and £81.73 per week In 2011/12. Service charges have been disaggregated from rents and are shown under charges for services and facilities.

# a) Housing Stock

The Council was responsible for managing 15,080 dwellings as at 31 March 2013 (15,160 as at 31 March 2012). There were no stock transfers during 2012/13 (or 2011/12). The stock is made up as follows:

	31/03/2013	31/03/2012
Stock Numbers at year end		
Houses and Bungalows	2,445	2,446
Flats and Maisonettes	12,635	12,714
Stock at 31 March	15,080	15,160
	2012/13	2011/12
Change in Stock Numbers during the year		
Stock at 1 April	15,160	15,195
Less Sales, Demolitions, etc.	(80)	(50)
Less Stock Transfers	0	0
Add Re-purchases, Conversions etc.	0	15
Stock at 31 March	15,080	15,160

#### b) Rent Arrears

	2012/13	2011/12
	£000	£000
Rent Arrears due from Current Tenants	3,353	3,202
Rent Arrears due from Former Tenants	1,653	2,032
Total Arrears	5,006	5,234
Total Arrears as % of Gross Rent of Dwellings Due	7.4%	8.5%

The arrears shown in this note exclude water charges, heating charges and all other charges collected as part of tenants' rent. Housing rent represents 91% of the total collectable from tenants.

# c) Rent - Other Housing Property

	2012/13	2011/12
	£000	£000
Aerial Sites	262	252
Garages	921	910
Reception Hostels	1,638	1,307
Commercial Property	1,004	1,115
Ground Rents	56	52
Total Other Rents and Charges	3,881	3,636

# d) Charges for Services and Facilities to Tenants and Leaseholders.

Service Charges include caretaking, grounds maintenance, communal lighting, bulk household waste removal, window cleaning and the Lewisham Tenants' Levy. In 2011/12, charges for pest control were introduced. The average tenants' service charge was £5.85 in 2012/13 (£5.75 in 2011/12).

	2012/13	2011/12
	£000	£000
Heating Charges	778	979
Leasehold Service Charges	3,954	4,248
Tenants Service Charges	4,510	4,496
Total Charges for Services and Facilities	9,242	9,723

#### 2. GOVERNMENT HOUSING GRANTS AND SUBSIDY

From 1<sup>st</sup> April 2012 the HRA accounts were prepared under the new HRA self-financing regime introduced by the Government. Under self-financing no further housing subsidy transactions are made between government and stock owning Local Authorities. This is in recognition that all rent collected will be retained by the Council and not contributed into the national rent pool. As the Council has a hosting PFI scheme, it will continue to receive the PFI credit of £10.353m until completion of the contract in 2027. In addition, the Authority also received a £20.5m grant towards the costs of meeting the decent homes obligations.

	2012/13	2011/12
	£000	£000
Management Allowance	0	16,428
Maintenance Allowance	0	23,200
Major Repairs Allowance	0	13,010
Charges for Capital	15	15,320
Other Reckonable Expenditure	0	122
PFI Credit	10,353	10,353
Decent Homes Grant	20,500	0
Guideline Rent Income	0	(63,288)
Total Grants and Subsidy	30,868	15,145

# 3. REBATES

Assistance with rents is available under the Housing Benefits scheme for those on low income. The scheme is administered by the Council and approximately 60% of tenants received help in 2012/13. Rent rebates are chargeable to the General Fund and the corresponding subsidy is credited to General Fund. Subsidy on rent rebates is subject to capping and if the Council's rent is in excess of the Government's limit for subsidy on rebates, the cost of rebates over the subsidy limit is recharged back to the HRA. The shortfall on subsidy due to overpayments is charged to the General Fund, as are the administration costs.

	2000
Rent Rebates Given (GF)	44,847
Subsidy Received on Rebates (GF)	(44,675)
Net cost to the HRA	172

2011/12

#### 4. CONTRIBUTION TOWARDS EXPENDITURE

	2012/13	2011/12
	£000	£000
Commission on insurance and water rates	648	657
Court costs	66	65
Government grants	0	336
Recharges of repairs	1,241	2,262
Professional fees	23	24
Recharge to capital receipts	318	270
Hostels: Heat, Light and Water Charges	258	241
Other miscellaneous income	60	33
Total Other Income	2,614	3,888

# 5. SUPERVISION AND MANAGEMENT

# General Expenses

This includes the provision of services to all tenants including rent collection and accounting, rent arrears recovery, tenancy application and lettings, finance and administration, policy and management functions.

# **Special Expenses**

This includes the provision of services applicable to particular tenants including central heating, metered energy supplies, maintenance of grounds, communal lighting, lifts and ancillary services.

# 6. REPAIRS AND MAINTENANCE

This includes day-to-day repairs to Council housing stock and cyclical external decoration. Void properties prior to re-letting and certain tenants' properties are eligible for internal decoration. Gross repairs and maintenance expenditure for 2012/13 was £16.7m (2011/12 - £20.0m).

# 7. CONTRIBUTIONS TO IMPAIRMENT ALLOWANCE

In 2012/13 a contribution of £0.76m (2011/12 - £0.78m) was transferred from the HRA to an impairment allowance to meet doubtful debts. Details of the accumulated provision are as follows:

0040/40

	2012/13 £000	2011/12 £000
Housing Tenants Leaseholders Commercial Properties, Miscellaneous Debts	4,145 2,171 787	4,501 2,484 671
Total Impairment Allowance	7,103	7,656

# 8. HRA OUTSTANDING DEBT (CAPITAL FINANCING REQUIREMENT)

Under the current HRA Self financing system, which began in 2012/13, there is no requirement to repay principal on housing debt. The total housing debt at 31 March 2013 was £83.5m.

#### 9. NON CURRENT ASSETS VALUATION

The housing stock is fully valued every five years with a market adjustment being applied annually where necessary. The difference between the value of dwellings in their existing use as social housing and the vacant possession value reflects the economic cost to the Council of providing housing at less than open market rents.

	31/03/13	31/03/12
	£000	£000
Operational Assets:		
Dwellings (Existing Use Value - Social Housing)	641,833	609,047
Other Land and Buildings	36,705	39,667
Infrastructure	107	113
Vehicles, Plant and Equipment	3,495	4,428
	682,140	653,255
Investment Properties	17,290	17,374
Total Housing Assets	699,430	670,629
5 H.V. L. &	0.505.000	0.400.400
Full Valuation of Council Dwellings	2,567,332	2,436,188

#### 10. DEPRECIATION

The total charge for the depreciation of housing assets is as follows:

	2012/13 £000	2011/12 £000
Operational Assets		
Dwellings	16,094	15,329
Other Land and Buildings	479	852
Vehicles, Plant and Equipment	298	200
Depreciation charged on Operational Assets	16,871	16,381

Depreciation is not charged on Non Operational Assets.

# 11. INTEREST PAYABLE AND SIMILAR CHARGES

This line includes the charge of £3.6m for capital assets calculated in accordance with the DCLG's Item 8 Debit Determination for 2012/13 (£10.4m in 2011/12). It also includes £1.02m for the net cost of amortised loan redemption premiums and discounts £1.2m in 2011/12). For 2011/12 only, it includes the premium of £41.8m incurred in respect of the debt repayment resulting from the introduction of HRA self financing.

# 12. PENSIONS COSTS - IAS 19

In accordance with IAS 19, Lewisham recognises the cost of retirement benefits in the net cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the cost to the HRA is based on the amounts payable in the year, so the accrued cost of retirement benefits is reversed out of the HRA.

#### **HOUSING CAPITAL EXPENDITURE** 13.

Capital expenditure in 2012/13 of £0.9m was significantly lower than that in 2011/12 (£19.1m). This is mainly due to the receipt of a one off borrowing approval in 2011/12 from the Government for Decent Homes improvements. As required, all expenditure that could not be capitalised as a component or did not add value to an existing asset has been charged to revenue. This amount has been fully funded from the Major Repairs Reserve, which can be used for both revenue and capital expenditure.

	2012/13	2011/12
Expenditure:	£000	£000
Dwellings	873	18,619
Revenue Expenditure Funded from Capital under Statute	34	495
	907	19,114
Financed by:		
Government Supported Borrowing	0	15,350
Capital Grants and Contributions	0	1,491
Capital Receipts	34	1,392
Major Repairs Reserve	873	881
Total Capital Expenditure Financed	907	19,114

The total capital receipts from the disposal of housing assets (including stock transfer) were £12.7m in 2012/13 (£9.8m in 2011/12).

#### **MAJOR REPAIRS RESERVE**

	£000	£000
Balance B/fwd as at 1 April	(4,529)	(3,211)
Transferred in (depreciation dwellings) Financing of capital expenditure on housing assets Financing Major Revenue Repairs Contributions from Revenue (Capital) Transfer to the HRA	(16,871) 873 12,512 (4,704) 0	(16,381) 881 10,811 0 3,371
Balance C/fwd as at 31 March	(12,719)	(4,529)

#### 15. HOUSING REVENUE ACCOUNT RESERVES AND BALANCES

Property and Stock Related Reserves Staff Related Reserves Other Earmarked Reserves

**Total** 

Balance at	Transfers	Transfers	Balance at
31/03/2012	In	Out	31/03/2013
£000	£000	£000	£000
6,952	176	(1,787)	5,341
750	300	(300)	750
9,479	7,828	(500)	16,807
17,181	8,304	(2,587)	22,898

2012/13

2011/12

# **SECTION 4b**

# COLLECTION FUND

2012/13

#### THE COLLECTION FUND

Lewisham Council is a designated 'billing' Authority and is required by statute to maintain a separate Collection Fund. The transactions are on an accruals basis and include both Council Tax and National Non-Domestic Rates (NNDR) and the distributions to the Council's General Fund and the Greater London Authority in respect of Council Tax and to the Government in respect of NNDR.

The costs of collecting these taxes are charged to the General Fund, but an allowance towards the cost of collecting NNDR is credited to the General Fund from the NNDR receipts.

The Council's share of the year end balances of the Collection Fund are included in the Council's Balance Sheet and its share of the transactions are included in the Council's Cash Flow Statement.

COLLECTION FUND REVENUE ACCOUNT	2012/13 £000	2011/12 £000	Noto
INCOME	2000	2000	NOLE
Income from Council Tax (net)	97,459	95,713	4
Transfers from General Fund:	31,433	33,713	7
- Council Tax Benefits	28,519	28,623	4
Income from National Non-Domestic Rates (net)	49,678	47,987	
TOTAL INCOME	175,656	172,323	3
TOTAL INCOME	175,050	172,323	
EXPENDITURE			
Precepts and Demands upon the Collection Fund			
- London Borough of Lewisham	93,184	92,213	
- Greater London Authority	27,427	27,415	
National Non-Domestic Rates	21,421	21,410	
- Payment to National Pool	47,210	44,908	5
- Cost of Collection Allowance	309	316	
Business Rate Supplement	003		J
- Payment to Greater London Authority	1,230	1,487	5
- Administrative Costs	6	7	5
Bad and Doubtful Debts	0	<b>'</b>	3
Net adjustment to Impairment Allowance (Council Tax)	(838)	(1,662)	6a
Net adjustment to impairment Allowance (Council Tax)     Net adjustment to Impairment Allowance (NNDR)	536	371	6b
	4,141	4,673	OD
<ul><li>Amounts Written Off (Council Tax)</li><li>Amounts Written Off (NNDR)</li></ul>	387	4,673 898	5
,	301	090	5
Contributions from previous year's Collection Fund Surplus	4 047	10	
- London Borough of Lewisham	1,017	18	
- Greater London Authority TOTAL EXPENDITURE	302 174,911	170,649	
TOTAL EXPENDITURE	174,911	170,649	
DEFICIT / (SURPLUS) FOR THE YEAR	(745)	(1,674)	3
	,		
(SURPLUS) AT THE BEGINNING OF THE YEAR	(1,703)	(29)	3
FUND (SURPLUS) AT THE END OF THE YEAR	(2,448)	(1,703)	

#### NOTES TO THE COLLECTION FUND

#### 1. THE COUNCIL TAX BASE AND THE "BAND D" EQUIVALENT

The annual budget process requires that each Authority determines its own 'Band D' tax charge by dividing its own budget requirement by the respective tax base for the financial year. The 'Band D' tax calculated forms the basis of the charge for all properties. Properties fall into one of eight valuation bands based on market values at 1st April 1991. Those that fall in other valuation bands pay a proportion of the 'Band D' tax charge according to its banding and the band proportion.

The tax base used in setting the Council tax is set by the end of January for the following financial year. It is based on the actual number of dwellings on the Valuation List that fall within each valuation band. The total in each band is adjusted for exemptions, single person occupancy discounts, discounts for second homes and long term empty properties, disabled band relief and new properties. The total for each band is then expressed as a "Band D" equivalent number by multiplying the resulting total by the relevant band proportion. The tax base for both 2012/13 and 2011/12 assumed a collection rate of 96.25%.

The table below sets out the tax base calculation for 2012/13.

2012/13		2012/13		2012/	13	3 2011/12		
Council		No.of P	roperties	Band	Band D	Council	Band D	Council
Tax	Property	Actual	Adjusted	D	Equivalents	Tax	Equivalents	Tax
Band	Value	Number	Number	Ratio	as per Ratio	Charge	as per Ratio	Charge
	£000	(1)	(2)			£		£
Α	up to 40	7,205	5,647	6/9	3,762.2	899.22	3,746.4	901.29
В	40 - 52	32,324	26,501	7/9	20,611.9	1,049.09	20,233.9	1,051.50
С	52 - 68	41,427	35,757	8/9	· ·	•		1,201.73
D	68 - 88	25,206	22,700		22,699.8	1,348.83	22,583.3	1,351.93
E	88 - 120	7,164	6,564	11/9	8,022.4	1,648.57	'	1,652.36
F	120 - 160	2,753	2,573	13/9	3,716.6	1,948.31	3,693.8	1,952.79
G	160 - 320	1,298			·	•		2,253.22
Н	over 320	177	151	18/9	302.0	2,697.66	305.5	2,703.86
Totals		117,554	101,096		92,902.9		91,934.5	
Add: Cont	tributions in	lieu			0		0	
Total Bar	nd D Equiv	alents			92,902.9		91,934.5	
Estimated	I Collection	Rate			96.25%		96.25%	
NET COU	INCIL TAX	BASE			89,419		88,487	

- (1) Total number of dwellings as per Valuation Officer's List
- (2) Total number of dwellings after allowing for Discounts, Exemptions and Other Adjustments

#### 2. **COLLECTION FUND SURPLUS OR DEFICIT**

Every January, a forecast of the estimated Collection Fund balance at the end of the financial year is made This estimated surplus or deficit is then distributed to or recovered from the Council and the GLA in the following year in proportion to their respective annual demands made on the Fund. Any difference between the estimated and actual year end balance on the Fund is taken into account as part of the forecast to be made of the Fund's balance during the following financial year.

