



Corporate Budget Book

2012–2013

Introduction

The Corporate Budget Book outlines Lewisham Council's plans for revenue and capital expenditure on our services and infrastructure in the year ahead. For 2012/13, the Council's net revenue General Fund budget totals £268.510m. The equivalent figure for 2011/12 was £278.793m. The Budget has been developed within the context of tight financial controls which will ensure ongoing funding for key Council services. The Council has delivered savings in excess of £56m over the last two of years and the challenge of achieving further savings over the medium term continues to be a key priority.

The proposed 2012/13 to 2016/17 Capital Programme totals £399.2m (General Fund £145.2m and the Housing Revenue Account £254.0m) and brings together all of the capital projects across the Council. It sets out the key priorities for the Council over the next 5 years.

Rigorous budget monitoring and control throughout the financial year will ensure that the Council maintains control over the delivery and expenditure of the services which it provides for the people of Lewisham.

Contents

Introduction

1. Budget Build-up

- 1.1. General Fund services
- 1.2. Paying for General fund services
- 1.3. Council Tax
- 1.4. Impact on Council Tax payers
- 1.5. Estimated surplus on the collection fund
- 1.6. Levies and precepts
- 1.7. Council Tax Bands

2. Directorate Summaries

- 2.1. Overall Objective Summary by Directorate
- 2.2. Overall Subjective Summary by Directorate

3. Directorate for Children & Young People

- 3.1. Objective Summary by Service
- 3.2. Subjective Summary by Service

4. Directorate for Community Services

- 4.1. Objective Summary by Service
- 4.2. Subjective Summary by Service

5. Directorate for Customer Services

- 5.1. Objective Summary by Service
- 5.2. Subjective Summary by Service

6. Directorate for Resources & Regeneration

- 6.1. Objective Summary by Service
- 6.2. Subjective Summary by Service

7. Housing Revenue Account

- 7.1. Service Description
- 7.2. Tenants Rent
- 7.3. HRA Budget Objective Summary by Service
- 7.4. HRA Budget Subjective Summary by Service

8. Capital Programme

- 8.1. The Authority's Capital Programme
- 8.2. The 2012/13 Capital Programme

1. The Budget Build Up

1.1 General Fund Services

The General Fund includes services such as Children’s Services, Social Services, Leisure Services, Transport and Regulatory Services.

General Fund services are paid for by:

- National taxpayers – through Grants (revenue support grant (RSG)), specific grants (SG) and ring- fenced grants and Business rates
- Local taxpayers – through the Council Tax
- Local service users – through fees and charges

Lewisham’s planned General Fund net expenditure for 2012/13 is £268.510m (2011/12 was £278.793m). This is referred to as the “Budget Requirement” and is funded from a combination of Council Tax, certain specific grants and any funding from reserves. It is used by the Government as a basis to assess whether to “cap” local authority revenue expenditure. Funding for schools is financed separately through the Dedicated Schools Grant.

Table 2 – Net Expenditure 2012/13

Directorate	2011/12 £m	2012/13 £m
Children and Young People	65.205	62.442
Community Services	129.550	127.208
Customer Services	52.083	43.034
Regeneration	16.533	- -
Resources	15.422	35.826
Budget Requirement	278.793	268.510

Note: The Council was re-organised from five directorates to four in October 2011, with Resources and Regeneration merging.

1.2 Paying for General Fund Services

For 2012/13, the General Fund gross expenditure, including recharges between directorates, is £1,031.1m. This is reduced by income from fees & charges and specific grants of £762.6m. The amount allocated to each directorate is summarised in Table 3 and Section 2, and detailed in Sections 3 to 8.

Table 3 – Directorate Cash Limits Summary 2012/13

Directorate	Gross Exp £m	Income £m	Net Exp £m
Children and Young People	364.761	-302.319	62.442
Community Services	194.352	-67.144	127.208
Customer Services	356.525	-313.491	43.034
Resources & Regeneration	115.509	-79.683	35.826
Totals	1,031.147	-762.637	268.510

1.3 Council Tax

The Council Tax is a property tax levied on domestic properties in the borough based on the valuation band of the property, which is determined by values specified by the Government. Council Tax is one element that funds Lewisham's budget requirement of £268.510m for 2012/13.

1.4 Impact on Council Tax Payers

Tables below show Council Tax calculations and comparison.:

- The Council Tax calculation;
- The Band D calculation;
- Council Tax Band D year on year comparison

Table 4a – Council Tax Calculation	
	£m
2012/13 Budget Requirement	268.510
Less: Revenue Support Grant	-3.315
Less: National Non Domestic Rates (NNDR)	-170.994
Less: Surplus on Collection Fund	-1.017
General fund services to be met from Council Tax	93.184

Divide by: Council Tax Base (Band D)	89,419
--------------------------------------	--------

Table 4b – Band D calculation	
	£
Council Tax for Lewisham services (Band D) for 2012/13	£1,042.11
Add: Precept demand from GLA	£306.72
Total Council Tax (Band D)	£1,348.83

Table 4c – Council Tax Band D year on year comparison				
	2011/12	2012/13	Increase	Increase
	£	£	£	%
Lewisham	1,042.11	1042.11	0.00	0.00%
GLA	309.82	306.72	-3.10	-1.00%
Total	1,351.93	1,348.83	-3.10	-0.23%

Corporate Revenue and Capital Budget Book 2012/13



1.5 Estimated surplus in the Collection Fund

Collection Fund surpluses or deficits reflect whether the Council over or under achieves its Council Tax collection targets. Therefore, this requires a detailed calculation, referring to current and past years, expected collection of outstanding debt at a prescribed date. For the years 1993/94 to 2011/12 the estimate was £1.319m. This resulting surplus is shared with £0.302m allocated to the precepting authority Greater London Authority (GLA) and the remaining £1.017m included in the calculation of Lewisham's Council Tax.

1.6 Levies and Precepts

Levies

There are three regulatory bodies which make a levy on the London Boroughs to fund their costs. These are the London Pensions Fund Authority (LPFA), the Environment Agency and the Lee Valley Regional Park.