#### 3. **COLLECTION FUND BALANCE SPLIT INTO ITS ATTRIBUTABLE PARTS**

**London Borough of Lewisham Greater London Authority** 

	Surplus for	•	•	•
at 31/03/11 £000		at 31/03/12 £000	2012/13 £000	at 31/03/13 £000
(22)	(1,290)	(1,312)	(566)	(1,878)
(7)	(384)	(391)	(179)	(570)
(29)	(1,674)	(1,703)	(745)	(2,448)

#### 4. **COUNCIL TAX INCOME**

Gross Council Tax Income Due
Less: Adjustments to charge Exemptions Disabled Relief Discounts
Total Due from Council Tax payers
Transfers from General Fund for Council Tax Benefits Adjustment to Charge
Net amount of Council Tax Receivable

201	2/13	2011/12
£000	£000	£000
	145,076	144,643
1,729		411
(5,355)		(5,336)
(70)		(70)
(15,402)		(15,314)
	(19,098)	(20,309)
	125,978	124,334
	(28,519)	(28,623) 2
	97,459	95,713

#### 5. **NATIONAL NON-DOMESTIC RATES**

The Council is responsible for collecting the National Non Domestic Rates (NNDR) (often referred to as Business Rates) which are payable within its area. The amount payable is based upon the rateable value of commercial properties multiplied by the NNDR multiplier, which is set annually by the Government. The amount due is paid over to the Government and redistributed back to Councils via the formula grant mechanism. The Council's share of this redistributed money is paid into the General Fund.

	2012/13		2011/12
	£000	£000	£000
Gross NNDR Collectable (after voids and exemptions)		55,466	52,635
Reductions and Relief: Mandatory Relief Discretionary Relief	(5,712) (249)		(4,573) (170)
Interest on Refunds and Other Adjustments	173	(5,788)	95
Total Receivable from Business Rates		49,678	47,987
Irrecoverable Amounts Written Off Net Adjustment to Impairment Allowance		(387) (536)	(898) (371)
Net Amount Collectable from Business Ratepayers		48,755	46,718
Business Rate Supplement			
Payment to Greater London Authority Administrative Costs	(1,230) (6)	(1,236)	(1,487) (7)
NNDR Cost of Collection Allowance transfer		(309)	(316)
Amount Payable to NNDR Pool		47,210	44,908

	2012/13	2011/12
	£m	£m
Non-Domestic Rateable Value	134.7	132.1
	pence	pence
National Non-Domestic Rate Multiplier	45.8	43.3
National Non-Domestic Rate Multiplier (Small Business)	45.0	42.6

#### 6. COLLECTION FUND ARREARS AND IMPAIRMENT ALLOWANCES

# a) Council Tax

Council Tax Arrears Impairment Allowance As a Percentage of Arrears

31/03/2013
£000
27,021
(24,674)
91.3%

31/03/2012
£000
28,054
(25,512)
90.9%

Age of Arrears
Year of Accounts
Under 2 Years old
Under 3 Years old
Under 5 Years old
Over 5 Years old
Total

	2012/13				
Amount Percentage					
	£000	%			
	5,623	21			
	3,939	15			
	3,544	13			
	6,547	24			
	7,368	27			
	27,021	100			

2011/12		
Amount Percentage		
£000	%	
5,828	21	
4,414	16	
4,520	16	
7,292	26	
6,000	21	
28,054	100	

Arrears of income from court costs and penalties resulting from recovery action are accounted for in the General Fund. As at 31 March 2013, the arrears were £4.9m (£5.0m at 31 March 2012) with an impairment allowance of £4.4m or 90% (£4.4m or 88% at 31 March 2012).

# b) National Non-Domestic Rates

NNDR Arrears Impairment Allowance As a Percentage of Arrears

31/03/2012	
£000	
4,492	
(1,880)	
41.9%	

31/03/2012
£000
3,919
(1,345)
34.3%

Age of Arrears
Year of Accounts
Under 2 Years old
Under 3 Years old
Under 5 Years old
Over 5 Years old
Total

2012/13		
Amount	Percentage	
£000	%	
2,013	45	
1,246	28	
636	14	
508	11	
89	2	
4,492	100	

2011/12		
Amount	Percentage	
£000	%	
2,308	59	
838	22	
428	11	
288	7	
57	1	
3.919	100	

Arrears of income from court costs and penalties resulting from recovery action are accounted for in the General Fund. As at 31 March 2013, the arrears were £143k (£117k at 31 March 2012) with an impairment allowance of £130k or 91% (£105k or 90% at 31 March 2012).

# **SECTION 5**

# PENSION FUND ACCOUNTS

2012/13

#### PENSION FUND ACCOUNTS

#### **FOREWORD**

This Pension Fund Statement of Accounts details the financial position and performance of the Lewisham Pension Fund for the year 2012/13. The Pension Fund's value rose over the year by approximately £90m which is mainly due to an increase in stock valuation during the year.

The Fund underwent a major transition this year in moving from active management to passive management, with 78% of the fund being transitioned. This resulted in a change of some investment managers. RCM, Alliance Bernstein and UBS (active) were replaced by Blackrock and UBS (passive). The Fund also disinvested from the hedge fund of funds held with Fauchier Partners. The Pensions Investment Committee decided on this change in strategy due to the unsatisfactory performance of these managers. All resulting effects have been accounted for in these accounts.

#### INTRODUCTION

The London Borough of Lewisham Pension Fund ('the Fund') is part of the Local Government Pension Scheme. The Fund is a contributory defined scheme administered by the London Borough of Lewisham to provide benefits to London Borough of Lewisham employees and former employees and admitted and scheduled bodies. These benefits include retirement allowances and pensions payable to former employees and their dependants, lump sum death gratuities and special short-term pensions. The Fund is financed by income from investments and contributions from employees, the Council and other admitted and scheduled bodies.

#### **ORGANISATION**

The Fund is governed by the Superannuation Act 1972. The Fund is administered in accordance with the following secondary legislation:

- Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007 (as amended)
- Local Government Pension Scheme (Administration) Regulations 2008 (as amended)
- The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009.

Formal responsibility for investment management of the Pension Fund is delegated to the Council's Pensions Investment Committee (PIC), which monitors the external investment managers. Each investment manager has an individual performance target and benchmark tailored to balance the risk and return appropriate to the fund. The investment managers also have to consider the PIC's views on socially responsible investments. Details of this policy are contained in the Statement of Investment Principles (see web address below).

A statement of the Fund's corporate governance, funding strategy and investment principles can be found on the Authority's website, at the following address:

http://www.lewisham.gov.uk/mayorandcouncil/aboutthecouncil/finances/Pages/Pension-fund.aspx

#### **ACCOUNTING POLICIES**

The Pension Fund Accounts have been prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the Fund and report on the net assets available to pay pension benefits. The accounts do not take account of the obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits, valued on an International Accounting Standard (IAS) 19 basis, is disclosed in paragraph (i) below.

The Local Government Pension Scheme (Amendment) (No.3) Regulations 2007 also requires administering Authorities in England and Wales to prepare a Pension Fund Annual Report which must

include the Fund Account and a Net Assets Statement with supporting notes prepared in accordance with proper practices. The Code summarises the Pension Code and the minimum disclosure requirements.

The date for publishing the Pension Fund Annual Report is on or before 1 December the following year, up to two months after a Local Authority must approve its Statement of Accounts. The Council will be taking its Annual Report to its Pensions Investment Committee in order to comply with this deadline.

The significant accounting policies and the basis of preparation of the Accounts are shown below: -

- (a) Basis of Preparation The Accounts have been prepared on an accruals basis, i.e. income and expenditure attributable to the financial year have been included, even where payment has not actually been made or received, excepting Transfer Values which are prepared on a cash basis. The financial statements do not take account of liabilities to pay pensions and other benefits due after the period end; these are reported upon separately in the actuary's report and reflected in the Council's income and expenditure account. The accounts are prepared on a going concern basis for accounting purposes.
- (b) Investments Investments in the Net Assets Statement are shown at market value based on bid prices as required by the 2012/13 Local Authority Code of Practice and the IAS 26 Retirement Benefit Plans. The market value of equity investments is based on the official closing data, in the main, with last trade data being used in a small number of countries. Unitised equities are quoted based on last trade or official closing price. Northern Trust, the Fund's custodian, sets out its pricing policies in a document entitled "Asset pricing guidelines" which details its pricing process and sets out preferred pricing sources and price types.

The change in market value of investments during the year comprises all increases and decreases in market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year.

Private equity investments are valued in accordance with United States generally accepted accounting principles, including FAS 157 which is consistent with the International Private Equity and Venture Capital Valuation Guidelines. These guidelines set out that all investments are carried at fair value and they recommend methodologies for measurement. Due to timing differences in the valuation of this private equity investment, the value carried in the accounts as at 31<sup>st</sup> March 2013 is the actual fair value as at 31<sup>st</sup> December 2012 plus an estimated valuation for the period 1<sup>st</sup> January 2013 to 31<sup>st</sup> March 2013.

(c) Property - The Fund does not have any direct investments in property but does use a property Fund of Funds manager, Schroders, to invest in pooled property funds. The Schroders funds are all currently valued at least quarterly. The majority of property assets to which the fund has exposure to are located in the UK. They are valued in accordance with the Royal Institution of Chartered Surveyors' Valuation Standards and are valued on the basis of their open market value

The only non UK funds are the Continental European Fund 1 and Lend Lease Real Estate Partners 3. Their net asset values are derived from the net asset values of the underlying funds. Like the UK, the value of the underlying assets are assessed by professionally qualified valuers. Valuation practices will vary between countries according to local Generally Accepted Accounting Practices. The frequency of independent valuations does however vary. All the funds are independently valued on a rolling basis at least annually.

The fair value of the M&G financial instruments is based on their quoted market prices at the statement of financial position date without any deduction for estimated future selling costs. Due to timing differences in the valuation of this investment, the value carried in the accounts as at 31<sup>st</sup> March 2013 is the actual fair value as at 31<sup>st</sup> December 2012, plus an estimated valuation for the period 1<sup>st</sup> January 2013 to 31<sup>st</sup> March 2013.

The fair value of the Investec commodities is based on their quoted market prices at the Balance Sheet date. If a quoted market price is not available on a recognised stock exchange or from a

broker/dealer for a non-exchange traded financial instrument, the fair value of the instrument is estimated using valuation techniques.

(d) Contributions – These represent the total amounts receivable from employers within the scheme in respect of their own contributions and any of their employees contributions who are members of the scheme.

There are seven employee contribution bands (revised annually in line with inflation) ranging from 5.5% for members earning under £13,500 a year to 7.5% for members earning over £85,300 a year.

The employer's contribution is reviewed every three years and is determined by the fund's Actuary as the rate necessary to ensure that the Fund is able to meet its long-term liabilities. This is assessed at each triennial actuarial revaluation.

Full Time Pay for the post	Contribution Rate (%)
Up tp £13,500	5.5
£13,501 to £15,800	5.8
£15,801 to £20,400	5.9
£20,401 to £34,000	6.5
£34,001 to £45,500	6.8
£45,501 to £85,300	7.2
More than £85,300	7.5

- (e) Benefits Benefits payable are made up of pension payments and lump sums payable upon retirement and death. These have been brought into the accounts on the basis of all valid claims approved during the year.
- (f) Transfer Values Transfer values are those sums paid to, or received from, other pension schemes relating to periods of previous pensionable employment. Transfer values are calculated in accordance with the Local Government Pension Scheme Regulations and have been brought into the accounts on a cash basis.
- (g) Taxation The fund is a registered public service scheme under section (1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as an expense as it arises.
- (h) VAT By virtue of Lewisham Council being the administrating Authority, VAT input tax is recoverable on fund activities. Any irrecoverable VAT is accounted for as an expense.
- (i) Actuarial The adequacy of the Fund's investments and contributions in relation to its overall and future obligations is reviewed every three years by an actuary appointed by the Council. The Council's Actuary, Hymans Robertson, assesses the Fund's assets and liabilities in accordance with Regulation 77 of the Local Government Scheme Regulations 1997. The contribution rate required for benefits accruing in future is assessed by considering the benefits which accrue over the course of the three years to the next valuation.

The most recent actuarial valuation carried out under Regulation 36 of the LGPS (Administration) Regulations 2008 was as at 31 March 2010. The valuation was based on the projected unit valuation method. This assesses the cost of benefits accruing to existing members during the year following valuation and allowing for future salary increases. The resulting contribution rate is adjusted to allow for any difference in the value of accrued liabilities (allowing for future salary increases) and the market value of assets.

In order to value liabilities which have accrued at the valuation date and those accruing in respect of future service the actuary has assumed that the Fund's assets will generate a return of 6.1% per annum (5.8% p.a. in 2007). The actuary sets the employer contribution accordingly to recover the deficit over future periods. Other financial assumptions made include:

Financial Assumption	Funding Basis (%pa)	Gilt Basis (%pa)
Discount Rate	6.1	4.5
Price Inflation	3.3	3.3
Pay Increases	5.3	5.3
Pension Increase:		
Pension in excess of GMP	3.3	3.3
Post -88 GMP	2.8	2.8
Pre -88 GMP	0.0	0.0
Revaluation of Deferred Pension	3.3	3.3
Expenses	0.6	0.6

The actuarial review carried out for 31 March 2010 resulted in an increase to the Council's contribution rate from 20% to 20.5% with effect from 1<sup>st</sup> April 2011 and annual increases of 0.5% for the subsequent two years. The next actuarial valuation of the fund will have an effective date of 1 April 2013, with new employer contribution rates taking effect from 2014/15.

The triennial valuation on the 31<sup>st</sup> March 2010 revealed that the Fund's assets, which at 31 March 2010 were valued at £715 million, were sufficient to meet 75.4% (87.4% 2007) of the liabilities valued at £949 million (£840 million 2007) accrued up to that date. The resulting deficit at the 2010 valuation was £234 million (£106 million 2007).

The Actuary has calculated the actuarial present value of retirement benefits (on an IAS 26 basis) to be £1,353 million at the 31<sup>st</sup> March 2013 (£1,158 million as at 31<sup>st</sup> March 2012).

(j) Investment Management and Administration - paragraph 42 of the Local Government Pension Scheme (Administration) Regulations 2008 permit the Council to charge the scheme's administration costs to the Fund. A proportion of relevant Council officers' salaries, including related on-costs, has been charged to the Fund on the basis of actual time spent on scheme administration and investment-related business. The fees of the Fund's general investment managers are charged on a quarterly basis and are generally calculated as a set percentage of the market value funds under management as at the end of those quarters. The Council's administrative costs are shown in the Fund Account as part of expenditure. Foreign currency transactions are made using the WM/ Reuters exchange rate in the following circumstances: Purchase and sales – the foreign exchange rate on the day prior to the trade date is used. Stock holdings – the converted foreign exchange rate is used at stock valuation date. Dividend receipts – the rate applicable on the day prior to the date the dividend is received.

# 2012/13 FINANCIAL YEAR - SUMMARY OF FUND'S MARKET VALUE

Fund Manager	Assets	Assets	Proportion	Assets	Proportion
		Value	of the Fund	Value	of the Fund
		31/03/13	31/03/13	31/03/12	31/03/12
		£000	%	£000	%
UBS	Bonds	0	0	138,140	18
Alliance Bernstein	Global Equities	0	0	165,816	21
RCM	Global Equities incl UK	0	0	171,254	22
Schroders Property	Property	69,598	8	68,846	9
HarbourVest (incl	Private Equity	37,515	4	33,163	4
Legacy stock)					
UBS	UK Tracker Fund	0	0	128,474	17
UBS	Passive Equity and Bonds	340,486	39	0	0
Fauchier	Hedge Fund of Funds	0	0	21,077	3
Blackrock	Passive Equity and Bonds	338,769	39	0	0
Investec	Commodities	37,889	5	37,587	5
M&G	Credit	13,411	2	11,089	1
Securities Lending	Securities Lending	88	0	8	0
Unallocated Funds	Cash	29,836	3	0	0
LB Lewisham	Cash and Net Current Assets	(43)	0	2,010	0
Total Fund	·	867,549	100	777,464	100

# FUND ACCOUNT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2013

The Fund Account shows the surplus or deficit on the fund for the year.

	2012/13 £000	2011/12 £000	See note
DEALINGS WITH MEMBERS, EMPLOYERS AND OTHERS DIRECTLY INVOLVED WITH THE SCHEME			
Contributions Receivable: - from Employers - from Employees - reimbursement for Early Retirement from Employers	26,934 8,612 308	26,992 8,979 1,951	1 1
Transfer Values In Other Income	3,083 11	2,896 8	
Sub-Total: Income	38,948	40,826	
Benefits Payable: - Pensions - Lump Sums: Retirement allowances - Lump Sums: Death grants	32,101 6,169 1,249	30,038 8,826 1,170	2
Payments to and on account of leavers: - Refunds of Contributions - Transfer Values Out	1 2,376	1 6,059	
Administrative and other expenses borne by the scheme	752	1,002	3
Sub-Total: Expenses	42,648	47,096	
Total Net additions (withdrawals) from Dealings with Scheme Members	(3,700)	(6,270)	
RETURNS ON INVESTMENTS			
Investment Income Change in market value of investments (realised & unrealised) Investment Expenses:	10,981 85,404	10,667 13,855	4 5
<ul> <li>Investment Management Fees *</li> <li>Tax on Dividends</li> </ul>	(2,162) (438)	(3,045) (537)	
Total Net Returns on Investments	93,785	20,940	
NET INCREASE / (DECREASE) IN THE FUND DURING YEAR	90,085	14,670	
OPENING NET ASSETS OF THE FUND	777,464	762,794	
CLOSING NET ASSETS OF THE FUND	867,549	777,464	

<sup>\*</sup> The investment managers fees do not include fees for two managers totalling £485k which have been deducted by the managers at source, and are reflected in the end value of each investment.

# NET ASSETS STATEMENT AS AT 31<sup>ST</sup> MARCH 2013

The Net Assets Statement shows the market value of the investments and other assets held by the Pension Fund as at 31 March 2013.

	31/03/13 £000	31/03/12 £000	See note
INVESTMENT ASSETS			
Equities United Kingdom	5,861	43,745	
Global	11,499 17,360	269,466 <b>313,211</b>	5
Managed Funds			9
Property Equities	68,794 510,346	66,993 151,513	
Fixed Interest	130,160	88,581	
Index Linked	26,496	49,552	
Other Assets	80,290	98,435	
	816,086	455,074	5
Cash Deposits	33,502	6,196	11
Derivative Contracts			
Assets	0	4	9
Liabilities	0	(21)	9
Other Investment Balances			
Debtors - Investment Transactions	3,771	2,164	10
Creditors - Investment Transactions	(3,127)	(1,174)	10
TOTAL INVESTMENTS	867,592	775,454	
NET CURRENT ASSETS AND LIABILITIES			
Debtors	590	765	10
Creditors	(1,777)	(2,273)	10
Cash in Hand	1,144	3,518	11
TOTAL NET ASSETS	867,549	777,464	

Note: The financial statements of the fund do not take account of the liability to pay pensions or benefits after 31<sup>st</sup> March 2013. This liability is included within the Council's balance sheet.

# NOTES TO THE PENSION FUND ACCOUNTS

# 1. CONTRIBUTIONS RECEIVED

	2012/13 £000	2011/12 £000
Employer Contributions		
Administering: Normal	22,313	22,752
Admitted: Normal	1,026	974
Scheduled	3,595	3,266
	26,934	26,992
Employee Contributions		
Administering	7,102	7,449
Admitted	328	325
Scheduled	1,182	1,205
	8,612	8,979

# 2. BENEFITS PAYABLE

	£000	£000
Administering	19,010	17,907
Admitted	224	192
Scheduled	946	730
Dependants Pensions	1,259	1,226
Pensions Increases	10,662	9,983
	32,101	30,038

2012/13

2012/13

2011/12

2011/12

# 3. ADMINISTRATION COSTS

	£000	£000
Administration	623	547
Advisory Costs (incl Audit Fees) *	124	452
Bank Charges	5	3
	752	1002

<sup>\*</sup> Includes £21k to Grant Thornton for External Audit services in 2012/13 (£32.2k to the Audit Commission for 2011/12). These costs included custodian and advisory fees in 2011/12.

# 4. INVESTMENT INCOME

	2012/13 £000	2011/12 £000
Cash	140	212
Equity	6,003	7,846
Fixed Interest	1,945	0
Index Linked	177	0
Managed Funds (incl Property)	2,626	2,467
Securities Lending	89	141
Other *	1	1
	10,981	10,667

<sup>\*</sup> Includes Commodities, Hedge Fund, Venture Capital and Credit Mandates.

# 5. INVESTMENT ANALYSIS

Individual Investment assets with a market value exceeding 5% of the total fund value are:

Asset	Manager	2012/13 Value	2012/13
ASSEL	Wanage	£000	%
UBS GBL Asset Life North America Equity Tracker	UBS	97,683	11.2
Aquila Life US Equity Index Fund	Blackrock	97,671	11.2
Aquila Life UK Equity Index Fund	Blackrock	69,230	8.0
UBS Global Life UK Equity Tracker Fund	UBS	68,500	7.9

Investments exceeding 5% within each class of security are as follows:

Acces		2012/13 Value	2012/13	
Asset	Manager	£000	%	
UK Equities				
Harbourvest GE PE Shares	Harbourvest	5,861	100	
Global Equities				
Commonwealth Bank of Australia	UBS	673	5.9	
BHP Billiton Ltd	UBS	652	5.7	
Westpaac BKG Corp	UBS	588	5.1	
Property				
Standard Life Pooled Property Fund	Schroder	8,271	12.0	
Schroder UK Property Fund	Schroder	8,018	11.7	
Real Continental European Fund	Schroder	6,183	9.0	
Hermes Property UT	Schroder	5,944	8.6	
Legal and General Property Fund	Schroder	5,927	8.6	
Rockspring Hanover Property Unit Trust	Schroder	5,134	7.5	
Blackrock UK Fund	Schroder	6,439	9.4	
Real Income Fund	Schroder	4,407	6.4	
Hercules Unit Property	Schroder	3,755	5.5	
Managed Equities				
Global AM Life Equity Tracker	UBS	29,243	5.7	
UBS Global Life North America	UBS	97,683	19.1	
Aquila Life European Equity Index Fund	Blackrock	31,791	6.2	
UBS Global Life UK Equity Tracker Fund	UBS	68,500	13.4	
Blackrock AM EM IDX Fund	Blackrock	25,046	4.9	
Aquila Life US Equity Index Fund	Blackrock	97,671	19.0	
Aquila Life UK Equity Index Fund	Blackrock	69,230	13.6	
Fixed Interest				
UBS Global Asset Management Corporate Bond Fund	UBS	25,647	19.7	
Blackrock AM UK Corporate Bond Index	Blackrock	26,188	20.1	
Aquila Life over 5 yrs Index Fund	Blackrock	27,119	20.8	
Barclays Global Aquila Life	Blackrock	26,441	20.3	
Others	+	+		
Global Commodities and Resources	Investec	37,889	47.2	
Cayman Partnership Fund	Harbourvest	12,593	15.7	
UK Companies Financing Fund	M&G	12,835	16.0	
Cayman Buyout Fund	Harbourvest	8,576	10.7	
Cayman Venture Fund	Harbourvest	5,199	6.5	

An analysis of investment movements for 2012/13 is set out below:

INVESTMENT MOVEMENTS 2012/13	Value at 31 March 2012 £000	Purchases at Cost £000	Sales Proceeds £000	Change in Capital Value £000	Change in Market Value ** £000	Value at 31 March 2013 £000
UK Equities	43,745	12,272	(47,285)	13	(2,884)	5,861
Global Equities	269,466	234,024	(224,112)	(1,127)	(266,752)	11,499
Managed Equities	151,513	51,554	(33,429)	0	340,708	510,346
Property	66,993	8,388	(5,390)	0	(1,197)	68,794
Fixed Interest Securities	88,581	83,801	(76,709)	0	34,487	130,160
Index Linked Securities	49,552	5,271	(7,195)	0	(21,132)	26,496
Other *	98,435	4,597	(24,899)	0	2,157	80,290
Derivatives	(17)	0	0	0	17	0
	768,268	399,907	(419,019)	(1,114)	85,404	833,446
Cash Deposits	6,196					33,502
Other Investment Balances	990					644
Total Investments	775,454					867,592

<sup>\*</sup> Includes Commodities, Hedge Fund, Venture Capital and Credit Mandates

The Pension Fund's bond investments are held with UBS in the form of pooled funds. The fund denoted Index Linked above is comprised wholly of UK Government index linked gilts. The remaining funds are comprised of various government and corporate bonds.

The amounts in respect of derivative payments and receipts represent the cost at inception of the contract.

Apart from Global Equities, the only other overseas investments held by the Fund fall under the 'Others' category and are namely Private Equity £31.7m and Commodities £37.88m.

There are no restrictions on the realisability of the property holdings or the remittance of income or proceeds on disposal and the fund is not under any contractual obligations to purchase, construct or develop any of these properties. Nor does the fund have any responsibility for any repairs, maintenance or enhancements.

The fund held the following unlisted securities as at 31st March 2013:

Equities (including managed equities) £341m, Index Linked Securities £176m and Other Assets £87m.

The fund held the following listed securities as at 31st March 2013:

Equities (including managed equities) £127m, Fixed Interest Securities £26m and Index Linked Securities £10m.

<sup>\*\*</sup> Due to the timing of the final valuation of Private Equity and the Financing Fund, adjustments were made to the valuations in the 2011/12 accounts based on information received during June 2013. The effect of these adjustments have been reversed this year through the change in market value as the true valuation has now been reflected in these accounts. The total of these adjustments is £2.191m.

An analysis of investment movements for 2011/12 is set out below:

INVESTMENT MOVEMENTS 2011/12	Value at 31 March 2011 £000	Purchases at Cost £000	Sales Proceeds £000	Change in Capital Value £000	Change in Market Value £000	Value at 31 March 2012 £000
UK Equities	38,484	16,947	(9,064)	57	(2,679)	43,745
Global Equities	280,438	122,119	(130,245)	(390)	(2,456)	269,466
Managed Equities	149,430	1,830	0	0	253	151,513
Property	62,831	12,602	(8,785)	(85)	430	66,993
Fixed Interest Securities	82,110	0	(3,855)	0	10,326	88,581
Index Linked Securities	42,516	0	(2,145)	0	9,181	49,552
Other *	93,217	8,496	(2,049)	0	(1,229)	98,435
Derivatives	(46)	0	0	0	29	(17)
	748,980	161,994	(156,143)	(418)	13,855	768,268
Cash Deposits	13,332					6,196
Other Investment Balances	556					990
Total Investments	762,868					775,454

<sup>\*</sup> Includes Commodities, Hedge Fund, Venture Capital and Credit Mandates

# FINANCIAL INSTRUMENTS

The accounting policies describe how the different asset classes of financial instruments are measured, and how income and expenses are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category. No financial assets were reclassified during the accounting periods. All assets are held at fair value, therefore there is no difference between fair value and carrying value.