All the levies are met from within the budget requirement and the Council has no discretion in the amount to be levied. Table 5 outlines the proposed levies in 2012/13 and comparative figures for 2011/12.

Table 5 – Levy Comparison

Authority	Directorate	2011/12	2012/13
		£m	£m
L P F A	Resources	1.294	1.292
Environment Agency	Resources (formerly Regeneration)	0.174	0.174
Lee Valley Regional Park	Resources (formerly Regeneration)	0.262	0.256
Total		1.730	1.722

Precepts

The Council Tax has to be set at a level that will not only cover the cost of services provided by the Council, but also the precept issued by the Greater London Authority (GLA). The GLA issues an overall precept that includes core services such as the Metropolitan Police Authority (MPA), the London Fire and Emergency Planning Authority (LFEPA), Transport for London (TfL), and the newly created Olympic Park Legacy Company (OPLC).

1.7 Council Tax bands

The Council Tax bill is calculated based on the equivalent number of Band D properties in the Borough, which is the Approved Tax Base. The Tax is then split between each of the valuation bands in the proportions laid down by the Government. This is shown in Table 6.

Table 6 – Council Tax Bands

Band	Property Values 1 April 1991	Fraction	Lewisham Council Tax	GLA Precept	Total Council Tax
	£'000		£	£	£
A	Up to 40	6/9	694.74	204.48	899.22
B	40 -52	7/9	810.53	238.56	1,049.09
C	52 - 68	8/9	926.32	272.64	1,198.96
D	68 - 88	9/9	1,042.11	306.72	1,348.83
E	88 - 120	11/9	1,273.69	374.88	1,648.57
F	120 - 160	13/9	1,505.27	443.04	1,948.31
G	160 - 320	15/9	1,736.85	511.20	2,248.05
H	Over 320	18/9	2,084.22	613.44	2,697.66

2. Directorate Summaries

2.1 Overall Objective Summary by Directorate

	2011/12	2012/13	2012/13	2012/13
	Revised Budget	Gross Expenditure Budget	Income Budget	Net Budget
	£	£	£	£
Children & Young People	69,128,881	364,760,580	-302,318,909	62,441,671
Community Services	131,449,389	194,352,456	-66,994,930	127,357,526
Customer Services	45,801,100	356,402,337	-313,490,714	42,911,623
Resources & Regeneration	35,172,188	115,509,483	-79,083,212	36,426,271
Total Directorate Expenditure	281,551,558	1,031,024,856	-761,887,765	269,137,091
Transfers (to)/from Reserves	-2,758,341	122,699	-750,000	-627,301
Transfers (to)/from School Balances	0	0	0	0
Total Expenditure	278,793,217	1,031,147,555	-762,637,765	268,509,790

2.2 Overall Subjective Summary by Directorate

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	164,528,219	159,946,976
Officers, Manual & Other	156,786,596	141,621,395
Total Employee Costs	321,314,815	301,568,371
Premises	56,260,350	57,035,218
Transport	23,243,756	22,925,015
Supplies & Services	133,345,237	134,815,548
Third-Party Payments	149,103,191	149,493,442
Transfer Payments	236,991,510	250,171,536
Support Services	87,306,628	70,561,351
Other Expenditure	943,747	459,453
Total Running Costs	1,008,509,234	987,029,934
Capital Charges & Capital Financing Costs	46,220,104	43,994,922
Gross Directorate Expenditure	1,054,729,338	1,031,024,856
INCOME		
Government Grants	-526,719,451	-537,723,640
Other Grants	-25,129,158	-24,158,232
Sales	-3,872,352	-4,383,064
Fees & Charges	-38,732,219	-37,933,795
Rents	-5,714,540	-6,759,597
Interest	-2,275,000	-2,231,120
Internal Recharges	-170,732,513	-148,695,819
Capital Financing	-2,547	-2,498
Other Income	0	0
Total Directorate Income	-773,177,780	-761,887,765
Net Directorate Expenditure	281,551,558	269,137,091
Transfer (to)/from Reserves	-2,758,341	-627,301
Transfer (to)/from School Balances	0	0
Total Net Expenditure	278,793,217	268,509,790

3. Directorate for Children and Young People

3.1 Directorate Budget - Objective Summary by Service

	2011/12	2012/13	2012/13	2012/13
CHILDREN & YOUNG PEOPLE DIRECTORATE	Revised Budget	Gross Expenditure Budget	Income Budget	Net Budget
	£	£	£	£
Schools (1XSA)	14,201,384	212,954,410	-199,565,466	13,388,944
Access & Support Services for Children (1XPA)	32,571,759	49,862,854	-6,904,575	42,958,279
Resources (1XRA)	-29,219,461	42,911,322	-91,421,126	-48,509,804
Standards and Achievement (1XEA)	3,518,037	5,264,583	-2,331,416	2,933,167
Education Development (1XFA)	744,695	2,856,260	-65,000	2,791,260
Commissioning, Strategy & Performance (1XMA)	1,264,100	3,042,343	-146,000	2,896,343
Children's Social Care (1XCA)	46,048,367	47,868,808	-1,885,326	45,983,482
Total Service Expenditure	69,128,881	364,760,580	-302,318,909	62,441,671
Transfers (to)/from School Balances (1XBL)	0	0	0	0
Total Children & Young People Directorate	69,128,881	364,760,580	-302,318,909	62,441,671

Corporate Revenue and Capital Budget Book 2012/13



3.2 Directorate Budget - Subjective Summary by Service

SCHOOLS (1XSA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	161,425,730	159,171,260
Officers, Manual & Other	0	0
Total Employee Costs	161,425,730	159,171,260
Premises	38,423,175	39,792,815
Transport	0	0
Supplies & Services	4,145,624	6,855,435
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	61,600	61,600
Other Expenditure	0	0
TOTAL RUNNING COSTS	204,056,129	205,881,110
Capital Charges & Capital		
Financing Costs	10,602,900	7,073,300
TOTAL GROSS EXPENDITURE	214,659,029	212,954,410
INCOME		
Government Grants	-200,457,645	-199,565,466
Other Grants	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	0	0
Other Income	0	0
TOTAL INCOME	-200,457,645	-199,565,466
NET SERVICE EXPENDITURE	14,201,384	13,388,944