	31 <sup>st</sup> March 2013			31 <sup>st</sup> March 2012			
	Fair Value through Profit & Loss	Loans and Receivables	Financial Liabilities at Amortised Cost	Fair Value through Profit & Loss	Loans and Receivables	Financial Liabilities at Amortised Cost	
	£000	£000	£000	£000	£000	£000	
Financial Assets							
Equities	17,360			313,211			
Managed Funds:							
Property	68,794			66,993			
Equity	510,346			151,513			
Fixed Interest	130,160			88,581			
Index Linked	26,496			49,552			
Other Assets	80,290			98,435			
Derivative contracts	49,199			4			
Cash deposits		33,502			6,196		
Pending Trades		2,670			1,680		
Dividends & Income		1,153			484		
Contributions Due		538			765		
Cash Balances		1,144			3,518		
	882,645	39,007		768,289	12,643		
Financial Liabilities							
Derivative Contracts	(49,199)			(21)			
Pending Trades			(3,127)			(1,174)	
Unpaid benefits			(584)			(290)	
Other Current Liabilities			(1,193)			(1,983)	
	(49,199)	0	(4,904)	(21)	0	(3,447)	
Net Financial Assets	833,446	39,007	(4,904)	768,268	12,643	(3,447)	

# **Net Gains and Losses on Financial Instruments**

Financial Assets
Fair Value through Profit and Loss
Loans and Receivables
Financial Liabilities
Fair Value through Profit and Loss

31/03/13	31/03/12
£000	£000
85,404	13,263
0	0
0	(21)
85,404	13,242

The fund also received bank interest totalling £8,050 during the year.

#### Valuation of Financial Instruments carried at Fair Value

The following table provides an analysis of the financial assets and liabilities of the pension fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

Level 1 consists of assets where the fair values are derived from unadjusted quoted prices in active markets for identical assets and liabilities e.g. quoted equities.

Level 2 consists of assets where quoted market prices are not available e.g. where an instrument is traded in a market that is not considered to be active.

Level 3 consists of assets where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data.

Values as at 31 <sup>st</sup> March 2013	Quoted Market Price	Using Observable Inputs	With Significant Unobservable Inputs	Total at 31/03/13
	Level 1	Level 2	Level 3	0000
	£000	£000	£000	£000
Financial Assets				
Financial Assets at Fair Value through Profit and Loss	66,559	784,431	31,654	882,644
Loans and Receivables	39,008			39,008
	105,567	784,431	31,654	921,652
Financial Liabilities	·	·	·	
Fair Value through Profit and Loss	(49,199)			(49,199)
Financial Liabilities at Amortised Cost	(4,904)			(4,904)
	(54,103)	0	0	(54,103)
Net Financial Assets	51,464	784,431	31,654	867,549

Values as at 31 <sup>st</sup> March 2012	Quoted Market Price Level 1 £000	Using Observable Inputs Level 2 £000	With Significant Unobservable Inputs Level 3 £000	Total at 31/03/12 £000
Financial Assets Financial Assets at Fair Value through Profit and Loss	313,215	426,388	28,686	768,289
Loans and Receivables	12,643			12,643
	325,858	426,388	28,686	780,932
Financial Liabilities				
Fair Value through Profit and Loss	(21)			(21)
Financial Liabilities at Amortised Cost	(3,447)			(3,447)
	(3,468)	0	0	(3,468)
Net Financial Assets	322,390	426,388	28,686	777,464

#### FINANCIAL RISK MANAGEMENT

As an investment fund, the Lewisham Pension Fund's objective is to generate positive investment returns for a given level of risk. Therefore the Fund holds financial instruments such as securities (equities, bonds), collective investment schemes (pooled funds), and cash equivalents. In addition, debtors and creditors arise as a result of its operations. The value of these financial instruments is reflected in the financial statements at their fair value.

Responsibility for the fund's risk management strategy rests with the Pension Fund Investment Committee. Risk management policies are established to identify and analyse the risks faced by the Council's pension operations. Policies are reviewed regularly to reflect change in activity and in market conditions. The main risks from the Fund's holding of financial instruments are market, credit and liquidity risks.

Market risk includes price risk, interest rate risk and currency risk. The Fund's investments are managed on behalf of the Fund by the appointed investment managers. Each investment manager is required to invest the assets managed by them in accordance with the terms of their investment guidelines or pooled fund prospectus.

Due to the performance of some managers, the Lewisham Pension Investment Committee (PIC) decided to move the fund towards a more passive rather than active management. This has been reflected in this statement of accounts. The Committee has determined that the new investment management structure is appropriate and is in accordance with its revised investment strategy. The Committee, however, regularly monitors each investment manager, and its investment consultant (Hymans Robertson) advises on the nature of the investments made and associated risks.

The Fund's investments are held by Northern Trust, who act as custodian on behalf of the Fund. As the Fund adopts a long term investment strategy, the high level risks described below will not alter significantly during any one year unless there are significant strategic or tactical changes to the portfolio.

### 1) Market Risk

Market risk represents the risk that fair value of a financial instrument will fluctuate because of changes in market prices, interest rates or currencies. The Fund is exposed, through its investments in equities, bonds and investment funds, to all these market risks. The aim of the investment strategy is to manage and control market risk within acceptable parameters while optimising the return from the investment portfolio. In general, market risk is managed through the diversification of the investments held by asset class, investment mandate guidelines, and investment managers. The risk arising from exposure to specific markets is limited by the strategic asset allocation, which is regularly monitored by the PIC.

a) Market Price Risk represents the risk that the value of a financial instrument will fluctuate as a result of factors other than interest rate or foreign currency movements, whether those changes are caused by factors specific to the individual instrument, its issuer or factors affecting the market in general. Market price risk arises from uncertainty about the future value of the financial instruments that the Fund holds. All investments present a risk of loss of capital, the maximum risk being determined by the fair value of the financial instruments. The investment managers mitigate this risk through diversification in line with their own investment strategies and mandate guidelines. The Council and its investment advisors also undertake appropriate monitoring of market conditions and benchmark analysis. The Fund has a long term view on expected investment returns which smooths out short term price volatility.

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's advisors, the Council has determined that the following movements in market price risk are reasonably possible for the 2012/13 reporting period.

Asset Type	Potential Market Movement +/- (% p.a.)
UK Equities	13.3
Overseas Equities	13.2
UK Bonds	6.5
Index Linked	8.6
Cash	0.0
Other Assets	6.5
Property	1.9

The potential volatilities are broadly consistent with a one standard deviation movement in the change in value of the assets over the latest three years. This can then be applied to the period end asset mix as follows:

Asset Type	Final Market	Percentage	Value on	Value on
	Value	Change	Increase	Decrease
	£000	_	£000	£000
UK Equities	302,959	13.3	343,253	262,665
Overseas Equities	224,747	13.2	254,414	195,080
UK Bonds	130,160	6.5	138,620	121,700
Index Linked	26,496	8.6	28,775	24,217
Cash	33,502	0	33,502	33,502
Other Assets	80,290	6.5	85,509	75,071
Property	68,794	1.9	70,101	67,487
Total Assets*	866,948	8.0	954,174	779,722

<sup>\*</sup> This figure excludes derivatives and other investment balances.

- **b)** Interest Rate Risk is the risk to which the Pension Fund is exposed to changes in interest rates and relates to its holdings in bonds and cash. Based on interest received on bonds held on a segregated basis and cash held by investment managers, a 0.5% change in the interest rate would result in an approximate change in income of £677k.
- c) Currency Risk is the risk to which the Pension Fund is exposed to fluctuations in foreign currency exchange rates. The fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the fund (£UK). The fund's currency rate risk is routinely monitored by the Council and its investment advisors. In practice, this is achieved by the use of futures and forward foreign exchange contracts, which entitle and oblige the seller and holder to exchange assets or currency on a future date at a predetermined price or rate. The former are tradable on exchanges, the latter are "over the counter" agreements, which neither the purchaser or the seller may transfer. As at 31 March 2013, forward foreign exchange contracts were the only derivative contracts held. There is no cost on entering into these contracts but the market value is established as the gain or loss that would arise at the settlement date from entering into an equal and opposite contract at the reporting date. Following analysis of historical data in consultation with the Fund's advisors, the Council considers the likely volatility associated with foreign exchange rate movements to be 6.2%. This represents the aggregate currency exposure in the fund as at the end of March 2013 and is calculated by multiplying the weight of each currency by the change in its exchange rate (relative to GBP). This volatility is applied to the fund's overseas assets as follows:

Asset Type	Asset Value at 31/12/12	+ 6.2%	- 6.2%
	£000	£000	£000
Overseas Equities	224,747	238,704	210,790
Other Assets	51,835	55,054	48,616
Other Alternatives	67,456	71,645	63,267
Total	344,038	365,403	322,673

#### 2) Credit Risk

Credit risk represents the risk that the counterparty to a financial instrument will fail to meet an obligation and cause the Fund to incur a financial loss. This is often referred to as counterparty risk. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the fund's financial assets and liabilities. The Fund is exposed to credit risk through its underlying investments (including cash balances) and the transactions it undertakes to manage its investments. The careful selection of and monitoring of counterparties including brokers, custodian and investment managers minimises credit risk that may occur through the failure to settle transactions in a timely manner.

The Fund is also exposed to credit risk through Securities Lending. The Securities Lending (SL) programme is run by the Fund's custodian, Northern Trust, who assign four different risk management oversight committees to control counterparty risk, collateral risk and the overall securities lending programme. The minimum level of collateral for securities on loan is 102%, however more collateral may

be required depending on the type of transaction. To further mitigate risks, the collateral held on behalf of the Pension Fund is ring fenced from Northern Trust. Securities lending is capped by investment regulations and statutory limits are in place to ensure no more than 25% of eligible assets can be on loan at any one time. The Fund's exposure through the securities Lending programme is now reduced as the fund is now passively managed and SL activity has greatly reduced. The Financing Fund is also exposed to credit risk. The fund gains exposure by investing in private placements. This risk is managed by assigning a credit analyst to all investments, who continually monitors the asset, its direct peers and its sector.

### 3) Liquidity Risk

This is the risk that the Pension Fund will have difficulties in paying its financial obligations as they fall due, foe example the pensioner payroll costs and capital commitments. The Council therefore takes steps to ensure that has adequate cash resources to meet its commitments. The fund holds a large proportion of assets in instruments which can be liquidated at short notice, normally three working days. As at the 31 March 2013 these assets totalled approximately £684m, with a further £33.5m held in cash by the custodian on behalf of the fund managers.

#### 6. INVESTMENT MANAGEMENT FEES

Fund Managers' Fees Custodian Fees \* Advisory Costs

**Totals** 

2012/13 £000
1,872 227 63
2,162

	1/12 000	
3.	,045 0 0	**
3	,045	

# 7. TRANSFER VALUES IN AND OUT

There were no group transfers this year, all transfers were on an individual basis.

#### 8. PRIOR YEAR ADJUSTMENT

No prior year adjustments have been made to these accounts.

### 9. DERIVATIVE CONTRACTS

At 31 March 2013, forward foreign exchange contracts were the only derivative contracts held. Forward foreign exchange contracts are disclosed in the accounts at market value which is the gain or loss that would arise from closing out the contract at the balance sheet date by entering into an equal and opposite contract at that date.

Foreign Exchange Gains Foreign Exchange Losses

**Total Unrealised Gains / (Losses)** 

31/03/13 £000
0
0

03/12 £000
4 (21)
(17)

<sup>\*</sup> These fees include the cost of transition management

<sup>\*\*</sup> These costs were classified as adminuistration costs in 2011/12 (see note 3)

#### 10. DEBTORS AND CREDITORS

(a)	Debtors
-----	---------

	2012/13	2011/12
	£000	£000
Contributions Due from Admitted / Scheduled Bodies	538	765
	711	765 484
Equity Dividends / Income from Managed Funds Interest and Other Income	390	404
Tax Refunds	52	0
Pending Trades	2,670	1,680
rending trades	2,070	1,000
	4,361	2,929
(b) Creditors	·	
	2012/13	2011/12
	£000	£000
Fund Manager and Custody Fees	(171)	(516)
Consultancy / Advisory Fees (inc Audit Fees)	(94)	(27)
Pension Payments ue to Employes	(586)	(289)
Pending Trades	(3,127)	(1,174)
LB Lewisham	(926)	(1,441)
	(4,904)	(3,447)

The pending trades relate to purchases and sales by managers which have yet to be the subject of cash settlement. At the year end these are treated as investment debtors and creditors.

#### 11. CASH DEPOSITS

The Northern Trust Company is the fund's global custodian and the cash is held in an interest bearing account to meet the cash flow requirements of the fund and its managers. Part of the cash held this year was in relation to the closure of the Hedge Fund of Funds with Fauchier Partners. The total cash held as at 31<sup>st</sup> March 2013 was £33.5m (£6.19m as at 31<sup>st</sup> March 2012). Approximately £20m of the cash held was from the closure of the Fauchier Partners investment during the year. Suitable reinvestment of these funds is currently being considered. £7m of the cash is being held to meet the ongoing cashflow requirements of the fund and £4m is the residual cash from the transition.

The Lewisham cash balance represents uninvested cash held in the Pension Fund bank account as at 31<sup>st</sup> March 2013. The cash in hand figure includes £926k to be paid by the Fund to the Council for items described in note 15a below.

2012/13

2011/12

#### 12. TRANSACTION COSTS

The following direct costs were incurred in relation to individual investment transactions:

	£000	£000
Total Purchases Total Sales	261 148	199 144
Totals	409	343

#### 13. POST YEAR END EVENTS

There have been no events since March 2013, and up to the date when these accounts were prepared, that require any adjustment to these accounts.

#### 14. COMMITMENTS

The Pension Fund was committed to the following capital contributions as at the 31<sup>st</sup> March 2013:

#### **Harbourvest**

Fund	Amount	Translated
		£
HarbourVest Partners VIII – Cayman Venture Fund L.P	\$1,852,500	1,224,317
HarbourVest Partners VIII – Cayman Buyout Fund L.P	\$4,995,000	3,301,195
HarbourVest International Private Equity Partners V –	€2,362,500	1,991,115
Cayman Partnership Fund L.P		
HarbourVest International Private Equity Partners V –	€180,000	151,704
Cayman Direct Fund L.P		
Total		6,668,331

The Harbourvest commitments have been translated from either Euros or Dollars using exchange rates as at 31<sup>st</sup> March 2013. Total Harbourvest commitments as at 31<sup>st</sup> March 2012 were £8,909,007.

#### 15. RELATED PARTY TRANSACTIONS

There have been non material transactions with related parties in the financial year. There were no provisions for doubtful debt and amounts written off in the period.