Corporate Revenue and Capital Budget Book 2012/13



ACCESS & SUPPORT SERVICES for CHILDREN (1XPA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	223,584	223,584
Officers, Manual & Other	19,134,650	16,732,973
Total Employee Costs	19,358,234	16,956,557
Premises	679,190	872,790
Transport	3,887,872	4,105,646
Supplies & Services	11,874,524	12,218,954
Third-Party Payments	10,242,430	11,791,143
Transfer Payments	76,664	76,664
Support Services	7,986,592	3,484,000
Other Expenditure	0	0
TOTAL RUNNING COSTS	54,105,506	49,505,754
Capital Charges & Capital		
Financing Costs	565,000	357,100
TOTAL GROSS EXPENDITURE	54,670,506	49,862,854
INCOME		
Government Grants	-11,986,785	-736,903
Other Grants	-1,270,698	-1,270,698
Sales	0	0
Fees & Charges	-1,901,471	-681,887
Rents	0	0
Interest	0	0
Internal Recharges	-6,937,246	-4,212,540
Capital Financing	-2,547	-2,547
Other Income	0	0
TOTAL INCOME	-22,098,747	-6,904,575
NET SERVICE EXPENDITURE	32,571,759	42,958,279

Corporate Revenue and Capital Budget Book 2012/13



RESOURCES (1XRA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	4,433,802	4,266,736
Total Employee Costs	4,433,802	4,266,736
Premises	387,824	310,000
Transport	114,460	56,000
Supplies & Services	32,462,820	34,021,914
Third-Party Payments	36,691	10,000
Transfer Payments	102,546	43,784
Support Services	5,026,587	1,071,700
Other Expenditure	0	0
TOTAL RUNNING COSTS	42,564,730	39,780,134
Capital Charges & Capital		
Financing Costs	2,114,574	3,131,188
TOTAL GROSS EXPENDITURE	44,679,304	42,911,322
INCOME		
Government Grants	-56,127,495	-77,810,239
Other Grants	-11,801	-8,745
Sales	0	0
Fees & Charges	-2,660,000	-2,920,000
Rents	0	0
Interest	0	0
Internal Recharges	-15,099,469	-10,682,142
Other Income	0	0
TOTAL INCOME	-73,898,765	-91,421,126
NET SERVICE EXPENDITURE	-29,219,461	-48,509,804

Corporate Revenue and Capital Budget Book 2012/13



STANDARDS & ACHIEVEMENT (1XEA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	3,831,519	3,578,819
Total Employee Costs	3,831,519	3,578,819
Premises	109,556	106,556
Transport	18,901	18,901
Supplies & Services	1,334,363	1,122,623
Third-Party Payments	36,484	36,484
Transfer Payments	0	0
Support Services	920,630	378,600
Other Expenditure	0	0
TOTAL RUNNING COSTS	6,251,453	5,241,983
Capital Charges & Capital		
Financing Costs	0	22,600
TOTAL GROSS EXPENDITURE	6,251,453	5,264,583
INCOME		
Government Grants	-427,030	-357,030
Other Grants	-173,386	-173,386
Sales	-34,971	-34,971
Fees & Charges	-390,788	-390,788
Rents	0	0
Interest	0	0
Internal Recharges	-1,707,241	-1,375,241
Other Income	0	0
TOTAL INCOME	-2,733,416	-2,331,416
NET SERVICE EXPENDITURE	3,518,037	2,933,167

Corporate Revenue and Capital Budget Book 2012/13



EDUCATION DEVELOPMENT (1XFA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	583,700	583,700
Total Employee Costs	583,700	583,700
Premises	0	0
Transport	0	0
Supplies & Services	1,450,321	1,447,331
Third-Party Payments	638,329	567,329
Transfer Payments	0	0
Support Services	318,298	149,500
Other Expenditure	0	0
TOTAL RUNNING COSTS	2,990,648	2,747,860
Capital Charges & Capital Financing Costs	0	108,400
TOTAL GROSS EXPENDITURE	2,990,648	2,856,260
INCOME		
Government Grants	-1,692,500	0
Other Grants	-50,228	-50,000
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-503,225	-15,000
Other Income	0	0
TOTAL INCOME	-2,245,953	-65,000
NET SERVICE EXPENDITURE	744,695	2,791,260

Corporate Revenue and Capital Budget Book 2012/13



COMMISSIONING, STRATEGY & PERFORMANCE (1XMA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,586,986	1,587,560
Total Employee Costs	1,586,986	1,587,560
Premises	700	0
Transport	1,600	0
Supplies & Services	257,680	239,626
Third-Party Payments	1,028,857	961,857
Transfer Payments	0	0
Support Services	559,068	253,300
Other Expenditure	0	0
TOTAL RUNNING COSTS	3,434,891	3,042,343
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	3,434,891	3,042,343
INCOME		
Government Grants	-543,539	0
Other Grants	-91,000	-91,000
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-1,536,252	-55,000
Other Income	0	0
TOTAL INCOME	-2,170,791	-146,000
NET SERVICE EXPENDITURE	1,264,100	2,896,343

Corporate Revenue and Capital Budget Book 2012/13



CHILDREN'S SOCIAL CARE (1XCA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	15,054,695	14,356,375
Total Employee Costs	15,054,695	14,356,375
Premises	74,600	72,430
Transport	325,727	323,627
Supplies & Services	2,370,414	2,383,260
Third-Party Payments	26,254,331	26,648,516
Transfer Payments	817,600	619,200
Support Services	9,683,406	3,437,700
Other Expenditure	0	0
TOTAL RUNNING COSTS	54,580,773	47,841,108
Capital Charges & Capital Financing Costs	29,800	27,700
TOTAL GROSS EXPENDITURE	54,610,573	47,868,808
INCOME		
Government Grants	-3,346,895	-1,205,786
Other Grants	-257,190	-299,120
Sales	0	0
Fees & Charges	-53,181	-31,957
Rents	0	0
Interest	0	0
Internal Recharges	-4,904,940	-348,463
Other Income	0	0
TOTAL INCOME	-8,562,206	-1,885,326
NET SERVICE EXPENDITURE	46,048,367	45,983,482

4. Directorate for Community Services

4.1 Directorate Budget - Objective Summary by Service

COMMUNITY SERVICES DIRECTORATE	Revised Budget £	Gross Expenditure Budget £	Income Budget £	Net Budget £
Adult Services (2XDA)	85,353,323	128,791,454	-42,892,981	85,898,473
Crime Reduction & Supporting People (2XNA)	23,362,374	29,121,549	-7,154,185	21,967,364
Cultural Services (2XCA)	13,645,223	21,860,128	-9,540,160	12,319,968
Community Development (2XFA)	9,896,507	9,589,180	-712,567	8,876,613
Strategy & Performance (2XSA)	-808,038	4,990,145	-6,695,037	-1,704,892
Total Service Expenditure	131,449,389	194,352,456	-66,994,930	127,357,526
Transfers to/(from) Reserves (2XTA)	-555,720	0	-150,000	-150,000
Total Community Services Directorate	130,893,669	194,352,456	-67,144,930	127,207,526

4.2 Directorate Budget - Subjective Summary by Service

ADULT SERVICES (2XDA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	21,387,501	19,012,272
Total Employee Costs	21,387,501	19,012,272
Premises	299,550	299,360
Transport	2,991,570	3,079,960
Supplies & Services	5,512,847	5,389,167
Third-Party Payments	78,714,090	81,034,498
Transfer Payments	561,120	575,150
Support Services	19,109,147	19,109,147
Other Expenditure	0	0
TOTAL RUNNING COSTS	128,575,825	128,499,554
Capital Charges & Capital Financing Costs	294,900	291,900
TOTAL GROSS EXPENDITURE	128,870,725	128,791,454
INCOME		
Government Grants	-7,780,110	-7,790,110
Other Grants	-10,216,200	-9,955,349
Sales	-59,300	-60,790
Fees & Charges	-10,915,770	-10,670,110
Rents	-109,290	-109,290
Interest	0	0
Internal Recharges	-14,436,732	-14,307,332
Other Income	0	0
TOTAL INCOME	-43,517,402	-42,892,981
NET SERVICE EXPENDITURE	85,353,323	85,898,473

Corporate Revenue and Capital Budget Book 2012/13



CRIME REDUCTION & SUPPORTING PEOPLE (2XNA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	4,781,318	4,349,190
Total Employee Costs	4,781,318	4,349,190
Premises	321,400	284,873
Transport	69,300	55,000
Supplies & Services	11,063,044	10,674,550
Third-Party Payments	11,814,493	11,407,850
Transfer Payments	0	0
Support Services	2,329,486	2,329,486
Other Expenditure	0	0
TOTAL RUNNING COSTS	30,379,041	29,100,949
Capital Charges & Capital Financing Costs	287,400	20,600
TOTAL GROSS EXPENDITURE	30,666,441	29,121,549
INCOME		
Government Grants	-1,002,252	-1,146,490
Other Grants	-5,170,025	-5,186,895
Sales	0	0
Fees & Charges	0	-8,500
Rents	0	0
Interest	0	0
Internal Recharges	-1,131,790	-812,300
Other Income	0	0
TOTAL INCOME	-7,304,067	-7,154,185
NET SERVICE EXPENDITURE	23,362,374	21,967,364

Corporate Revenue and Capital Budget Book 2012/13



CULTURAL SERVICES (2XCA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	2,878,905	2,876,705
Officers, Manual & Other	6,124,013	5,812,158
Total Employee Costs	9,002,918	8,688,863
Premises	208,301	535,155
Transport	68,420	68,740
Supplies & Services	8,026,334	6,506,466
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	5,164,104	5,164,104
Other Expenditure	0	0
TOTAL RUNNING COSTS	22,470,077	20,963,328
Capital Charges & Capital Financing Costs	1,211,000	896,800
TOTAL GROSS EXPENDITURE	23,681,077	21,860,128
INCOME		
Government Grants	-4,792,200	-4,792,200
Other Grants	-983,857	-942,569
Sales	-192,710	-192,710
Fees & Charges	-1,470,230	-1,393,850
Rents	0	0
Interest	0	0
Internal Recharges	-2,596,857	-2,218,831
Other Income	0	0
TOTAL INCOME	-10,035,854	-9,540,160
NET SERVICE EXPENDITURE	13,645,223	12,319,968

Corporate Revenue and Capital Budget Book 2012/13



COMMUNITY DEVELOPMENT (2XFA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,154,942	1,044,342
Total Employee Costs	1,154,942	1,044,342
Premises	168,390	235,390
Transport	4,330	4,450
Supplies & Services	6,966,372	6,603,142
Third-Party Payments	1,075,850	491,646
Transfer Payments	0	0
Support Services	1,116,710	1,116,710
Other Expenditure	0	0
TOTAL RUNNING COSTS	10,486,594	9,495,680
Capital Charges & Capital Financing Costs	102,000	93,500
TOTAL GROSS EXPENDITURE	10,588,594	9,589,180
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	0	0
Fees & Charges	-338,187	-346,667
Rents	-24,250	-36,250
Interest	0	0
Internal Recharges	-329,650	-329,650
Other Income	0	0
TOTAL INCOME	-692,087	-712,567
NET SERVICE EXPENDITURE	9,896,507	8,876,613