Eight Councillors sit on the Pensions Investment Committee which oversees the Fund. Four Councillors of this Committee are members of the pensions scheme. At each meeting of the Pensions Investment Committee Councillors are asked to make declarations of interest which are minuted at the meeting.

- Cllr Maslin declared an interest in UBS. He is a Director of Hales Gallery of which UBS is an
  occasional customer. He has not taken part in any of the decisions taken during the year
  involving UBS.
- Councillor Muldoon declared a personal interest in the February 2013 meeting, as a friend of Sir Paul Judge, the Chair of Schroder Income Growth Fund plc.

No other trustees or Council chief officers with direct responsibility for pension fund issues have undertaken any declarable transactions with the Pension Fund.

The Council, the administering body, had the dealings with the Fund as follows:

- a) Recharges from the Council for the in-house administration costs and other expenses, such as interest payable on balances, borne by the scheme were transacted for £623k (see note 3). (Some cash transactions relating to pension activities are currently effected through the Council's bank account and consequently pension fund cash balances are held by the Council from time to time and vice versa.)
- b) The salary of the Executive Director for Resources and Regeneration, who is the lead Pension Fund Officer, is disclosed in Note 27 to the Core Financial Statements of the main accounts.

### 16. ADDITIONAL VOLUNTARY CONTRIBUTIONS (AVCs)

Contributing members have the right to make additional voluntary contributions (AVCs) to enhance their pension. There are currently 48 'open' AVC contracts for LGPS members (i.e. excluding members with AVC contracts who have left Lewisham and now have preserved benefits). Some of these 'open contracts' will be for members who have paid AVCs in the past but who have suspended payments to the scheme for the time being.

The fund has two AVC providers: Clerical Medical and Equitable Life. The value of AVC investments is shown below, the contributions are held by the providers and do not form part of the Lewisham fund's assets in accordance with regulation 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009.

Value at the Beginning of Year Contributions and Transfers Rec'd Investment Return Paid Out Value at the End of the Year

2012/13		
	Clerical	
Equitable	Medical	Total
£000	£000	£000
535	984	1,519
9	199	208
20	85	105
(37)	(302)	(339)
527	966	1,493

2011/12		
	Clerical	
Equitable	Medical	Total
£000	£000	£000
535	906	1,441
5	243	248
20	32	52
(25)	(197)	(222)
535	984	1,519

#### 17. SCHEDULED BODIES

The following are scheduled bodies to the fund as at 31st March 2013:

Christ The King Sixth Form College
Haberdashers' Aske's Knights Academy

Lewisham Homes

St Matthew Academy
Tidemill Academy

# 18. ADMITTED BODIES

The following are admitted bodies to the fund as at 31<sup>st</sup> March 2013:

National Car Parks Ltd Quality Heating Excalibur Tenant Management Project Blenheim CDP

PLUS RSM Tenon (formerly RSM Bentley Jenison)

Housing 21 Broomleigh Housing Association

Lewisham Nexus Services Penrose
Lewisham Way Youth and Community Centre Skanska
SAGE Educational Trust One Housing

CIS Securities Fusions Leisure Management

Wide Horizons 3 C's Support
Phoenix Children's Society

INSPACE Pre-School Learning Alliance
T Brown & Sons Chequers Contract Services

#### 19. STOCK LENDING

The Statement of Investment Principles permits the Fund to enter into stock lending (whereby the Fund lends other bodies stocks in return for a fee and collateral whilst on loan). Equities and fixed income assets held in segregated accounts in custody may be lent. The Fund actively lends in 50 different equity and fixed income markets worldwide. Northern Trust conducts this activity on behalf of the Fund.

The economic benefits of ownership are retained when securities are on loan. The Fund has its full entitlements at all times to any income due, or rights on its securities on the anticipated date of the entitlement, so that no economic benefits are foregone as a result of securities lending activity.

Northern Trust pays income to the Fund on a contractual basis (i.e. pay date) for contractual income markets. For non-contractual income markets, Northern Trust pays income to the Fund once income is received from the local sub custodian. Therefore, income is paid at the same time as income is paid for in-custody positions. Northern Trust is responsible for collecting dividend and interest income on loaned securities from borrowers. The right to vote moves with the securities.

There was a large reduction in stock lending activity towards the end of the year due to the fund restructure and move to passive investments, as the fund is unable to lend units in pooled funds.

As at the 31<sup>st</sup> March 2013, the value of aggregate stock on loan was £0.98m (£25.5m as at 31<sup>st</sup> March 2012). These have been carried in the accounts at this value. There are no liabilities associated with these assets.

#### Collateral

The collateral held versus securities on loan cannot be sold or repledged in absence of default by the borrower.

The Council entered into stock lending transactions during the financial year earning £89k net of direct expenses (£100k as at 31<sup>st</sup> March 2012). The value of collateral held was £1.064m (£27.2m as at 31<sup>st</sup> March 2012).

#### 20. MEMBERSHIP

Administering Authority Scheduled Bodies Admitted Bodies

Active Members	
2012/13	2011/12
5,322 655 180	5,035 666 162
6,157	5,863

Deferred	
Benefi	
2012/13	2011/12
7,284 303	6,958 243
92	66
7,679	7,267

Retired N	lembers
2012/13	2011/12
6,530 127 43	6,448 106 39
6,700	6,593

### 21. AUTHORISATION

These accounts were authorised on the 19<sup>th</sup> September 2013 by the Executive Director for Resources and Regeneration.

# **SECTION 6**

# ANNUAL GOVERNANCE STATEMENT

2012/13

### ANNUAL GOVERNANCE STATEMENT

#### 1. SCOPE OF RESPONSIBILITY

The London Borough of Lewisham (Lewisham) is responsible for ensuring that its business is conducted in accordance with the law and proper standards. It must make certain that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. Lewisham also has a duty under the *Local Government Act 1999* to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, Lewisham is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, which includes arrangements for the management of risk.

Lewisham has approved and adopted a <u>Local Code of Corporate Governance</u>, which is consistent with the principles of the CIPFA/SOLACE Framework *Delivering Good Governance in Local Government*.

In accordance with paragraph 3.7.4.3 of the Code of Practice on Local Authority Accounting for 2012/13; it is noted that Lewisham's financial management arrangements conform with the governance requirements of the CIPFA *Statement on the Role of the Chief Financial Officer in Local Government* (2010) as set out in the Application Note to *Delivering Good Governance in Local Government: Framework.* 

The Annual Governance Statement (AGS) explains how the Authority has complied with the code and also meets the requirements of regulation the *Accounts and Audit (England) Regulations 2011* in relation to the publication of a statement on internal control.

### 2. THE PURPOSE OF THE GOVERNANCE FRAMEWORK

The governance framework comprises the systems and processes, culture and values, by which the Authority is directed and controlled. The framework also governs the activities through which it accounts to, engages with and leads the community. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve aims and objectives or compliance with policies and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Lewisham's policies, aims and objectives. It then evaluates the likelihood of those risks being realised and the impact should they be realised, and seeks to manage them efficiently, effectively and economically.

The governance framework has been in place at Lewisham for the year ended 31 March 2013 and up to the date of approval of the annual governance statement and statement of accounts.

### A summary of the governance framework

Lewisham's directly elected Mayor ensures the Council has a clear strategic direction and effective leadership. The Council benefits from the perspectives and contributions of 54 Councillors. The Council's Constitution clearly defines the roles of Members and Officers, and this clarity contributes to effective working relationships across the Council.

The Local Code of Corporate Governance and well developed Codes of Conduct for Members and Officers demand the highest standards of ethical behaviour. These are reviewed regularly and are communicated widely. A new Member Code of Conduct was adopted in June 2012 to reflect changes introduced in the Localism Act 2011.

Financial decisions are tied to corporate priorities. The management of risk is handled at a corporate and directorate level and is overseen by an independently chaired Internal Control Board. The involvement and contribution made by the Constitution Working Party, the Standards Committee and the Audit Panel to provide a check on the Council's governance arrangements represent constructive and informative tools to ensure the robustness of the Council's arrangements.

The Council's overall vision for the area is shared by its key partners on the Lewisham Strategic Partnership (LSP) and was developed following extensive consultation with the community.

No governance concerns have been raised in either the 2010/11 or 2011/12 Annual Audit letters, issued by the Audit Commission.

In December 2010, the Government introduced the Localism Bill (now the Localism Act) into Parliament. The Head of Law provided an all party briefing on the Act, and also provided briefings to the Standards Committee in June 2012. Briefings on the Localism Act have also been provided to the Mayor and Cabinet, the Executive Management Team and Heads of Service. The Head of Law has also provided training to staff in specific services such Planning and Housing, where the Localism Act could have a significant impact as well as briefings on the new Member Code of Conduct and the revised Constitution.

#### 3. ELEMENTS OF THE GOVERNANCE FRAMEWORK

# a) Identifying and communicating the authority's vision of its purpose and intended outcomes for citizens and service users

The long-standing vision of the Council is: *Together, we will make Lewisham the best place in London to live, work and learn.* This was agreed following extensive consultation and adopted by the LSP as the vision statement for Lewisham's first Community Strategy, launched in 2003. This joint vision is promoted on the Lewisham website and in Council strategies, which are also published on the website.

In 2008 the LSP published "Shaping our future: Lewisham's Sustainable Community Strategy (SCS) 2008-2020" in line with the recommendations of the Local Government White Paper, Strong and Prosperous Communities (2006). The development of the SCS was informed by an extensive programme of consultation, which identified resident's aspirations for Lewisham, and which ensured that those views fed into the six key outcomes for the borough the SCS sets out to achieve.

This development approach was endorsed by the Audit Commission, when they concluded in their 2009 Area Assessment that "Lewisham's local strategic partnership understands the issues of concern to residents very well. Their main priorities reflect local people's needs and wishes clearly".

The Council has an enduring set of 10 corporate priorities. The corporate priorities set out how the organisation will contribute to the delivery of the SCS. Performance against the corporate priorities is reviewed every year through the Annual Report and is also supplemented by the Monthly Management Report.

Details relating to the Council's vision, values and priorities are contained on Lewisham's website. This ensures that members of the public, citizens and service users are able to hold the Council to account.

# b) Reviewing the authority's vision and its implications for the Authority's governance arrangements

The Lewisham Strategic Partnership is led by the LSP board which is chaired by Lewisham's directly-elected Mayor. A review of the existing LSP structure is currently in progress. Discussions are taking place with members of the LSP Board and thematic partnerships on options for the future. A report outlining the different options relating to the future role and work programme of the LSP will be presented to the LSP in autumn 2013.

Currently a series of thematic partnerships work with the LSP board, each concentrating on a specific set of cross-cutting policy issues. The thematic partnerships bring together the relevant organisations and individuals to determine appropriate interventions and to ensure that joint-working results in the best

possible outcomes for citizens and service users. The LSP board and thematic partnership boards are focused around the key outcomes informed by the SCS. This now includes the Health and Wellbeing Board which was a requirement of the Health and Social Care Act 2012. The Health and Wellbeing Board brings together elected members and strategic partners to identify local health challenges and leads on the activity necessary to address them. The plans which relate to all the thematic boards are monitored on a regular basis. The monitoring of such plans feeds up to the LSP board and into the wider monitoring of the SCS.

The Council assessed the implications of change for the Council's governance arrangements through the review of the Local Code of Corporate Governance at the Standards Committee (10<sup>th</sup> May 2007) and at Council (23<sup>rd</sup> May 2007). Further reviews of the Local Code have taken place in 2008, 2009, 2010, 2011, 2012 and 2013. The review of 2009 (reported to Standards Committee on 5<sup>th</sup> May 2009) recommended that the Local Code be extended to include a new requirement – in the light of new CIPFA guidance and the Council's extensive partnership arrangements – to ensure effective partnership governance and risk management.

Further to this, on an ongoing basis, the work of the Constitution Working Party and the Internal Control Board addresses governance issues arising out of the Council's vision for the area.

c) Measuring the quality of services for users, for ensuring they are delivered in accordance with the authority's objectives and for ensuring that they represent the best use of resources.

In the 2011/12 <u>Annual Audit Letter</u> the Audit Commission commented that 'the Council have made proper arrangements to secure economy, efficiency and effectiveness in your use of resources'.

A review of the Performance Management Framework takes place at least every three years, to ensure continuous improvement. The Performance Management Framework allows for robust and structured target setting against national requirements and local priorities. It also allows the Council, its partners and residents to monitor and measure the Council's effectiveness against these national and local performance indicators.

Our Monthly Management Report is the centrepiece of our performance reporting structure. It provides a clear and easy to read analysis of our performance against a basket of 57 indicators including former national indicators and local measures, and also includes an executive summary to direct attention to areas of strong performance as well as areas requiring greater management attention. It is produced entirely from the performance management system and is presented monthly to the Executive Management Team and quarterly to Mayor's briefing and to the Mayor and Cabinet.

The Monthly Management Report utilises Red exception reporting to focus attention on key areas such as Projects, Risk, Finance and Performance. By combining these four areas for each of our corporate priorities, it functions as the critical tool for supporting decisions across the organisation. While examining this report, the Executive Management Team, Mayor and Cabinet and Public Accounts Select Committee challenge all aspects of performance. The report is also published on the Council's website, and so is accessible to members of the general public.

In order to provide assurance on our risk management framework, a 'risk maturity thematic review' of risk management across the Council was again commissioned from our internal audit service providers, which reported in March 2013. The conclusion of the review is that the Council has maintained its 'managed' approach to risk, which is the second highest of the five potential categories for this assessment.

The quality of services for users is also measured through satisfaction surveys and information from the complaints management and resolution process. The Council's complaints procedure is published on the web and has been publicised, through the Council's magazine, "Lewisham Life", which is published four times a year and made available to all residents of the borough. The Council has taken active steps to improve its complaints procedure and continues to use the Council's complaints management system, iCasework, to record complaints and feedback. The Council's website has been updated to provide comprehensive information relating to complaints. This also includes a fact sheet about the role of the Independent Adjudicator. The Corporate Complaints Team continue to deliver ongoing complaints management training. The training is designed to ensure that services learn from complaints, how to take preventative and corrective action and how to write an effective letter. The Head of Strategy and

Performance for Customer Services reports annually to the Standards Committee with an update on complaints, complaints performance is considered annually by Mayor and Cabinet and the Public Account Select Committee. Further reports are considered monthly at Directorate Management Team level.