STRATEGY & PERFORMANCE (2XSA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,765,800	1,655,800
Total Employee Costs	1,765,800	1,655,800
Premises	2,500	2,500
Transport	52,300	53,610
Supplies & Services	1,865,099	1,076,935
Third-Party Payments	206,500	206,500
Transfer Payments	0	0
Support Services	1,994,800	1,994,800
Other Expenditure	0	0
TOTAL RUNNING COSTS	5,886,999	4,990,145
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	5,886,999	4,990,145
INCOME		
Government Grants	0	0
Other Grants	-26,200	-26,200
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-6,668,837	-6,668,837
Other Income	0	0
TOTAL INCOME	-6,695,037	-6,695,037
NET SERVICE EXPENDITURE	-808,038	-1,704,892

5. Directorate for Customer Services

5.1 Directorate Budget - Objective Summary by Service

	2011/12	2012/13	2012/13	2012/13
CUSTOMER SERVICES DIRECTORATE	Revised Budget	Gross Expenditure Budget	Income Budget	Net Budget
	£	£	£	£
Housing Services (3XBA)	0	0	0	0
Public Services (3XPA)	9,211,700	281,178,651	-273,703,700	7,474,951
Environmental Division (3XFA)	29,509,500	54,270,995	-26,679,514	27,591,481
Strategic Housing & Business				
Regulatory Services (3XQA)	7,003,200	17,923,200	-10,093,100	7,830,100
Strategy & Performance (3XRA)	76,700	3,029,491	-3,014,400	15,091
Total Service Expenditure	45,801,100	356,402,337	-313,490,714	42,911,623
Transfers to/(from) Reserves (2XTA)	137,699	122,699	0	122,699
Total Community Services Directorate	45,938,799	356,525,036	-313,490,714	43,034,322

5.2 Directorate Budget - Subjective Summary by Service

PUBLIC SERVICES (3XPA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	11,888,900	10,789,712
Total Employee Costs	11,888,900	10,789,712
Premises	313,000	248,309
Transport	7,764,800	7,645,155
Supplies & Services	4,146,000	4,211,744
Third-Party Payments	1,941,000	1,917,497
Transfer Payments	235,410,000	248,771,037
Support Services	7,487,800	7,378,124
Other Expenditure	0	0
TOTAL RUNNING COSTS	268,951,500	280,961,578
Capital Charges & Capital Financing Costs	308,400	217,073
TOTAL GROSS EXPENDITURE	269,259,900	281,178,651
INCOME		
Government Grants	-238,193,000	-250,819,758
Other Grants	-3,454,000	-4,064,925
Sales	-63,000	-40,383
Fees & Charges	-10,459,000	-10,873,157
Rents	-6,000	-5,910
Interest	0	0
Internal Recharges	-7,873,200	-7,899,567
Other Income	0	0
TOTAL INCOME	-260,048,200	-273,703,700
NET SERVICE EXPENDITURE	9,211,700	7,474,951

ENVIRONMENTAL DIVISION (3XFA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	20,274,518	19,596,778
Total Employee Costs	20,274,518	19,596,778
Premises	870,000	696,500
Transport	7,637,996	7,535,996
Supplies & Services	1,523,000	1,367,991
Third-Party Payments	11,389,000	11,679,130
Transfer Payments	0	0
Support Services	11,923,500	11,890,400
Other Expenditure	0	0
TOTAL RUNNING COSTS	53,618,014	52,766,795
Capital Charges & Capital Financing Costs	1,420,600	1,504,200
TOTAL GROSS EXPENDITURE	55,038,614	54,270,995
INCOME		
Government Grants	0	0
Other Grants	-44,000	-40,000
Sales	-273,000	-1,050,000
Fees & Charges	-6,569,000	-7,167,500
Rents	-107,000	-107,000
Interest	0	0
Internal Recharges	-18,536,114	-18,315,014
Other Income	0	0
TOTAL INCOME	-25,529,114	-26,679,514
NET SERVICE EXPENDITURE	29,509,500	27,591,481

STRATEGIC HOUSING & BUSINESS REGULATORY SERVICES (3XQA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	5,424,000	5,283,900
Total Employee Costs	5,424,000	5,283,900
Premises	4,627,000	5,601,000
Transport	53,500	53,000
Supplies & Services	947,000	662,000
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	2,976,300	2,976,300
Other Expenditure	0	0
TOTAL RUNNING COSTS	14,027,800	14,576,200
Capital Charges & Capital Financing Costs	1,957,000	3,347,000
TOTAL GROSS EXPENDITURE	15,984,800	17,923,200
INCOME		
Government Grants	-125,000	0
Other Grants	-51,000	-100,000
Sales	0	0
Fees & Charges	-1,020,000	-1,040,000
Rents	-4,942,000	-6,108,000
Interest	-17,000	-17,000
Internal Recharges	-2,826,600	-2,828,100
Other Income	0	0
TOTAL INCOME	-8,981,600	-10,093,100
NET SERVICE EXPENDITURE	7,003,200	7,830,100

Corporate Revenue and Capital Budget Book 2012/13



STRATEGY & PERFORMANCE (3XRA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,767,500	1,587,000
Total Employee Costs	1,767,500	1,587,000
Premises	0	0
Transport	0	0
Supplies & Services	51,000	179,591
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	1,256,200	1,256,200
Other Expenditure	0	0
TOTAL RUNNING COSTS	3,074,700	3,022,791
Capital Charges & Capital Financing Costs	16,400	6,700
TOTAL GROSS EXPENDITURE	3,091,100	3,029,491
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-3,014,400	-3,014,400
Other Income	0	0
TOTAL INCOME	-3,014,400	-3,014,400
NET SERVICE EXPENDITURE	76,700	15,091