Value for Money (VFM) is integral to Council operations, and the budget strategy is predicated on ensuring that the Council is delivering good VFM. A Budget Savings Strategy Group exists and meets at set intervals during the annual budget process. This group effectively replaces the former Efficiency Programme Board. With the recent emphasis being on securing budget savings (whether this be via improving efficiency or by budget cuts or service cessations) the group was created to focus on delivering the revenue budget savings which would be needed to make the strategy work.

The Group comprises, Heads of Strategy and Performance and Group Finance Managers, plus a representative from Human Resources and Legal Services. The Group has the remit to review and act as a sounding board for the Budget Strategy, savings process, saving proposals and the mechanics for ensuring the Council has a smooth process for delivering savings. The Group is also responsible for annually reviewing the existing process and suggesting ways to improve it. VFM profiles have now been drawn together to support and underpin the key deliverables and the drive towards value for money. These profiles bring together performance, costs, benchmarking and absence in one clear overview to enable managers to review and compare their service.

In the 2011/12 <u>Annual Audit Letter</u> the Audit Commission commented that within the Council 'There is a good track record of meeting budgets, delivering saving, supported by strong budget monitoring arrangements. The Council is now in year two of its four year efficiency strategy to deal with the economic climate and has successfully continued to deliver savings in 2011/12 towards its target of reducing costs by over £88m from Council's expenditure.'

# d) Defining and documenting the roles and responsibilities of the Executive, non executive, scrutiny and officer functions, with clear delegation arrangements and protocols for effective communication

The Council's Constitution sets out the roles and responsibilities of the Mayor, Chair of Council, the Council as a whole, the Executive, Overview and Scrutiny committees, Standards Committees and other committees.

Members follow the required formal procedures when making Council decisions, which ensure that such decisions are made transparently and openly. There is an annual programme of regular meetings whereby formal decisions are taken. Every committee agenda includes as a standard item a section on declarations of interest by committee members which sets out the legal position in relation to the need to declare, and on occasion, withdraw from discussion of matters where the member has a personal interest.

Decisions are taken in accordance with the Council and Mayoral scheme of delegation as appropriate and these schemes are maintained, kept up to date and made available to the public as detailed within the Constitution. Decisions are taken in accordance with the general principles of administrative law and on the basis of professional advice at all times. Minutes are published and made widely available through the Lewisham website. All Executive decisions are subject to review by Overview and Scrutiny business panel and may be called-in in accordance with the Council's Constitution. There were two matters called-in (referred to the Mayor for reconsideration) during the 2012/13 AGS review period, they were the Removal of Governor Report in June 2012 and the Housing Matters Report in July 2012.

The highest standards of ethical conduct are adhered to in order to avoid actual, potential and perceived conflicts of interest. The principles of decision making appear as Article 16 within the Constitution. Each year the Standards Committee receives a report on Member compliance with the Code of Conduct. In December 2012 the Standards Committee reported that there has been good compliance with the Member Code of Conduct, as existing to the end of June 2012. From the 1<sup>st</sup> July 2012 there has been a requirement for a new Code of Conduct. Members were briefed on their amended responsibilities under the code of conduct by the Head of Law at an all member briefing on the 16<sup>th</sup> July 2012. Training on the Codes of Conduct for both members and officers has been delivered by the Head of Law. A programme of further training is currently being developed in the light of changes to the Member Code of Conduct brought about by the Localism Act 2011.

Officers support all Members in the performance of their various roles and this is detailed in the Constitution. An induction programme has been delivered to members newly elected by local by-elections enabling them to understand and access all appropriate support and development to undertake their new role. Also during 2013/14 the Standards Committee will review the Member Development Programme in preparation for any new administration following the local elections in 2014. The roles of the statutory officers are also set out at Article 14 of the Constitution and in detailed job descriptions. The Schemes of Delegation by both the Mayor and the Council are appended to the Constitution at Part VIII.

# e) Developing, communicating and embedding codes of conduct, defining the standards of behaviour for members and staff

The Council adopted an amended Member Code of Conduct in July 2010 to comply with new legal requirements. It complies with all statutory provisions and is appended to the Constitution at Part V. It appears on the Council's website, on the intranet and is well publicised. A comprehensive training programme on the Codes of Conduct is delivered by the Head of Law (Monitoring Officer) on an on-going basis for members of the Council. A revised Member Code of Conduct came into place by July 2012, the Head of Law briefed members of the Standards Committee ahead of these changes and spoke at an All Party Briefing on the New Code of Conduct in July 2012.

Monitoring Officer advice is regularly sought by members in relation to potential Code of Conduct issues. The Standards Committee was consulted on changes to the Member Code in June 2012. They were also consulted on the review of compliance with the Members Code of Conduct in December 2012, as existing until the end of June 2012.

The Council has in place an Employee Code of Conduct which complies with all legal requirements and is appended to the Constitution at Part V. The purpose and content of the Employee Code of Conduct is available on the corporate intranet.

f) Reviewing and updating standing orders, standing financial instructions, a scheme of delegation and supporting procedure notes/manuals, which clearly define how decisions are taken and the processes and controls required to manage risks

#### Reviewing and updating standing orders, standing financial instructions

The Council's Financial Regulations, Financial Procedures and Directorates' Scheme of Delegation are regularly updated and communicated to all relevant staff and are available on the Council's intranet. The Financial Regulations, the Schemes of Delegation and the Financial Procedures were updated and published in November 2011. The Council's procedure rules, of which Standing Orders are a part, are reviewed alongside the Constitution; the Constitution is reviewed on a regular basis.

# Scheme of delegation and supporting procedure notes/manuals, which clearly define how decisions are taken

The Constitution is very clear about the decision making process. It requires that Members follow formal procedures when making Council decisions, which ensures that such decisions are made transparently and openly. There is an annual programme of regular meetings whereby formal decisions are taken. Committee reports are produced by officers in a standard format to ensure that authors address all significant considerations such as the legal and financial implications of decisions, equalities issues, environmental issues and a crime and disorder assessment.

Every committee agenda includes as a standard item a section on declarations of interest by committee members which sets out the legal position in relation to the need to declare, and on occasion, withdraw from discussion of matters where the member has a personal interest. The principles of decision making appear as Article 16 within the Constitution.

There is a well embedded agenda planning process and a requirement for reports to be signed off by senior officers. Decisions are taken in accordance with the Council and Mayoral scheme of delegation as appropriate and these schemes are maintained, kept up to date and made available to the public as detailed within the Constitution.

The Constitution requires Executive decisions to be published within two working days of being taken, and sent to all Members of the Council where possible by electronic means. Minutes are published and made publicly available on the Lewisham website. All Executive decisions may be called-in by the Overview and Scrutiny Business Panel in accordance with the Council's Constitution.

The Constitution provides for the Council to have a Constitution Working Party (CWP) to advise it on the operation of its constitutional arrangements. In practice, the procedure rules set out in the Constitution are under constant review to reflect changing needs. In 2012/13 reports to Council have included a Local Development Scheme Adoption, the Local Council Tax Reduction Scheme and the Children and Young People's Plan 2012-15.

#### Maintaining an adequate and effective system of internal audit

The Account and Audit (England) Regulations 2011 require the Council to undertake an adequate and effective internal audit of its accounting records and of its system of internal control. The role of internal audit is to provide an independent and objective opinion on the control environment within the Council. Internal audit work is undertaken in accordance with the CIPFA Internal Audit Code of Practice for Internal Audit in Local Authorities 2006 (the code).

The work of Internal Audit is set out in an annual internal audit plan that covers the key financial systems, schools and the operational activities where Internal Audit and management perceive there are risks to achieving operational objectives. The work of internal audit also supports the work of the Council's External Auditor who reviews their work in detail to satisfy themselves the work of internal audit can be relied upon.

The Council's governance, risk and control management arrangements has been subject to an annual independent review by the Audit Commission, the Council's outgoing external auditors. The last of these took place in the Autumn of 2012 and going forward such reviews will be conducted by Grant Thornton.

In order to provide assurance on our risk management framework, a 'risk maturity thematic review' of risk management across the Council was again commissioned from our internal audit service providers, which reported in March 2013. The conclusion of the review is that the Council has maintained its 'managed' approach to risk, which is the second highest of the five potential categories for the assessment.

For each audit where controls have been analysed, Internal Audit issues an assurance statement which indicates the level of assurance that management can place on the adequacy and effectiveness of the internal controls. For 2012/13, four levels of assurance were used: Two positive levels, 'substantial' and 'adequate' assurance; and two negative levels, 'limited' and 'no assurance'. In each report Internal Audit may also make control improvement recommendations, rated High, Medium or Low.

For 2012/13 83 assurance reviews were commissioned. Of these 71 require an opinion on internal control. The others are advisory pieces of work. Of the 71, 64 were finalised by the end of May 2013. Of the 64, 11 (17%) – compared to 11% in 2011/12 and 7% in 2010/11 – received a negative level of assurance, including two 'no assurance' opinions. Where a negative or no assurance opinion has been issued remedial action is being undertaken by managers and monitored by Audit Panel and ICB. In respect of the total number of recommendations made from all the reviews in the year; 10% were high (8% in 2011/12) and 39% medium (48% in 2011/12).

The 16 key financial systems are fundamental to the operation of the Council, so it is important that these systems have robust internal control mechanisms and operate effectively. Grant Thornton were appointed as the Council's external auditors as part of the Audit Commission's national procurement process with effect from November 2012. Over the last six months officers have had constructive and professional discussions with them on matters of mutual concern. To date the feedback from Grant Thornton has been broadly positive in respect of internal systems of financial control and they will fairly shortly commence more substantive work in respect of the Council's annual accounts.

This builds on the positive assurance that the Council had from the outgoing external auditor, the Audit Commission who reported to members in their 2011/12 Annual Audit Letter in November 2012 that the Council "has a strong culture of financial governance".

Internal Audit has Managed Audit status, whereby the Audit Commission (the Council's outgoing external auditors) placed reliance on the work of internal audit in forming their opinion. As part of the managed audit arrangements Internal Audit undertake reviews of the Council's fundamental systems.

Additionally the Council's outgoing external auditors, the Audit Commission, carried out an independent audit of the Council's Systems of Internal Financial Control and reported their findings in the 2011/12 Annual Audit Letter. Their letter dated October 2012, based on their audit of 2011/12, was reported to Members on 21st November 2012 at the Audit Panel.

#### The processes and controls required to manage risks

The Accounts and Audit (England) Regulations 2011 highlight the Council's responsibility for ensuring it has in place a sound system of internal control which includes arrangements for the management of risk.

There is a robust risk strategy and framework, reviewed and updated in 2010/11, in place to manage risks, it will be reviewed again in 2013. All services must maintain an operational risk register aligned to their service plan objectives. Risks are recorded and reported using the Council's main performance management system – Performance Plus. The risk registers record significant risks and score them in terms of impact and likelihood. Target scores are set and mitigation actions identified and monitored.

Directorate risk registers are considered in detail at least quarterly at Directorate Management Teams. Key risks within the directorate and corporate risk registers are then subject to quarterly reviews by the Risk Management Working Party and the Internal Control Board. The Internal Control Board is chaired by an independent 'non executive' person (Bill Roots, a former London Local Authority Chief Executive) and comprises the Executive Management Team, Head of Law (Monitoring Officer), Head of Audit and Risk and Group Manager for Insurance and Risk. Risks are updated quarterly and are tracked through the monthly management report which summarises key risks and mitigation actions taken.

The focus on risk in the Management Report was reviewed in 2011/12 to include a statement on the risk environment for each priority as well as the risks with a 'red' rating being reported. In addition, for both corporate and directorate risks any significant variances against target are reported.

Risk Management is embedded within the Council's approach to programme and project management. Project risks are regularly reviewed by Project Review Groups and Corporate Project Board. Risks for the whole capital programme are reviewed and updated quarterly. Members are involved in scrutinising risks with updates of the Capital Programme considered regularly by Public Accounts Select Committee and reported to Mayor and Cabinet.

# g) Undertaking the core functions of an audit committee, as identified in CIPFA's Audit Committees – Practical Guidance for Local Authorities

The Audit Panel is made up of six elected members and up to four independent advisors and meets at least quarterly. A key role of the panel is to review and comment on the strategy, plans and resources of Internal Audit. Internal Audit update reports are received by the panel on a quarterly basis, summarising the audit reports issued, management's progress on implementing internal audit recommendations, and the performance of the Internal Audit function. Update reports on the activities of the Anti-fraud and Corruption Team are also received by the panel on a quarterly basis. The panel receive the annual report of the Council's Head of Audit and Risk, this last happened in June 2013.

The panel consider and monitor the effectiveness of the Council's risk management arrangements, the control environment and associated anti-fraud and anti-corruption arrangements. In terms of external assurance, the panel consider the external auditor's Annual Plan and other relevant external reports which contribute to the level of assurance. The panel monitors management action in response to issues raised by internal and external audit, and significant issues identified by these are included in the action plan appended to this statement.

The panel also consider the Council's annual Statement of Accounts and this Statement and makes comments on those to the meeting of the Full Council that considers the accounts.

# h) Ensuring compliance with relevant laws and regulations, internal policies and procedures, and that expenditure is lawful

The duties of the Head of Law (Monitoring Officer) are defined in the Constitution. The Monitoring Officer attends Mayor and Cabinet and Full Council meetings and regularly briefs EMT, Members and relevant staff on corporate legislative developments. In 2012, the Head of Law briefed Members on the Transfer of Health Function and the New Code of Conduct and relevant staff on the Localism Act and the possible impact that it could have on the organisation.

Legal advice is incorporated in every report and advice on proper process is a regular feature of that. Where gaps or non-compliance are identified, appropriate action is taken (e.g. in response to Freedom of Information compliance issues, alternative procedural arrangements were put in place to enhance performance). Reports do not proceed unless robust legal implications on all matters have been considered and are included in the report. Experienced professional legal staff are employed by the Council.