6. Directorate for Resources & Regeneration

6.1 Directorate Budget - Objective Summary by Service

	2011/12	2012/13	2012/13	2012/13
	Revised	Gross	Income	Net Budget
RESOURCES & REGENERATION DIRECTORATE	Budget	Expenditure	Budget	Budget
	£	£	£	£
Planning Division (4XPA)	4,273,900	6,129,795	-2,640,625	3,489,170
Regeneration & Asset Management (4XBA, 4XTA)	14,734,266	28,345,887	-15,947,400	12,398,487
Performance & Strategy (4XSA)	-140,000	1,441,380	-1,773,600	-332,220
Resources Division (4XRA)	5,676,183	7,157,911	-810,400	6,347,511
Technology & Transformation (5XTA)	-69,813	10,485,485	-9,604,300	881,185
Corporate Provisions (5XNA)	3,377,866	34,114,248	-26,299,445	7,814,803
Resources: Executive Office (5XEA)	1,285,221	1,674,988	-405,600	1,269,388
Personnel & Development (5XHA)	-73,197	3,818,638	-4,343,129	-524,491
Law Division (5XLA)	539,492	2,976,135	-2,512,943	463,192
Audit & Risk (5XMA)	-393	5,340,377	-5,515,101	-174,724
Resources: Finance (5XWA)	490,022	6,424,678	-5,781,547	643,131
Corporate Policy & Governance – Chief Executives (5XCP)	4,559,391	4,308,376	-84,216	4,224,160
Strategy - Chief Executives (5XCC)	519,250	3,291,585	-3,364,906	-73,321
Total Service Expenditure	35,172,188	115,509,483	-79,083,212	36,426,271
Transfers to/(from) Directorate Reserves (5XZA)	-2,340,320	0	-600,000	-600,000
Total Expenditure	32,831,868	115,509,483	-79,683,212	35,826,271

6.2 Directorate Budget - Subjective Summary by Service

PLANNING DIVISION (4XPA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	2,995,000	2,987,852
Total Employee Costs	2,995,000	2,987,852
Premises	6,000	4,000
Transport	8,000	8,000
Supplies & Services	1,190,900	707,943
Third-Party Payments	180,000	89,000
Transfer Payments	0	0
Support Services	2,323,400	2,323,400
Other Expenditure	0	0
TOTAL RUNNING COSTS	6,703,300	6,120,195
Capital Charges & Capital Financing Costs	72,500	9,600
TOTAL GROSS EXPENDITURE	6,775,800	6,129,795
INCOME		
Government Grants	0	0
Other Grants	-366,000	-370,725
Sales	-3,000	-3,000
Fees & Charges	-1,286,000	-1,427,000
Rents	0	0
Interest	0	0
Internal Recharges	-846,900	-839,900
Other Income	0	0
TOTAL INCOME	-2,501,900	-2,640,625
NET SERVICE EXPENDITURE	4,273,900	3,489,170

Corporate Revenue and Capital Budget Book 2012/13



REGENERATION & ASSET MANAGEMENT (4XBA, 4XTA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	8,623,602	6,717,002
Total Employee Costs	8,623,602	6,717,002
Premises	9,713,500	8,742,500
Transport	163,600	61,500
Supplies & Services	2,175,639	2,705,285
Third-Party Payments	3,302,000	2,553,000
Transfer Payments	0	0
Support Services	2,966,200	2,966,200
Other Expenditure	0	0
TOTAL RUNNING COSTS	26,944,541	23,745,487
Capital Charges & Capital Financing Costs	5,101,800	4,600,400
TOTAL GROSS EXPENDITURE	32,046,341	28,345,887
INCOME		
Government Grants	0	0
Other Grants	-870,400	-701,000
Sales	-578,275	-572,200
Fees & Charges	-1,452,000	-1,343,800
Rents	-526,000	-526,000
Interest	0	0
Internal Recharges	-13,885,400	-12,804,400
Other Income	0	0
TOTAL INCOME	-17,312,075	-15,947,400
NET SERVICE EXPENDITURE	14,734,266	12,398,487

Corporate Revenue and Capital Budget Book 2012/13



PERFORMANCE & STRATEGY DIVISION (4XSA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	700,000	524,020
Total Employee Costs	700,000	524,020
Premises	0	0
Transport	0	0
Supplies & Services	31,000	14,760
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	902,600	902,600
Other Expenditure	0	0
TOTAL RUNNING COSTS	1,633,600	1,441,380
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	1,633,600	1,441,380
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-1,773,600	-1,773,600
Other Income	0	0
TOTAL INCOME	-1,773,600	-1,773,600
NET SERVICE EXPENDITURE	-140,000	-332,220

Corporate Revenue and Capital Budget Book 2012/13



RESOURCES DIVISION (4XRA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	0	0
Total Employee Costs	0	0
Premises	4,000	4,000
Transport	34,000	34,000
Supplies & Services	400,783	112,711
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	802,900	802,900
Other Expenditure	0	0
TOTAL RUNNING COSTS	1,241,683	953,611
Capital Charges & Capital Financing Costs	5,244,900	6,204,300
TOTAL GROSS EXPENDITURE	6,486,583	7,157,911
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	-8,000	-8,000
Internal Recharges	-802,400	-802,400
Other Income	0	0
TOTAL INCOME	-810,400	-810,400
NET SERVICE EXPENDITURE	5,676,183	6,347,511

TECHNOLOGY & TRANSFORMATION (5XTA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	2,353,929	2,180,334
Total Employee Costs	2,353,929	2,180,334
Premises	0	600
Transport	9,217	4,513
Supplies & Services	6,089,641	6,916,238
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	8,452,787	9,101,685
Capital Charges & Capital Financing Costs	1,334,200	1,383,800
TOTAL GROSS EXPENDITURE	9,786,987	10,485,485
INCOME		
Government Grants	0	0
Other Grants	-102,500	0
Sales	-1,013,000	-863,000
Fees & Charges	-50,000	-50,000
Rents	0	0
Interest	0	0
Internal Recharges	-8,691,300	-8,691,300
Other Income	0	0
TOTAL INCOME	-9,856,800	-9,604,300
NET SERVICE EXPENDITURE	-69,813	881,185