The financial management of the Authority is conducted in accordance with financial regulations set out in the Constitution. The Council has designated the Executive Director for Resources and Regeneration as Chief Finance Officer in accordance with Section 151 of the *Local Government Act 1972* and to discharge the responsibilities under Section 114 of the *Local Government Act 1998* and Sections 25-28 of the *Local Government Act 2003* in relation to the Chief Financial Officer's statutory duties. The Chief Finance Officer advises on the proper administration of the Council's financial affairs, keeping proper financial records and maintaining effective systems of financial control. These duties are reflected in the job description of the Executive Director for Resources and Regeneration which are set out at Article 14 of the Constitution. Financial implications are included in all committee reports and form an integral part of the information needed to aid the decision making process.

The Pensions Investment Committee has agreed a Governance Policy Statement which sets out how the Committee exercises its fiduciary duty to members of the Pension Fund. The Committee's governance arrangements include the appointment of an independent Custodian Bank responsible for the safe custody of the Fund's assets, the appointment of an independent investment advisor, independent actuary and investment consultant, Hymans Robertson. The Committee will review its Statement of Investment Principles in accordance with the CIPFA's Pensions Panel Principles of Investment decision making. In 2012 there was no significant change to the SIP and it was approved as part of the annual report in November.

#### i) Whistle-blowing and procedures for receiving and investigating complaints from the public

The Council has a whistle-blowing policy in place which is widely publicised on the Council's website and in 'Lewisham Life'. Complaints made under this policy are handled by the Head of Law (Monitoring Officer). An annual review is considered by the Standards Committee (most recently in May 2013).

# j) Identifying the development needs of members and senior officers in relation to their strategic roles, supported by appropriate training

The overall aim of the Members' Development Programme is to ensure that all members have access to the training and development opportunities they need to fulfil their responsibilities to the local community and provide clear leadership and effective scrutiny of local Council functions. Over the last year, a range of sessions have been delivered to support members in understanding the local implications of national policy and legislative changes, including briefings on Welfare Reform, Universal Credit, Social Housing Complaints and The Localism Act. An induction programme has also been delivered to members newly elected by local by-elections enabling them to understand and access all appropriate support and development to undertake their new role.

The Head of Personnel and Development has responsibility for the development needs of senior officers. The Monitoring Officer also plays a key role in ensuring that senior officers are aware of their statutory duties and changes in legislation. At the start of the financial year the Chief Executive defines objectives for each of the Executive Directors. These are then cascaded to officers throughout the organisation through the Performance Evaluation Scheme.

# k) Establishing clear channels of communication with all sections of the community and other stakeholders, ensuring accountability and encouraging open consultation

Lewisham has an open and outward facing culture that is clearly focussed on the needs of our residents and facilitated by an exceptionally strong and diverse approach to engagement and consultation.

The Council's engagement activity is overseen by the Strategy Performance and Communications Board. The Board operates at Executive Director level and provides a strategic steer on the communication and consultation agendas within the Council. It is supported by its subsidiary, the Consultation Steering Group, which draws representation from across the Council and supports effective resident engagement at an operational level.

In support of this, and to provide increased channels through which citizens are engaged, the Council continues to promote e-Participation through its online engagement system. This system provides the platform through which citizens can respond to online consultations as well as set up and respond to e-Petitions. Other channels of engagement include the 18 ward-level Area Assemblies which came into operation in 2008 and are open to anybody living or working in the ward, and the Young Citizens Panel which enables any young person aged 11-18 years either living or studying in the borough to join.

The Council website now includes a page on Open Data and Transparency, which gives information on Council spending, wages of senior managers, Freedom of Information requests; Audit of accounts; the Council's Pay Policy and Council decisions in order to be open and transparent we publish information here so that you can see how that money is spent.

I) Incorporating good governance arrangements in respect of partnerships and other group working as identified by the Audit Commission's report on the governance of partnerships, and reflecting these in the Authority's overall governance arrangements

The Council acts in a number of partnerships with a view to improving the quality of life for local people. These partnerships take a variety of forms, from large scale contracting, as in the case of the Building Schools for the Future programme, to strategic alliances such as the Lewisham Strategic Partnership (LSP). The Council has used the Audit Commission report on the governance of partnerships to provide a framework to assess its arrangements in relation to partnership working.

As a first stage in that process, the Head of Law (Monitoring Officer) conducted an exercise in relation to several of the most significant partnerships in the borough and reported those findings to the Internal Control Board. In February 2009, a detailed audit of all of the Council's major partnerships and contractual arrangements was reported to the EMT and to ICB. In response, EMT required all Directorates to consider partnership governance arrangements, and particularly the business continuity arrangements of those partnerships, as a standing item at Directorate Management Team meetings. In November 2009, the Chief Executive presented a paper to ICB which assessed the main risks to the partnerships within each of Lewisham's six Sustainable Community Strategy priority themes.

As part of the review of the Local Code in 2009 the Standards Committee accepted a recommendation to extend the Code to include a provision to ensure that the Council has robust and effective mechanisms to ensure partnerships are effectively governed and that partnership risks are identified and managed.

In November 2009, Standards Committee considered a new "Standards in Partnership" protocol that has been developed by Standards for England. Adherence to this protocol is intended to ensure that the aims of the partnership can be fulfilled effectively and the public can have confidence in the operation of the partnership.

The Standards Committee made a recommendation to refer this partnership protocol to the LSP, where it was considered in December 2009. The LSP reviewed its Terms of Reference and Code of Conduct in 2010 in order to reflect the good practice set out in the new Standards for England partnership protocol. A review of the existing LSP structure is currently in progress. Discussions are taking place with members of the LSP Board and thematic partnerships on options for the future. A report outlining the different options relating to the future role and work programme of the LSP will be presented to the LSP in autumn 2013.

#### 4. REVIEW OF EFFECTIVENESS

Lewisham has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of executive managers within the Authority who have responsibility for the development and maintenance of the governance environment, the Head of Internal Audit and Risk's annual report, and also by comments made by the external auditors and other review agencies and inspectorates.

The process by which the governance framework has been maintained and reviewed is widespread. It occurs throughout the year and at year end. On an ongoing basis, throughout the year, it has involved the following:

- Consideration by Internal Control Board of governance issues including risk registers, counterfraud updates and internal audit reports.
- The Head of Audit and Risk prepares a rolling plan of audit coverage to be achieved in the forthcoming year, based in primarily on an assessment of the Council's risk profile. The plan is reviewed by the Internal Control Board.
- The Audit Panel receives the Internal Audit Strategy and approves the annual audit plan.
- The Audit Panel receives the annual assurance report from the Head of Audit & Risk which set out his opinion on the Council's overall control environment.
- The Audit Panel reports on its work to the Public Accounts Select Committee twice a year.
- Executive Management Team (EMT) consider a full range of governance issues throughout the year, including issues relating to the improvement of the Internal Audit Service. EMT scrutinise performance and risk regularly and ensure management action where necessary.
- The Standards Committee reviewed the Council's annual complaints report and Whistle Blowing Policy. In May 2013 it considered the review of the Council's Code of Corporate Governance, and in December 2012 it reviewed Member compliance with the Member Code of Conduct.
- Consideration of external audit reports conducted in year by Mayor and Cabinet, Audit Panel and relevant Select Committees.
- The Health and Wellbeing Board has now been established as a committee as required by the Health and Social Care Act 2012. This brings together elected members and strategic partners to identify local health challenges and leads on the activity necessary to address them.
- 2012/13 service improvement planning process included a strong focus on risk (looking at each of the financial, business and operational dimensions).
- The Council keeps its risk management arrangements under review to drive continuous improvement. Through the governance mechanisms outlined above, in 2012/13 the following activities were undertaken:
  - The Council participated in the revised annual CIPFA risk management benchmarking exercise, performing in the upper quartile.
  - All partnership leads supporting the Thematic Boards of the Local Strategic Partnership refreshed their partnership risks.
  - A review of the last two years of risk reports and alignment of corporate and directorate risks was undertaken by the Internal Control Board.
  - The corporate risk register was fundamentally rewritten from the perspective of the public and made available via the Audit Panel.
  - The Risk Management Working Party are tracking delivery of risk mitigations to clearly identified responsible officers and deadlines.
  - Internal Audit have undertaken a detailed mapping of risks to the Audit Plan and related assurance mapping, reported to Audit Panel.

In order to provide assurance on our risk management framework, a 'risk maturity thematic review' of risk management across the Council was again commissioned from our internal audit service providers, which reported in March 2013. The conclusion of the review is that the Council has maintained its 'managed' approach to risk, which is the second highest of the five potential categories for this assessment.

At year end, the review of the effectiveness of the governance framework is conducted under the auspices of the Chief Executive by a team of officers consisting of:

Kath Nicholson: Head of Law and Monitoring Officer

- Troy Robinson: Standards & Education Law Advisor
- Barrie Neal: Head of Corporate Policy and Governance
- David Austin: Interim Head of Audit and Risk
- Stewart Snellgrove: Principal Policy Officer
- Patricia Duffy; Principal Policy Officer
- Paul Aladenika: Head of Policy and Partnerships

The AGS working party have met regularly since March 2008. Officers have been drawn from across the Council to represent key areas of expertise in governance and internal control matters. The terms of reference for the group are as follows:

- To provide expertise in the development of the AGS on governance and internal control matters
- To analyse CIPFA/SOLACE guidance in relation to the development of the Annual Governance Statement
- To collate evidence from across the organisation relating to CIPFA/SOLACE guidance
- To evaluate evidence collated and identify areas for action
- To compile an action plan of significant governance issues
- To develop the Annual Governance Statement to be incorporated in the Statement of Accounts on an annual basis
- To ensure that the AGS is signed off appropriately through the Council's key control mechanisms: Internal Control Board (including EMT members), Audit Panel, and Full Council
- To review the Annual Governance Statement and arrangements for governance and internal control throughout the year

The process by which the governance provisions are reviewed at year end includes:

- The consideration by ICB (EMT members) on the 14<sup>th</sup> May 2013 of the Annual Governance Statement Action Plan. This year no significant gaps or governance issues have been identified, as such the action plan outlines instead significant areas of governance focus needed to maintain an effective governance framework
- Preparation of the Accounts and the Head of Audit and Risk's Annual Report and consideration of these and the Annual Governance Statement by the Council's Audit Panel on 18th June 2013.
- A review of the Council's Local Code of Corporate Governance by the Standards Committee on the 7th May 2013, with reference to CIPFA/Solace Guidance.
- Referral of the Annual Governance Statement to full Council with the Statement of Accounts will happen in September 2013.
- Sign off by the Chair of the Council and Chief Executive, once approved.

#### 5. SIGNIFICANT GOVERNANCE FOCUS

In addition to the action taken to deal with governance during the course of 2012/13, as outlined in section 3 of this statement, we propose to take steps over the coming year (2013/14) to continue to maintain and improve governance within Lewisham. The Action Plan outlines the areas of significant governance focus in Lewisham, as well as progress to date and next steps. These actions have been selected due to their importance in maintaining an effective governance framework and have been agreed by the Internal Control Board.

We intend to monitor their implementation, operation and effectiveness as part of our next annual review. To do this regularly throughout 2013/14 it is proposed that the officer team dealing with governance arrangements meet quarterly and report on progress to the Internal Control Board and/or Audit Panel on relevant issues.

Signed on behalf of the Council;

Councillor Chair of Council Date: 19<sup>th</sup> September 2013 Barry Quirk
Chief Executive
Date: 19th September

Date: 19<sup>th</sup> September 2013

# **SIGNIFICANT GOVERNANCE ISSUES - ACTION PLAN 2012/13**

1. Governance Action:	Legislative Change - Ensure compliance with new and forthcoming legislation	
Desired	Lewisham is compliant with all legislation including new and forthcoming changes	
Outcomes	25 Monath to compliant with an regionation including flow and refunceming changes	
Timescales	March 2014	
Lead Officer	Head of Law	
Notes	Context & existing arrangements:  The duties of the Head of Law (Monitoring Officer) are defined in the Constitution. As part of these duties the Monitoring Officer attends Mayor and Cabinet and Full Council meetings and regularly briefs EMT, Members and relevant staff on corporate legislative developments. The Monitoring Officer and Executive Directors accept responsibility for compliance with new legislation.  Legal advice is incorporated in every report and advice on proper process is a regular feature of that. Reports do not proceed unless robust legal implications on all matters have been considered and are included in the report. Experienced professional legal staff are employed by the Council to support with this and wider legal matters.  Progress to date:  Examples of progress over the past quarter include the following:  • report to Mayor & Cabinet on meeting the Decent Homes Standards and the provision of sufficient housing, and;  • report to Mayor & Cabinet on changes to allocations and tenancies post Localism Act 2011  • report on Assets of Community Value setting out changes to the scheme of delegation was presented to and agreed by the Mayor in January 2013;  • procedures for dealing with assets of community value nominations have been put in place;  • officer training on Assets of Community Value delivered in January 2013;  • reported to Constitution Working Party on further constitutional amendments following internal review and Localism Act 2011 changes went to Council at AGM March 2013;  • reported to Mayor and Cabinet on Community Right to Challenge in March 2013 and procedure introduced;  • Health and Wellbeing Board established by constitutional changes in accordance with newly issued regulations;  • public health functions including contract novation, staff transfer and establishment of Health and Wellbeing Board March 2013 at Local Council AGM;  • Briefing to EMT on Public Services (Social Value) Act 2012 on constitutional changes to reflect this law implemented in March 2013.	
	Introduce policy for dealing with Social Value in Procurement, to go to Mayor and Cabinet as soon as possible.	

2. Governance Action	Procurement Strategy – Development and Implementation of an updated Procurement Strategy
Desired Outcomes	The Council is compliant with the revised procurement strategy including all new legislation
Timescales	July 2013
Lead Officer	Procurement Strategy Manager
Notes	Context & existing arrangements: The Procurement team works within European Union and UK legislation related to Public Procurement Regulations; and internally to Lewisham Council's Contract Procedure Rules included within the Constitution. The Council's procurement function maintains a strategic overview of corporate procurement activity and ensures that contracts and purchasing arrangements are carried out in line with legal requirements and the Council's policies and procedures. The procurement function also:  • provides advice, guidance and training on all aspects of the Council's contractual procedures and contractual and purchasing arrangements including the review of draft committee reports, and;  • undertakes contractor/service provider appraisals, tender evaluation and contract negotiations.  Progress to date:  • legal advice has been gained regarding new and anticipated legislation that will be reflected within the revised strategy, this is namely the Localism Act 2011 and the Public Services (Social Value) Act 2012;  • the Procurement Team have been actively assisting client colleagues in meeting the Council's requirement to include social considerations in contracts, which has been achieved by the acceptance of paying the London Living Wage over an increased number of contracts;  • the Code of Practice for Contractors, Suppliers and Service Providers has also been amended to include the use of contracting activity to increase the number of apprenticeships, use of local labour and local businesses;  • a draft strategy has been produced and is being consulted on by colleagues, and;  • the contract procedure rules have been revised within the new Constitution;  • the full refresh and greater monitoring and use of a single contract register for the Council is now in place  Next steps:  • The strategy has been finalised except that Section 3 maybe revised in light of a pan-London change to these indices and was signed off at the Commissioning and Procurement Board in April 2013.  • The Head of Law, Head o

3. Governance Action	Multi-agency Governance – Maintain effective multi-agency governance and partnership working
Desired Outcomes	Delivery of the priorities within the Sustainable Community Strategy (2008 -2020)
Timescales	March 2014
Lead Officer	Strategic Partnership Manager
Notes	Context & existing arrangements:  The Lewisham Strategic Partnership (LSP) brings together representatives from Lewisham's public, private, voluntary and community sector organisations. The LSP Board coordinates partnership activity in Lewisham and brings together representatives from Lewisham's public, private, voluntary and community sectors to set the overarching vision for the borough and to provide a partnership framework which will ensure that this vision is realised.  The newest thematic board is the statutory Health and Wellbeing Board, which was a requirement of the Health and Social Care Act 2012. The Board brings together elected members and strategic partners to identify local health challenges and leads on the activity necessary to address them.  Progress to date:  A review of the existing LSP structure is currently taking place. Discussions are taking place with members of the LSP Board and thematic partnerships on options for the future. A report outlining the different options relating to the future role and work programme of the LSP will be presented to the LSP in late 2013  the Council has just completed a full risk assessment and identified mitigating actions for the risks to the Council from partnership working for each of our key partners (e.g. housing, business, police, health, service to young people, the voluntary sector)  since the last reporting period it is also worth noting the outcomes of the Trust Special Administrator's report which recommended the closure of the Accident & Emergency Unit at Lewisham Hospital in response to the financial failings of the South London NHS Trust. Representation has now been made to the TSA and Secretary of State by the Council.

4.Governance	Internal Control - Maintain robust risk management arrangements	
Action:		
Desired Outcomes	Foreseeable risks are anticipated with mitigations and controls in place and complied with to minimise the impact on service delivery and any wider Council (e.g. financial or reputational) impact in the event of a risk materialising.	
Timescales	March 2014	
Lead Officer	Head of Audit & Risk	
Notes	Context & existing arrangements:  The management of risk is handled at a corporate and directorate level and is overseen by an independently chaired Internal Control Board. The involvement and contribution made by the Constitution Working Party, the Standards Committee and the Audit Panel also provide a check on the Council's governance arrangements and risk mitigation work. In addition to this the Council has systems in place to manage business continuity, health and safety (H&S), anti-fraud &	

corruption, money laundering and information management.

#### Progress to date:

In 2012/13 the actions for improvement identified at the Internal Control Board were implemented. This included strengthening the timeliness of completing all risk mitigation actions and internal audit recommendations, a full re-write of the corporate risk register, development of an assurance map to improve internal audit planning and focus, introduction of new e-learning modules in respect of H&S and Risk Management, ongoing work on policies and procedures to raise awareness and improve the controls around information governance, and a full refresh and move to a Corporate H&S manual.

#### **Next steps:**

- Refresh the internal audit charter and protocols to comply with the new Public Sector standards in force from April 2013 and deliver the full planned core systems and risk based (including lessons learnt from cases of fraud) internal audit programme for the financial year;
- Implement a corporate tracking process for all agreed H&S audit recommendations to improve monitoring of compliance;
- Refresh the Risk Management Strategy and Policy to align with and make better use of the operational risks now identified through the STAR process as part of business planning;
- Continue to strengthen the framework around information management in light of forthcoming new requirements and ongoing work around key information assets; and;
- Pull together and implement a business control framework (policies, practices and people) to align and monitor the maturity and effectiveness of the risk management, controls assurance, and compliance work undertaken across the Council's activities.

5. Governance	Performance Management - Maintain effective and robust performance	
Action:	management arrangements	
Desired	Performance management arrangements are a robust and transparent indication	
Outcomes	of the Council's performance	
Timescales	August 2013	
Lead Officer	Head of Corporate Policy & Governance	
Notes	Context & existing arrangements:	
	The monthly Management Report is the centrepiece of Lewisham's performance reporting structure. It provides performance analysis against a basket of 57 indicators including an executive summary to direct attention to areas of strong performance as well as areas requiring greater management attention. The management report is presented monthly to the Executive Management Team and quarterly to Mayor's briefing and Mayor & Cabinet. It is also available on the Council website.	
	The Report brings together performance indicators, risk entities, finance data and information on major projects into one overarching document.	
	The production of the monthly Management Report is supported by Directorate Management Teams, which convene performance meetings to directly monitor and address performance for which they are responsible.	
	<ul> <li>Progress to date:</li> <li>the results of the 2012 Residents Survey showed satisfaction with the Council's performance above the average for both Inner and Outer London;</li> <li>progress continues to be reported against individual and aggregate performance measures (by Council priority);</li> <li>the Council is also inputting into the Local Authority Performance System (led</li> </ul>	

Annual Governance Statement		
by London Councils) and LG Inform (led by the Local Government Association).		
Next Steps:  Over the next year the performance management framework (including the 'STAR' business planning process) will be reviewed and revised accordingly to ensure continuous improvement of arrangements.		

6. Governance Action	Ensure that the financial management of the Local Authority is conducted in accordance with the Council's statutory and financial obligations
Desired Outcomes	<ul> <li>improve the quality of auditable grant claims;</li> <li>close the Council's financial accounts on time, and;</li> <li>accounts are produced on time and without significant issues arising from external audit.</li> </ul>
Timescales	March 2014
Lead Officer	Head of Business Management & Service Support
Notes	Context & existing arrangements:  The financial management of the Authority is conducted in accordance with financial regulations set out in the Constitution. The Council has designated the Executive Director of Resources as Chief Finance Officer. The Chief Finance Officer advises on the proper administration of the Council's financial affairs, keeping proper financial records and maintaining effective systems of financial control. These duties are reflected in the job description of the Executive Director for Resources and Regeneration which are set out at Article 14 of the Constitution. Financial implications are included in all committee reports and form an integral part of the information needed to aid the decision making process.  The Council's Financial Regulations, Financial Procedures and Directorates' Scheme of Delegation, are regularly updated and communicated to all relevant staff and are available on the Council's intranet.  Progress to date:  • successful closure of accounts closing, timetable was prepared and significantly shorter than last year, allowing for extra focus on key risk areas, audit of 2011/12 accounts was presented to Full Council on the 26 <sup>th</sup> September 2012;  • quality of auditable grant claims improved;  • training provided to all finance staff to enable them to understand audit requirements better and hence how to prepare improved working papers.  • Grant Thornton have been appointed the as the Council's new auditors  Next Steps  • focus on closing accounts;  • preparation of the 2014/15 budget

7. Governance	Business as Usual - Maintain robust control over the business as usual
Action:	during the economic downturn and public sector cuts
Desired	Public Welfare (social, economic and environmental wellbeing of Lewisham)
Outcomes	March 2044
Timescales	March 2014
Lead Officer	Annual Governance Statement Working Party
Notes	Context & existing arrangements:  The Executive Management Team (EMT) continue to receive reports on the economic situation and its impact on related areas including employment, housing and health. EMT are also addressing the demographic pressures on school rolls. Progress to date:  The Council is addressing issues of unemployment, the implementation of the Health and Social Care Act, housing needs and the significant increase in demand on school places through discrete initiatives relating to:  apprenticeships – which has seen 214 young people benefit to date;  a Housing Matters progress report, setting out the outcomes of consultation with residents and signposting options for addressing housing challenges in Lewisham, was presented to Mayor & Cabinet in January 2013;  Activities relating to the implementation of the Health and Social Care Act (2012) are nearing completion. A successful transition programme means that Public Health functions and staff will transfer to the Council on 1 April 2013. Arrangements are in place to establish a formal Health and Wellbeing Board as of 1 April and a provider has been selected through a competitive tendering process, to deliver local Healthwatch functions. In addition, Lewisham is one of the boroughs participating in a pan-London procurement exercise to commission independent NHS complaints advocacy services.  the programme to secure sufficient school places continues through a programme of permanent expansions and temporary enlargements. A new Framework agreement has been established for the procurement of buildings and building modifications.  Transition activity took place prior to April 2013 to ensure that the new local Healthwatch organisation builds upon the work of the Lewisham Local Involvement Network. Also activity in relation to Public Health, which helped staff and functions transfer successfully to the Council.  Next steps:  recruitment for the 5 <sup>th</sup> cohort of the apprenticeship programme (starting May/June 2013);  develop a comprehensive NEETs strategy for

# **SECTION 7**

# GLOSSARY OF TERMS AND ACRONYMS USED IN THE ACCOUNTS

#### **GLOSSARY OF TERMS USED IN THE ACCOUNTS**

ACCRUALS Amounts included in the accounts to cover income and expenditure

attributable to the financial year, but for which payment had not been

received or made as at 31 March.

ACTUARY An independent professional who advises on the financial position of

the Pension Fund and carries out a full valuation every three years.

CAPITAL EXPENDITURE This is expenditure on the acquisition or enhancement of assets

which significantly prolongs their useful lives or increases their market value.. This is considered to be of benefit to the Council over

a period of more than one year, e.g. land and buildings.

**CAPITAL ADJUSTMENT** 

ACCOUNT

Represents capital resources set aside to meet past capital

expenditure.

**CAPITAL RECEIPTS** Income received from the sale of land, buildings and plant.

COLLECTION FUND A separate statutory account into which Council Tax and National

Non-Domestic Rates are paid in order to meet payments due to the Council's General Fund and Preceptors (currently the Greater

London Authority).

CONTINGENT LIABILITY A possible liability to incur future expenditure at the balance sheet

date dependant upon the outcome of uncertain events.

CREDITORS Amount of money owed by the Council for goods, works or services

received.

DEBTORS Amount of money owed to the Council by individuals and

organisations.

**DEPRECIATION** The loss in value of an asset due to age, wear and tear, deterioration

or obsolescence. An annual charge in respect of this is made to service revenue accounts over the life of most assets to reflect the

usage in the year.

**EARMARKED RESERVES** Amounts set aside for specific purposes to meet future commitments

or potential liabilities, for which it is not appropriate to establish

provisions.

**FAIR VALUE** This is defined as the amount for which an asset could be exchanged

or liability settled, assuming that the transaction was negotiated between parties knowledgeable about the market in which they are dealing and willing to buy/sell at an appropriate price, with no other

motive in their negotiations other than to secure a fair price.

GENERAL FUND The account which comprises the revenue costs of providing

services, which are met by General Government Grants and the

Council's demand on the Collection Fund.

**INFRASTRUCTURE** A classification of fixed assets which have no market value and which

exist primarily to facilitate transportation and communication requirements (e.g. roads, street lighting). They are usually valued at

historic cost.

#### **LEASES**

A Lease is an agreement whereby the lessor conveys the right to use an asset for an agreed period of time to the lessee in return for a payment or series of payments. The definition of a lease includes hire purchase contracts.

A Finance lease is a lease that transfers substantially all the risk and rewards incidental to ownership of an asset. Title may or may not eventually be transferred.

An Operating lease is a lease other than a finance lease.

#### MEMORANDUM ACCOUNT

These Accounts are not part of the Council's formal statutory Accounts and are included in the Statement for added information.

# MINIMUM REVENUE PROVISION

The prudent amount which must be charged to the Council's revenue account each year for the principal repayment of loans.

### NATIONAL NON-DOMESTIC RATE (NNDR)

National Non-Domestic Rate (NNDR) is set by the Government and collected by the Council and paid into the central pool. The Government pays back to the Council their share of the pool as part of the formula grant allocation.

# PRIVATE FINANCE INITIATIVE

This is a central government initiative whereby contracts for specified services are let to private sector suppliers by the Council which may include capital investment as well as the provision of the service. Payments are made to the supplier in return, which are reduced if performance targets are not met.

#### **PRECEPTS**

These are demands made upon the Collection Fund by the Council's General Fund and the Greater London Authority in accordance with their budget requirements.

#### **PROVISIONS**

This is an amount which is set-aside for a specific liability or loss, which is likely to be incurred, but where the exact amount and date on which they will arise is uncertain.

### **REVALUATION RESERVE**

Represents the gains on the revaluation of non current assets which have not yet been realised through sales.

# REVENUE SUPPORT GRANT

This is the main general grant which is paid to the Council by Central Government to fund local services.

### **REVENUE EXPENDITURE**

Day-to-day expenditure incurred in the running of Council services, e.g. salaries, wages, supplies and services.

#### SUPPORT SERVICES

These are activities of a professional, technical and administrative nature which are not Council services in their own right, but support main front-line services.

#### **ACRONYMS USED IN THE ACCOUNTS**

CDC Corporate and Democratic Core

CIES Comprehensive Income and Expenditure Statement
CIPFA Chartered Institute of Public Finance and Accountancy

**COP** Code of Practice

DSG Dedicated Schools Grant
HRA Housing Revenue Account

IAS International Accounting Standards

IFRS International Financial Reporting Standards

**LEP** Local Education Partnership

LGPS Local Government Pension Scheme
LPFA London Pensions Fund Authority

**LSP** Local Strategic Partnership

MRP Movement in Reserves Statement
MRP Minimum Revenue Provision

NDC Non Distributed Costs

NNDR National Non-Domestic Rates

PCT Primary Care Trust

**PFI** Private Finance Initiative

**SERCOP** Service Reporting Code of Practice

**SPV** Special Purpose Vehicle

SSAP Statement of Standard Accounting Practice

**TPS** Teacher's Pensions Scheme

VAT Value Added Tax