CORPORATE PROVISIONS (5XNA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	4,667,800	4,667,800
Total Employee Costs	4,667,800	4,667,800
Premises	0	0
Transport	0	0
Supplies & Services	20,326,409	11,388,872
Third-Party Payments	2,243,136	2,243,136
Transfer Payments	23,580	23,580
Support Services	0	0
Other Expenditure	943,747	466,130
TOTAL RUNNING COSTS	28,204,672	18,789,518
Capital Charges & Capital Financing Costs	15,546,530	15,324,730
TOTAL GROSS EXPENDITURE	43,751,202	34,114,248
	0	
INCOME	0	
Government Grants	0	0
Other Grants	-1,350,000	-650,000
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	-2,250,000	-2,250,000
Internal Recharges	-36,773,336	-23,399,445
Other Income	0	0
TOTAL INCOME	-40,373,336	-26,299,445
NET SERVICE EXPENDITURE	3,377,866	7,814,803

Corporate Revenue and Capital Budget Book 2012/13



EXECUTIVE OFFICE (5XEA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	332,336	316,745
Total Employee Costs	332,336	316,745
Premises	0	0
Transport	208	208
Supplies & Services	28,077	27,835
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	1,330,200	1,330,200
Other Expenditure	0	0
TOTAL RUNNING COSTS	1,690,821	1,674,988
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	1,690,821	1,674,988
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-405,600	-405,600
Other Income	0	0
TOTAL INCOME	-405,600	-405,600
NET SERVICE EXPENDITURE	1,285,221	1,269,388

Corporate Revenue and Capital Budget Book 2012/13



PERSONNEL & DEVELOPMENT (5XHA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	4,152,116	3,295,911
Total Employee Costs	4,152,116	3,295,911
Premises	10,000	10,000
Transport	0	0
Supplies & Services	623,059	502,527
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	4,785,175	3,808,438
Capital Charges & Capital Financing Costs	10,200	10,200
TOTAL GROSS EXPENDITURE	4,795,375	3,818,638
INCOME		
Government Grants	0	0
Other Grants	-63,000	-63,000
Sales	-83,500	-83,500
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-4,722,072	-4,196,629
Other Income	0	0
TOTAL INCOME	-4,868,572	-4,343,129
NET SERVICE EXPENDITURE	-73,197	-524,491

Corporate Revenue and Capital Budget Book 2012/13



LAW DIVISION (5XLA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	2,685,748	2,638,360
Total Employee Costs	2,685,748	2,638,360
Premises	33,739	33,739
Transport	1,104	1,104
Supplies & Services	331,844	302,932
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	3,052,435	2,976,135
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	3,052,435	2,976,135
INCOME		
Government Grants	0	0
Other Grants	-146,092	-146,092
Sales	-18,351	-18,351
Fees & Charges	-40,000	-40,000
Rents	0	0
Interest	0	0
Internal Recharges	-2,308,500	-2,308,500
Other Income	0	0
TOTAL INCOME	-2,512,943	-2,512,943
NET SERVICE EXPENDITURE	539,492	463,192

Corporate Revenue and Capital Budget Book 2012/13



AUDIT & RISK (5XMA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,199,586	1,062,628
Total Employee Costs	1,199,586	1,062,628
Premises	0	0
Transport	8,564	8,550
Supplies & Services	4,306,558	4,269,199
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	5,514,708	5,340,377
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	5,514,708	5,340,377
INCOME		
Government Grants	0	0
Other Grants	-43,659	-43,659
Sales	-1,236,000	-1,236,000
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	-4,235,442	-4,235,442
Other Income	0	0
TOTAL INCOME	-5,515,101	-5,515,101
NET SERVICE EXPENDITURE	-393	-174,724

Corporate Revenue and Capital Budget Book 2012/13



FINANCE (5XWA)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	5,274,334	4,940,276
Total Employee Costs	5,274,334	4,940,276
Premises	0	0
Transport	5,913	5,913
Supplies & Services	991,322	1,478,489
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	6,271,569	6,424,678
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	6,271,569	6,424,678
INCOME		
Government Grants	0	0
Other Grants	0	0
Sales	-262,245	-262,245
Fees & Charges	-98,592	-98,592
Rents	0	0
Interest	0	0
Internal Recharges	-5,420,710	-5,420,710
Other Income	0	0
TOTAL INCOME	-5,781,547	-5,781,547
NET SERVICE EXPENDITURE	490,022	643,131

Corporate Revenue and Capital Budget Book 2012/13



CORPORATE POLICY & GOVERNANCE (5XCP)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,883,236	1,602,733
Total Employee Costs	1,883,236	1,602,733
Premises	1,425	1,425
Transport	8,983	7,284
Supplies & Services	1,682,863	1,629,834
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	1,067,100	1,067,100
Other Expenditure	0	0
TOTAL RUNNING COSTS	4,643,607	4,308,376
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	4,643,607	4,308,376
INCOME		
Government Grants	0	0
Other Grants	-64,216	-64,216
Sales	-20,000	-20,000
Fees & Charges	0	0
Rents	0	0
Interest	0	0
Internal Recharges	0	0
Other Income	0	0
TOTAL INCOME	-84,216	-84,216
NET SERVICE EXPENDITURE	4,559,391	4,224,160

Corporate Revenue and Capital Budget Book 2012/13



STRATEGY - CHIEF EXECUTIVES (5XCC)

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	2,725,065	2,348,270
Total Employee Costs	2,725,065	2,348,270
Premises	6,500	6,500
Transport	13,391	13,391
Supplies & Services	1,170,700	923,424
Third-Party Payments	0	0
Transfer Payments	0	0
Support Services	0	0
Other Expenditure	0	0
TOTAL RUNNING COSTS	3,915,656	3,291,585
Capital Charges & Capital Financing Costs	0	0
TOTAL GROSS EXPENDITURE	3,915,656	3,291,585
INCOME		
Government Grants	-245,000	-245,000
Other Grants	-323,706	-323,706
Sales	-35,000	-31,500
Fees & Charges	-28,000	-30,000
Rents	0	0
Interest	0	0
Internal Recharges	-2,764,700	-2,734,700
Other Income	0	0
TOTAL INCOME	-3,396,406	-3,364,906
NET SERVICE EXPENDITURE	519,250	-73,321

7. Housing Revenue Account

The HRA is a separate statutory account which shows the expenditure and income on the provision of the Council's housing stock of approximately 15,500 dwellings.

7.1 Service Description

The Local Government and Housing Act 1989 prescribes that the HRA must not operate at a net cost to the General Fund. The cost of providing and maintaining the Council's Housing stock must be met primarily from rents and charges to tenants. The Government has abolished the HRA subsidy system from 2012/13.

The HRA is funded from the following sources:

	%
Tenants Rents	82
Government Grant (PFI)	11
Fees and charges	7

7.2 Tenants Rents

The average rent for a Council dwelling in 2012/13 is £87.49 per week. This is an average increase of £5.70

Corporate Revenue and Capital Budget Book 2012/13



7.3 HRA Budget Objective Summary by Service.

	2011/12	2012/13	2012/13	2012/13
	Revised Budget	Gross Expenditure Budget	Income Budget	Net Budget
	£	£	£	£
Housing Service Improvement (H-3XEA)	0	0	0	0
Housing Client Services (H-3XMO)	20,169,000	20,399,000	-30,000	20,369,000
Housing Management (H-3XMM)	29,035,000	29,671,000	0	29,671,000
Strategic Housing (H-3XQA)	629,000	2,880,000	-2,409,000	471,000
Programme Management & Property (H-4XBA)	0	0	0	0
Environment Division (H-3XFA)	856,000	876,000	0	876,000
Resources Division (H-4XRA)	0	0	0	0
Community Services (H-2XAA)	0	0	0	0
Housing Central (H-3XMC+)	-51,350,000	38,605,000	-91,776,000	-53,171,000
Total Service Expenditure (HRA)	-661,000	92,431,000	-94,215,000	-1,784,000
Contribution to/(from) HRA Balances (H-VHRE+)	-609,000	401,000	-1,331,000	-930,000
Other 'Below-the-Line' Items (HRA) (H-VHCR+)	1,270,000	2,714,000	0	2,714,000
Total Housing Revenue Account	0	95,546,000	-95,546,000	0

Corporate Revenue and Capital Budget Book 2012/13



7.4 HRA Budget by Subjective Summary.

	2011/12 Revised Budget £	2012/13 Budget £
EXPENDITURE		
Teaching Staff	0	0
Officers, Manual & Other	1,976,000	1,995,000
Total Employee Costs	1,976,000	1,995,000
Premises	33,272,000	34,211,000
Transport	12,000	14,000
Supplies & Services	2,246,000	2,265,000
Third-Party Payments	18,942,000	18,900,000
Transfer Payments	0	96,000
Support Services	2,668,000	3,051,000
Other Expenditure	806,000	401,000
TOTAL RUNNING COSTS	59,922,000	60,933,000
Capital Charges & Capital Financing Costs	32,517,000	34,613,000
TOTAL GROSS EXPENDITURE	92,439,000	95,546,000
INCOME		
Government Grants	-13,213,000	-10,353,000
Other Grants	0	0
Sales	0	0
Fees & Charges	-2,768,000	-4,502,000
Rents	-74,194,000	-78,669,000
Interest	-158,000	0
Internal Recharges	-2,106,000	-2,022,000
Other Income	0	0
TOTAL INCOME	-92,439,000	-95,546,000
NET EXPENDITURE	0	0

8. Capital Programme

8.1 The Authority's Capital Programme

The Capital Programme for 2012/13 to 2016/17 is as illustrated in the table below.

Capital Programme Expenditure Budgets						
	2012/13	2013/14	2014/5	2015/16	2016/17	Total
	£m	£m	£m	£m	£m	£m
General Fund						
Community Services	1.9	0.5	0.4	0.4	0.5	3.7
Resources & Regeneration	20.7	8.5	3.0	3.0	3.0	38.2
Children & Young People	64.2	15.3	6.1	1.2	1.2	88.0
Customer Services	7.8	1.7	1.7	3.2	0.9	15.3
	94.6	26.0	11.2	7.8	5.6	145.2
Housing Revenue Account	40.5	52.9	52.5	53.7	54.4	254.0
Total Budgeted Expenditure	135.1	78.9	63.7	61.5	60.0	399.2

8.2 The 2012/13 Capital Programme

Projects and programmes with budgets greater than £2.500m to be spent in 2012/13 are detailed below.

Primary place programme (£9.329m)

The budget for 2012/13 includes the continuation of the re-build of Brockley and Gordonbrock schools plus the unallocated balance of the Basic Need and Schools Maintenance grants for 2011/12.

BSF D&B programme (£26.221m)

The budget in 2012/13 is for the continuation of the Building Schools for the Future programme, in particular for the Design and Build schools.

Highways (£3.000m)

The Highways best value review (BVR) covers a programme of spend over ten years that started in 2004/05. The first five years of prudential borrowing (£3.0m per annum in 2004/05, 2005/06, 2006/07 and 2008/09 and £1.25m in 2007/08) has now been utilised. Years 6-9 were agreed as part of the 2010/13 budget report.

The programme is for transport infrastructure including roads, footways, parking, drainage and traffic schemes.



My Place – Wells park (£3.054m)

This budget is provided by the Big lottery Fund and is for the ongoing build of the My Place building in Wells park.

Heathside and Lethbridge (£3.000m)

The budget in 2012/13 is for phase 3 of the site assembly works and buybacks for the Heathside and Lethbridge redevelopment programme.

Schools minor works programme (3.586m)

This is a programme of works to replace roofs, windows, boilers, etc. at a number of primary schools not included in other refurbishment/ re-build programmes. This programme of works is to take place between 2009/10 and 2012/13.

Vehicle replacement programme (£2.650m)

The Prudential borrowing for the next three years of the vehicles replacement programme was approved at Mayor and cabinet. The need for, and expenditure on, this programme is subject to the conclusion of the ongoing Transport review.

Lewisham Homes (£11.500m)

Lewisham Homes manage most of the LBL housing stock; the budget in 2012/13 is for projects to be confirmed under the Decent Homes Programme and is funded by the Central Government.